



**REPORT TO: HEALTH AND SOCIAL CARE INTEGRATION JOINT BOARD –  
30 OCTOBER 2018**

**REPORT ON: ALCOHOL AND DRUG PARTNERSHIP ADDITIONAL FUNDING**

**REPORT BY: CHIEF OFFICER**

**REPORT NO: DIJB56-2018**

## **1.0 PURPOSE OF REPORT**

1.1 To provide information about additional funding provided by Scottish Government to support the delivery of drug and alcohol services and to approve the Dundee Local Investment Plan.

## **2.0 RECOMMENDATIONS**

It is recommended that the Integration Joint Board (IJB):

2.1 Notes the letter from Scottish Government detailing additional funding as attached at Appendix 1.

2.2 Approves the Dundee Local Investment Plan as set out in Appendix 2 to this report.

2.3 Notes that the Dundee Alcohol and Drug Partnership considered and approved the proposed Local Improvement Plan on the 23<sup>rd</sup> October 2018.

2.4 Instructs that the Local Improvement Plan be submitted to the Scottish Government Alcohol and Drug Delivery Unit by the end of October 2018 for consideration for funding.

## **3.0 FINANCIAL IMPLICATIONS**

3.1 The Scottish Government has allocated £17 million to the Local Improvement Fund in 2018/19 which has been distributed to each Integration Authority through NHS Boards. Dundee City will receive £503,674 of this funding. A further £3 million has been allocated to a national Challenge Fund and a National Developments Projects Fund as detailed at 4.1.1.

## **4.0 MAIN TEXT**

### **4.1 Overview of Scottish Government Funding**

4.1.1 For the period 2018-19, the Scottish Government has allocated additional investment for services to reduce problem drug and alcohol use across three funding streams as follows:

- Local Improvement Fund. Resources for this fund will be allocated to NHS Boards for onward distribution to, and decision making by, Integration Authorities and Alcohol and Drug Partnerships (value of £17m nationally);
- Challenge Fund. The Corra Foundation will manage this fund on behalf of the Scottish Government. This fund will open coming months and provides an opportunity for local areas to bid for money to deliver long term system change;

- National Development Projects Fund. This fund will provide opportunities for joint approaches at both a national and local level in projects of national significance (value of £3m nationally inclusive of Challenge Funding).

4.1.2 The Scottish Government has advised the following priorities for investment using the Funds:

- Increased involvement of those with lived experience of addiction and recovery in the evaluation, design and delivery of services;
- Reduce waiting times for treatment and support services. Particularly waits for Opioid Substitution Therapy (OST) including where these are reported as secondary waits under the LDP Standard;
- Improved retention in treatment particularly those detoxed from alcohol and those accessing OST;
- Development of advocacy services;
- Improved access to drug/alcohol treatment services amongst those accessing inpatient hospital services;
- Whole family approaches to supporting those affected by problem drug/alcohol use;
- Continued development of recovery communities.

4.1.3 The Scottish Government expect that Alcohol and Drug Partnerships (ADPs) and Integration Authorities (IAs) agree local arrangements for improvements and investment using the fund. IAs are further expected to enable (and be accountable for) ADPs to develop an effective investment plan to deliver measurable improvements at a local level.

4.1.4 Proposals for local investment are to be completed using the reported template, detailed in Annex C of the Scottish Government Investment Letter and returned to Scottish Government Alcohol and Drug Delivery Unit by 26 October 2018.

## **4.2 Dundee Local Investment Plan**

4.2.1 A multi-agency group, involving members of the Dundee ADP, met on the 15<sup>th</sup> October 2018 to develop the Local Investment Plan for Dundee. Priorities identified by the Scottish Government and through the Dundee Substance Misuse Strategic Commissioning Plan have been used to support development of the Local Investment Plan. The Dundee Local Investment Plan was presented for consideration and approval at an extra special meeting of the Dundee ADP held on the 23<sup>rd</sup> October 2018. The Local Investment Plan for Dundee is attached at Appendix 2 of this report.

4.2.2 In order to ensure effective governance in relation to the monitoring of progress against investment outcome measures, a Service Level Agreements will be developed with respect to each allocation (including statutory and Third sector organisations). As part of the Service Level Agreement each organisation will be expected to: -

- Embed Key Standards And Principles, Governing The Practice And Culture Of Their Work, Which Includes Health And Social Care Standards.
- Introduce A Gender-Perspective To Ensure Specific And Appropriate Support Is Available To Vulnerable Women. This Includes Undertaking Targeted Interventions To Support Vulnerable Women.
- Identify And Offer Support, Which Includes Signposting To Relevant Organisations, To Carers And Family Members Affected By Substance Misuse So That Carers Are Supported.
- Support and contribute to the redesign of substance misuse services.

4.2.3 The Local Improvement Plan for Dundee will improve access to OST, increase capacity within Drug and Alcohol services, take a whole family approach, improve pathways and increase peer support. The following investment is proposed:

- Enhance availability of treatment programmes within local settings through the recruitment of additional non medical prescribers.
- Develop early intervention and treatment services within prisons and improve prison health care.
- Support vulnerable families through a whole family approach to supporting children and parents affected by substance misuse.

- Develop a peer recovery programme to support people with their recovery and ensure individuals with lived experience contribute to shaping the recovery supports in Dundee.
- Further develop local approaches to non-fatal overdoses through development of pathways and services for individuals who do not engage with current services and enhancing current pathways and communication arrangements between current services.
- Support Women affected by domestic abuse and substance misuse who struggle to access and engage with services.
- Support the development of a Third Sector whole system approach to supporting families affected by parental substance misuse.
- Support the development of assertive outreach approaches which enable effective engagement with people who do not access services.

## 5.0 POLICY IMPLICATIONS

5.1 This report has been screened for any policy implications in respect of Equality Impact Assessment and Risk Management. There are no major issues.

## 6.0 RISK ASSESSMENT

<b>Risk 1 Description</b>	There is a risk that the additional funding will be insufficient to support the range of local initiatives required to reduce problem alcohol and drug use
<b>Risk Category</b>	Financial
<b>Inherent Risk Level</b>	Likelihood 3 x Impact 4 = Risk Scoring 12 (which is High Risk Level)
<b>Mitigating Actions</b> (including timescales and resources )	Securing multi-agency agreement on the actions required in line with the Dundee Substance Misuse Strategic Commissioning Plan Ongoing monitoring of performance in relation to levels of problem substance misuse and reviewing effect of service interventions.
<b>Residual Risk Level</b>	Likelihood 3 x Impact 3 = Risk Scoring 9 (which is a High Risk Level)
<b>Planned Risk Level</b>	Likelihood 2 x Impact 3 = Risk Scoring 6 (which is a Moderate Risk Level)
<b>Approval recommendation</b>	Given the risk mitigation actions in place the risk is deemed to be manageable and should be accepted.

## 7.0 CONSULTATIONS

The Chief Finance Officer and the Clerk were consulted in the preparation of this report.

## 8.0 DIRECTIONS

The Integration Joint Board requires a mechanism to action its strategic commissioning plans and this is provided for in sections 26 to 28 of the Public Bodies (Joint Working)(Scotland) Act 2014. This mechanism takes the form of binding directions from the Integration Joint Board to one or both of Dundee City Council and NHS Tayside.

<b>Direction Required to Dundee City Council, NHS Tayside or Both</b>	<b>Direction to:</b>	
	1. No Direction Required	<b>X</b>
	2. Dundee City Council	
	3. NHS Tayside	
	4. Dundee City Council and NHS Tayside	

## 9.0 BACKGROUND PAPERS

None.

David Lynch  
Chief Officer

DATE: 8 October 2018

Alexis Chappell  
Locality Manager

Population Health Directorate  
Health Improvement Division



E: [alcoholanddrugdelivery@gov.scot](mailto:alcoholanddrugdelivery@gov.scot)

NHS Chief Executive  
Chief Officer of Integration Joint Board  
ADP Chair

Copies to:  
NHS Director of Finance  
IJB Chief Finance Officers  
Local Authority Chief Executive and Chief Financial Officers  
ADP Co-ordinators

23 August 2018

## **PROGRAMME FOR GOVERNMENT 2018-19: ADDITIONAL INVESTMENT IN SERVICES TO REDUCE PROBLEM DRUG AND ALCOHOL USE**

1. I write to provide detail of the £20 million investment through our Programme for Government (PfG) to support activities around, seeking and supporting new innovative approaches, as well as responding to the needs of patients in a more joined up person centred way to tackle problem alcohol and drug use.

2. £17 million of this is being provided to NHS Boards for distribution to Integration Authorities (IAs) and Alcohol and Drug Partnerships (ADPs). Investment decisions on this funding will be made by IAs and ADPs.

3. I wrote to you on 31 May 2018 setting out Minister's expectations and allocations of funding to support the delivery of ADP services. This annual PfG investment is additional to that funding for the duration of this Parliament.

4. Whilst much has been achieved we face significant challenges across Scotland. We continue to see increases in drug/alcohol deaths; hospital stays as well as other related harms such as the transmission of blood borne viruses. Investment to address these harms should result in improved health and wellbeing amongst those affected by drug/alcohol problems (individuals, families and communities), as well as a reduction in future demand on higher tariff services.

### **Funding Streams**

5. For 2018-19 we have allocated this investment across three funding streams (detailed in Annex A) which are:

- 1. Local Improvement Fund**, resources for this will be allocated to NHS Boards for onward distribution to, and decision making by, IAs and ADPs and are the subject of this letter.

2. **A Challenge Fund**, which CORRA have agreed to manage on behalf of the Scottish Government. This fund will open coming months and provides an opportunity for local areas to bid for money to deliver long term system change.
3. **National Development Projects Fund**, provides opportunities for joint approaches at both a national and local level in projects of national significance.

6. The 2018-19 allocation of £17 million through the Local Improvement Fund for each IA is provided in Annex B. Ministers expect this funding to be used for the purposes as detailed within this letter.

### **Accountability**

7. This funding will be issued to NHS Boards in September 2018 for onward delegation to IAs. ADPs and IAs should then agree local arrangements for improvements.

8. IAs hold responsibility for the effective investment of this budget to meet the needs of the affected population in the local area. We expect IAs to enable (and be accountable for) ADPs to develop an effective investment plan to deliver measureable improvements at a local level.

9. A reporting template from 2018-19 is set out in Annex C. It is our expectation that IAs work closely with ADPs and return this to [alcoholanddrugdelivery@gov.scot](mailto:alcoholanddrugdelivery@gov.scot) for the attention of Amanda Adams by 26 October 2018.

### **Investment Areas**

10. This funding is for the purposes set out in my letter of 31 May and to support investment in the following areas:

- Increased involvement of those with lived experience of addiction and recovery in the evaluation, design and delivery of services;
- Reduce waiting times for treatment and support services. Particularly waits for opioid substitution therapy (OST) including where these are reported as secondary waits under the LDP Standard;
- Improved retention in treatment particularly those detoxed from alcohol and those accessing OST;
- Development of advocacy services;
- Improved access to drug/alcohol treatment services amongst those accessing inpatient hospital services;
- Whole family approaches to supporting those affected by problem drug/alcohol use;
- Continued development of recovery communities.

11. As service delivery plans progress, we would expect that the amounts allocated to each funding stream may vary to reflect effective delivery at the frontline. This would also enable local areas to take the following approaches:

- Year 1 and beyond – invest to deliver the changes set out in this letter and my letter of 31 May 2018 to prepare the ground for longer term system change.

- Year 2/3 and beyond – Implement system change to deliver new models of care which include new approaches to delivering drug/alcohol treatment and support; whole family approaches; as well as integration with key services such as mental health, housing, general healthcare and employability services. The Challenge Fund will provide the opportunity for local areas to secure resources for the improved planning, testing and delivery of these approaches.
11. At the same time the National Development Projects Fund will enable a national focus to test new approaches to service delivery of national significance. We will work with key stakeholders to determine priorities. At this time this will include an alignment with the £50 million Ending Homelessness Together Fund announced through Programme for Government.
  12. During 2018-19 we plan to work with key partners to establish clear delivery arrangements for drug/alcohol services under the auspices of Community Planning, this will include the relationship between ADPs, IAs and other parts of Community Planning. This will help us to develop an understanding of shared expectations and best practice in delivery of these services and also enable local areas to develop local arrangements for delivery.
  13. If you have any queries, please contact Amanda Adams ([Amanda.adams@gov.scot](mailto:Amanda.adams@gov.scot)) 0131 244 2278.

**DANIEL KLEINBERG**

Deputy Director, Health Improvement Division  
Population Health Directorate



**PROGRAMME FOR GOVERNMENT 2018-19: ADDITIONAL INVESTMENT IN SERVICES TO REDUCE PROBLEM DRUG AND ALCOHOL USE**

**FUNDING STREAMS**

<b>Funding Stream</b>	<b>Allocation</b>	<b>Mechanism</b>
<b>1. Local Improvement Fund</b>	£17 million	<p>Funding is calculated through the NRAC funding model.</p> <p>Funding allocated to NHS Boards for onward delegation to IAs.</p> <p>Local progress to be reported through the ADP Annual Reports.</p>
<b>2 Challenge Fund</b>	£ 3 million	<p>Managed by CORRA. IAs/ADPs will be asked to make bids and evaluate progress. Includes contribution to Housing First work.</p>
<b>3. National Development Projects</b>		<p>Managed by Scottish Government. Joint approaches to investment.</p>

**PROGRAMME FOR GOVERNMENT 2018-19: ADDITIONAL INVESTMENT IN SERVICES TO REDUCE PROBLEM DRUG AND ALCOHOL USE**

**ALLOCATION TO INTEGRATED AUTHORITIES**

<b>NHS Board Name</b>	<b>NRAC Share</b>	<b>Health and Social Care Partnership</b>	<b>NRAC Share</b>
Ayrshire & Arran	1,259,555	East Ayrshire	413,178
		North Ayrshire	462,922
		South Ayrshire	383,455
Borders	357,705	Scottish Borders	357,705
Dumfries & Galloway	506,503	Dumfries and Galloway	506,503
Fife	1,156,983	Fife	1,156,983
Forth Valley	921,290	Clackmannanshire and Stirling	433,575
		Falkirk	487,715
Grampian	1,678,337	Aberdeen City	666,404
		Aberdeenshire	719,229
		Moray	292,703
Greater Glasgow & Clyde	3,797,365	East Dunbartonshire	308,745
		East Renfrewshire	265,303
		Glasgow City	2,054,677
		Inverclyde	280,477
		Renfrewshire	577,233
		West Dunbartonshire	310,930
Highland	1,095,201	Argyll and Bute	315,091
		Highland	780,110
Lanarkshire	2,099,076	North Lanarkshire	1,092,250
		South Lanarkshire	1,006,826
Lothian	2,516,732	East Lothian	311,875
		Edinburgh	1,414,407
		Midlothian	267,626
		West Lothian	522,823
Orkney	82,029	Orkney Islands	82,029
Shetland	83,311	Shetland Islands	83,311
Tayside	1,334,200	Angus	366,337
		Dundee City	503,674
		Perth and Kinross	464,188
Western Isles	111,713	Eilean Siar (Western Isles)	111,713
<b>Total</b>	<b>17,000,000</b>		<b>17,000,000</b>

## ANNEX C

### PROGRAMME FOR GOVERNMENT 2018-19: ADDITIONAL INVESTMENT IN SERVICES TO REDUCE PROBLEM DRUG AND ALCOHOL USE

#### 2018-19 INVESTMENT PLANS AND REPORTING TEMPLATE

ADP:

Investment Area *	Key Challenge	Proposal & Intended Outcome	Anticipated Investment £	Anticipated Investment Measure - Progress
E.g. Improved retention in treatment, for those detoxing from alcohol			Year 1: Year 2: Year 3:	Please advise anticipated qualitative/quantitative source(s)
E.g. Support for family members including children			Year 1: Year 2: Year 3:	

Notes:

\* As detailed in paragraph 9 of 2018-19 Programme for Government additional investment in services to reduce problem drug and alcohol use dated 23 August 2018

**In submitting this completed Investment Plan, we are confirming that this has been signed off by both the ADP Chair and Integration Authority Chief Officer(s).**



DUNDEE ADP and IJB, October 2018

**PROGRAMME FOR GOVERNMENT 2018-19: ADDITIONAL INVESTMENT IN SERVICES TO REDUCE PROBLEM DRUG AND ALCOHOL USE: £503,674 additional funding allocated to Dundee.**

**2018-19 INVESTMENT PLAN AND REPORTING TEMPLATE**

Investment area	Key Challenges	Proposal & Intended Outcomes	Anticipated Investment	Anticipated Investment Measure Progress
<p>ISMS Non-Medical Prescribing (3 nurses)</p> <p>To support enhanced treatment programme within locality settings setting</p>	<ul style="list-style-type: none"> <li>• Increasing numbers of individuals who die due to substance misuse.</li> <li>• High prevalence of individuals affected by substance misuse and other complex needs issues</li> <li>• Lack of capacity to implement the Orange Guidelines.</li> <li>• Waiting times for OST treatment services are increasing.</li> <li>• Lack of capacity to conduct reviews of individuals on OST</li> <li>• Ability to undertake whole system redesign of substance misuse services in Dundee without sufficient capacity to prescribe and enhance treatment provision.</li> <li>• Capacity to deliver services in localities across Dundee.</li> <li>• Ability to support improved retention in treatment particularly those detoxed from alcohol and those accessing OST.</li> </ul>	<p><b>Year 1:</b> Nurses are recruited and trained</p> <p><b>Year 2:</b> Increased prescribing capacity and reduction in waiting times.</p> <p><b>Year 3:</b> Provision of safe, high quality and accessible treatment in localities across Dundee. Improved retention in treatment particularly those detoxed from alcohol and those accessing OST. Individuals better supported to progress with their recovery Reduction in the number of drugs deaths</p>	<p>£45,000</p> <p>£127,000</p> <p>£127,000</p>	<ul style="list-style-type: none"> <li>• Adherence to Orange Guidelines</li> <li>• Reduction in the waiting times for access to OST and improved retention of people in treatment.</li> <li>• Delivery of safe and high quality interventions within localities across Dundee.</li> <li>• Effective response to non-Fatal overdoses.</li> <li>• Individuals are supported to progress with their recovery from drug and alcohol misuse in a ROSC.</li> <li>• An increase in the number of women accessing and remaining in treatment services.</li> <li>• Implementation of lead professional model to enable multi-agency approaches to supporting recovery and managing risk across localities of Dundee.</li> <li>• Contribution to reduction in drugs deaths</li> </ul>

Investment area	Key Challenges	Proposal & Intended Outcomes	Anticipated Investment	Anticipated Investment Measure Progress
ISMS Capacity – 2 Band 5 staff	<ul style="list-style-type: none"> <li>Individuals struggle to maintain engagement with treatment service.</li> <li>Individuals struggle to progress with their recovery.</li> <li>Ability to deliver services in localities across Dundee.</li> </ul>	<p><b>Year 1:</b> Recruit and appoint staff</p> <p><b>Year 2:</b> Increase capacity and implement best practice within ISMS</p> <p><b>Year 3:</b> Develop and maintain multi-agency working Individuals better supported to progress with their recovery Reduction in the number of drugs deaths</p>	<p>£35,000</p> <p>£68,000</p> <p>£68,000</p>	<ul style="list-style-type: none"> <li>Individuals are supported to progress with their recovery from drug and alcohol misuse in a ROSC.</li> <li>Effective response to non-Fatal overdoses.</li> <li>Delivery of safe and high quality interventions within localities across Dundee.</li> <li>Implementation of lead professional model to enable multi-agency approaches to supporting recovery and managing risk across localities of Dundee.</li> <li>Reduction in the waiting times for access to OST and improved retention of people in treatment.</li> </ul>
<p>Recovery and Early Intervention Support Service</p> <p>NHS HMP Perth Prison &amp; Castle Huntly Healthcare (Dundee's share of a Tayside bid)</p>	<ul style="list-style-type: none"> <li>Lack of capacity to implement Orange Guidelines</li> <li>Waiting times for OST</li> <li>Lack of capacity to conduct reviews of individuals on OST</li> <li>Need to develop a comprehensive ROSC within the prison</li> </ul>	<p><b>Year 1:</b> Funding to appoint and train additional staff</p> <p><b>Year 2:</b> Funding to upgrade and train existing staff Increasing number of people accessing treatment in prison setting</p> <p><b>Year 3:</b> Developing, maintaining and improving a ROSC in prison setting.</p>	<p>£35,000</p> <p>£81,000</p> <p>£81,000</p>	<ul style="list-style-type: none"> <li>Adherence to Orange Guidelines</li> <li>Reduction in the waiting times for access to OST and improved retention of people in treatment.</li> <li>Delivery of safe and high quality interventions within prison settings.</li> <li>Effective response to non-Fatal overdoses.</li> <li>Effective pathway in place with community services and improved through-care support</li> <li>Individuals are supported to progress with their recovery from drug and alcohol misuse in a ROSC</li> </ul>

Investment area	Key Challenges	Proposal & Intended Outcomes	Anticipated Investment	Anticipated Investment Measure Progress
<p>Drug Deaths Analyst</p> <p>NHS Public Health Department, 2 years</p>	<ul style="list-style-type: none"> <li>Increasing capacity to analyse information on drugs deaths and improve / develop services and responses accordingly</li> </ul>	<p><b>Year 1:</b> Recruit and appoint staff. Develop infrastructure for joint working and provision of data.</p>	<p>£34,000 over 2 years. One off allocation in Year 1.</p>	<ul style="list-style-type: none"> <li>Improved understanding of causal reasons for drugs deaths.</li> <li>Improved provision of data to the ADP and Operational Services which then informs improvement activity.</li> <li>Support effective response to non-Fatal overdoses and drug deaths in Dundee.</li> </ul>
<p>Children &amp; Families Teams (3 nurses)</p>	<ul style="list-style-type: none"> <li>The impact of substance misuse on children and young people affected by parental substance misuse</li> <li>Lack of capacity to respond timeously</li> <li>Increased risk to children and young people</li> <li>Gaps in the joint working with Substance misuse services and between adult and children services due to capacity of services involved.</li> <li>Lack of support to parents</li> <li>Lack of capacity to address underlying issues, including domestic abuse and mental health issues.</li> </ul>	<p><b>Year 1:</b> Recruit and appoint additional 3 nurses to be placed with each of the 3 C&amp;F Teams</p> <p><b>Year 2:</b> Develop infrastructure for joint working and undertake workforce and organisational development to support implementation of change.</p> <p><b>Year 3:</b> Develop, implement and improve nursing input to C&amp;F Teams and embed multi-agency work Develop and maintain multi-agency working Individuals better supported to progress with their recovery Children are Safer</p>	<p>£45,000</p> <p>£127,000</p> <p>£127,000</p>	<ul style="list-style-type: none"> <li>Vulnerable families in Dundee will be better supported through a whole-family approach to supporting children and parents affected by substance misuse.</li> <li>The principles of Safe &amp; Together will be embedded with in practice.</li> <li>Children and young people will be safer.</li> <li>Effective response to non-Fatal overdoses.</li> <li>Reduction in the waiting times for access to OST and improved retention of people in treatment.</li> <li>Delivery of safe and high quality interventions within C &amp; F settings.</li> <li>Individuals are supported to progress with their recovery from drug and alcohol misuse in a ROSC</li> </ul>

Investment area	Key Challenges	Proposal & Intended Outcomes	Anticipated Investment	Anticipated Investment Measure Progress
Peer Recovery Programme	<ul style="list-style-type: none"> <li>Supporting individuals to progress with their recovery</li> <li>Ensure individuals with lived experience contribute to shaping the ROSC in Dundee</li> <li>Ensure enough support is available for individuals at every stage of their recovery</li> </ul>	<p><b>Year 1:</b> Recruit and appoint staff and volunteers</p> <p><b>Year 2:</b> Develop and begin to implement a multi-agency Framework, Deliver training to staff and volunteers</p> <p><b>Year 3:</b> Embedding and improving the Framework as part of the ROSC (including peer naloxone training, SMART groups, post detox support. Develop and maintain multi-agency working Individuals better supported to progress with their recovery</p>	<p>£40,000</p> <p>£100,000</p> <p>£100,000</p>	<ul style="list-style-type: none"> <li>Involvement of individuals with lived experience in the design, delivery and monitoring of the ROSC in Dundee.</li> <li>Development of a Peer Mentor Framework and training/ employability opportunities</li> <li>Improvement engagement and retention with the ROSC</li> <li>Increased support to individuals and families</li> <li>Individuals in Dundee recover from substance misuse and are able to lead ordinary lives</li> <li>Reduction in drug and alcohol deaths</li> </ul>
Multi-agency Independent Advocacy (MIA) service	<ul style="list-style-type: none"> <li>Vulnerable women are at increased risk of drug deaths</li> <li>Women affected by domestic abuse and substance misuse struggle to access and engage with services</li> </ul>	<p><b>Year 1:</b> To provide matched funding to a wider service proposal. Develop infrastructure for joint working Develop and maintain multi-agency working Women are better supported to progress with their recovery and are safer.</p>	<p>£48,000 one-off allocation in year one</p>	<ul style="list-style-type: none"> <li>Individuals are supported to progress with their recovery from drug and alcohol misuse in a ROSC</li> <li>Vulnerable Women in Dundee will be better supported.</li> <li>The principles of Safe &amp; Together will be embedded with in practice.</li> <li>Improvement engagement and retention with the ROSC</li> <li>Effective response to non-Fatal overdoses.</li> </ul>

Investment area	Key Challenges	Proposal & Intended Outcomes	Anticipated Investment	Anticipated Investment Measure Progress
<p>Whole Family Recovery Collaborative</p> <p>(Third Sector initiative to develop collaborative cross-organisational pathways to improve support to children and families impacted by substance misuse)</p>	<ul style="list-style-type: none"> <li>Families affected by substance misuse struggle to function</li> <li>Supporting the whole family together (rather than separate support to children and adults)</li> <li>Children living within families affected by substance misuse need to have the best support to achieve their full potential.</li> </ul>	<p><b>Year 1:</b>                      Recruit and appoint staff.                      Develop infrastructure for joint working                      Develop and maintain multi-agency working                      Individuals better supported to progress with their recovery                      Children and young people are Safer</p>	<p>£120,000 over 2 years. One off allocation in year one.</p>	<ul style="list-style-type: none"> <li>Individuals are supported to progress with their recovery from drug and alcohol misuse in a ROSC</li> <li>Improvement engagement and retention with the ROSC</li> <li>Increased support to individuals and families</li> <li>Vulnerable families in Dundee will be better supported through a whole-family approach to supporting children and parents affected by substance misuse.</li> <li>Children and young people will be safer.</li> <li>Effective response to non-Fatal overdoses.</li> </ul>
<p>Non-fatal overdose prevention pathway.</p>	<ul style="list-style-type: none"> <li>High risk factors for individuals who do not engage with services</li> <li>Development of local pathways and services for individuals via the third sector to support individuals who do not engage with current services.</li> <li>Efficient access to information locally which</li> </ul>	<p><b>Year 1:</b>                      Recruit and appoint staff.                      Develop infrastructure for joint working.                      Develop and maintain multi-agency working                      Individuals better supported to progress with their recovery                      Children and young people are Safer</p>	<p>£55,000 over 2 years. One off allocation in year one</p>	<ul style="list-style-type: none"> <li>Individuals are supported to progress with their recovery from drug and alcohol misuse in a ROSC</li> <li>Effective response to non-Fatal overdoses.</li> <li>Improvement engagement and retention with the ROSC</li> <li>Increased support to individuals and families</li> </ul>
<p>Assertive outreach Housing First model</p>	<ul style="list-style-type: none"> <li>Engaging with high risk individuals who do not engage with services.</li> <li>Development of shared approaches between substance misuse and housing first developments within Dundee through third sector collaborative, particularly for people who do not engage with services.</li> </ul>	<p><b>Year 1:</b>                      Recruit and appoint staff                      Develop infrastructure for joint working                      Develop and maintain multi-agency working                      Individuals better supported to progress with their recovery</p>	<p>£55,000 over 2 years. One off allocation in year one</p>	<ul style="list-style-type: none"> <li>Improvement engagement and retention with the ROSC</li> <li>Increased support to individuals and families.</li> <li>Individuals are supported to progress with their recovery from drug and alcohol misuse in a ROSC.</li> <li>Effective response to non-Fatal overdoses.</li> </ul>

Investment area	Key Challenges	Proposal & Intended Outcomes	Anticipated Investment	Anticipated Investment Measure Progress
<p>Additional points agreed:</p> <ul style="list-style-type: none"> <li>• Service Level Agreements will be developed with respect to each allocation (including statutory and Third sector organisations).</li> <li>• All the organisations awarded funding will be expected to embed key standards and principles, governing the practice and culture of their work, which includes health and social care standards.</li> <li>• All organisations will be expected to introduce a gender-perspective to ensure specific and appropriate support is available to vulnerable women</li> <li>• In light of recent evidence of the increase in drugs deaths amongst women, targeted interventions to support vulnerable women will be embedded within the funding allocations outlined above.</li> <li>• All organisations will be expected to identify and offer support, which includes signposting to relevant organisations, to carers and family members affected by substance misuse so that Carers are supported.</li> <li>• All organisations will be expected to support and contribute to the redesign of substance misuse services in Dundee.</li> </ul>				