ITEM No ...9......



REPORT TO: HEALTH AND SOCIAL CARE INTEGRATION JOINT BOARD – 24 FEBRUARY 2021

- REPORT ON: FINANCIAL MONITORING POSITION AS AT DECEMBER 2020
- REPORT BY: CHIEF FINANCE OFFICER
- REPORT NO: DIJB5-2021

1.0 PURPOSE OF REPORT

1.1 The purpose of this report is to provide the Integration Joint Board with an update of the projected financial monitoring position for delegated health and social care services for 2020/21 including an overview of the costs and financial risks associated with Dundee Health and Social Care Partnership's response to the COVID-19 crisis.

2.0 RECOMMENDATIONS

It is recommended that the Integration Joint Board (IJB):

- 2.1 Notes the content of this report including the overall projected financial position for delegated services to the 2020/21 financial year end as at 31st December 2020 as outlined in Appendices 1, 2, 3 and 4 of this report.
- 2.2 Notes the costs and financial risks associated with Dundee Health and Social Care Partnership's response to the COVID-19 crisis as set out in section 4.5 of this report.
- 2.3 Notes that officers within the Health and Social Care Partnership will continue to carefully monitor expenditure and develop a range of actions to mitigate any overspend.

3.0 FINANCIAL IMPLICATIONS

- 3.1 The underlying financial monitoring position for Dundee Health and Social Care Partnership based on expenditure to 31st December 2020 (excluding any implications of additional COVID-19 spend) shows a net projected underspend position at the year-end of £773k. This is a significantly improved position from the net overspend of £4m incurred during 2019/20.
- 3.2 The Scottish Government has made a commitment to provide additional funding for mobilisation plans developed by Health and Social Care Partnership's in response to the COVID-19 crisis. Estimated and actual funding requirements for 2020/21 are submitted to the Scottish Government regularly and at this stage include a number of assumptions around the scale of increasing costs, some of which have been agreed nationally. This includes estimated additional costs which care providers are anticipated to incur alongside in-house services in relation to issues such as increased staff absence levels, increased use and cost of PPE, under occupancy of care homes and loss of income. Providers can request reimbursement of these additional costs from Health and Social Care Partnerships.
- 3.3 The projected total cost of the most recent Mobilisation Plan financial return submitted to the Scottish Government in January 2021 (Quarter 3 return) is £11.942m.

- 3.4 In late September 2020, the Scottish Government announced a total funding package to the value of £1.083 billion to cover NHS and Integration Authority additional costs anticipated to be incurred during 2020/21. This is set out in detail in section 4.5.4 of this report.
- 3.5 During November 2020 and January 2021, the Scottish Government released funding of £232m to cover Integration Authority additional costs of responding to the pandemic and the Dundee allocation of this fully funds the estimated cost of the mobilisation plan thereby removing any financial risk associated with Covid19 in 2020/21. Further detail is provided in 4.5.5 of this report.

4.0 MAIN TEXT

4.1 Background

- 4.1.1 As part of the IJB's financial governance arrangements, the Integration Scheme outlines that "The Chief Finance Officer will ensure routine financial reports are available to the Chief Officer and the Integration Joint Board on a timely basis and include, as a minimum, annual budget, full year outturn projection and commentary on material variances."
- 4.1.2 The IJB's final budget for delegated services was approved under the Essential Business Procedure in operation due to the COVID-19 crisis. This was set out in Report DIJB15-2020 (Article V of the minute of the 25 August refers).
- 4.1.3 The financial information presented has been provided by the finance functions of NHS Tayside and Dundee City Council as set out within the Integration Scheme.
- 4.1.4 Under the terms of the Integration Scheme, the risk sharing arrangements in relation to any residual overspends incurred by the end of the financial year will be met proportionately by the Council and NHS Tayside. Discussions will be ongoing throughout the financial year with both parties to consider the implications of the IJB's projected financial position. Officers within the Partnership will continue to explore areas to control expenditure and achieve the savings targets identified.

4.2 **Projected Outturn Position – Key Areas**

4.2.1 The following sets out the main areas of note from the financial information contained within Appendices 1 (Summary Position) and 2 (More Detailed Position) and provides commentary on the reasons for significant variances, actions being taken to manage these and outlines the key elements of risk which may remain. These figures exclude the potential cost implications of responding to the COVID-19 crisis.

4.3 Services Delegated from NHS Tayside

- 4.3.1 The financial projection for services delegated from NHS Tayside to the IJB indicates a projected underspend of around £2,675k by the end of the financial year. Assuming all additional Covid costs are covered by additional funding, community based health services managed directly by Dundee Health and Social Care Partnership are projected to be underspent by approximately (£1,342k) and overall prescribing is projected to be underspend by (£1,115k). A further underspend of (£207k) is projected as a result of the net effect of hosted services risk sharing.
- 4.3.2 Service underspends are reported within Community Based Psychiatry of Old Age (£800k), Physiotherapy (£170k), Keep Well (£140k), Public Health (£130k) hosted services such as Psychology (£340k), Tayside Dietetics (£10k), Learning Disability (Tayside AHP) (£100k) and Sexual & Reproductive Health (£420k) mainly as a result of staff vacancies.
- 4.3.3 Service overspends are anticipated in Enhanced Community Support £630k, Medicine for the Elderly £670k and Psychiatry of Old Age In-Patients £610k. Occupational Therapy budgets are projected to be overspent by £220k with further overspends arising in Community Nursing of £250k, Substance Misuse Services of £280k and General Adult Psychiatry of £220k. Additional staffing pressures have contributed to the adverse position, mainly through the Covid-19 response with additional Scottish Government funding anticipated to cover these additional costs.

- 4.3.4 Members of the IJB will also be aware that Angus and Perth and Kinross IJBs host delegated services on behalf of Dundee IJB and a number of services are hosted by Dundee on behalf of Angus and Perth and Kinross. These are subject to a risk sharing agreement whereby any over or underspends are reallocated across the three Tayside IJBs at the end of the financial year. The financial monitoring position of these services in their totality are reflected in each of the IJB's financial monitoring reports and for information purposes the projected net impact of these services on each IJB's budgeted bottom line figure is noted. More detail of the recharges from Angus and Perth and Kinross IJBs to Dundee IJB are noted in Appendix 3. This shows net impact of hosted services to Dundee being an underspend of £207k.
- 4.3.5 GP Prescribing budgets are projecting an underspend of £1,115k for the year. This is primarily due to favourable movements of volumes of prescriptions issued compared to financial plan (7.2%). Average pricing is slightly higher that plan (4.4%). A significant portion of the underspend appeared in the first few months of the financial year, during the first lockdown period, however recent months have continued to reflect a continued favourable variance against budget.
- 4.3.6 The IJB should note that following the transfer of the operational management arrangements in relation to In Patient Mental Health Services in June 2020 from Perth and Kinross IJB to NHST Tayside, the operational financial management responsibility has also transferred. This has removed a significant financial risk from Dundee Integration Joint Board's financial position.

4.4 Services Delegated from Dundee City Council

- 4.4.1 The financial projection for services delegated from Dundee City Council to the IJB shows an anticipated overspend of £1,902k which is a significant improvement from the 2019/20 year end position where an overspend of £5.6m was incurred.
- 4.4.2 A significant financial challenge facing the IJB's delegated budget continues to be the provision of home and community based social care at a sufficient level to meet increasing demographic demand and reduce delayed discharges in hospital while balancing financial resources. As a result of this, care at home services are projected to be overspent by around £2.1m at this stage of the financial year. Care home placements for adults are projected to be overspent by £287k offset by an underspend in respite care of £296k. Staff costs are projected to be £287k underspent.

4.5 Financial Impact of the COVID-19 Response

- 4.5.1 The HSCP's response to the crisis to date and plans for the immediate recovery period continue to evolve through the development of the HSCP's Mobilisation Plan. This is a live document which reflects the changing response as more is known about the impact of COVID-19, the response to it and how services have and will continue to adapt to life living with the disease. This has had to be submitted regularly to the Scottish Government through NHS Tayside for review.
- 4.5.2 Alongside the Mobilisation Plan, a financial return has been regularly submitted to the Scottish Government setting out the actual additional expenditure by HSCP's incurred to date and anticipated by the end of the financial year in responding the impact of COVID-19. This includes a range of as yet unknown costs for which assumptions have been made based on the best information available at this time.
- 4.5.3 The mobilisation plan includes additional expenditure incurred through both NHS Tayside and Dundee City Council services. Additional funding has been released by the Scottish Government to HSCP's to meet additional health and social care costs of the response.

- 4.5.4 In late September 2020, the Scottish Government announced an overall funding package for health and social care totalling £1.083 billion (inclusive of the £100m for social care already announced) to fund additional costs incurred by Health Boards and Integration Authorities in responding to the COVID-19 pandemic. The allocation of this funding is based on a number of different factors, including actual spend based on the first quarter financial return and the application of national formulae (NRAC). Given the level of uncertainty around different aspects of projected costs, funding had initially been confirmed on the basis of actual spend for quarter 1 for health and social care costs (health capped at the NRAC share) with quarters 2-4 confirmed at 70% of projected health costs and 50% of projected social care costs. Other costs such as family health services will be funded separately. A further allocation has been received in January 2021, following submission of Q3 financial returns. Under this formula, Dundee IJB's confirmed allocation to date has been calculated at £11.9m which has now been received and this is anticipated to cover all projected additional COVID-19 expenditure during 2020/21. Therefore, there is no longer any residual funding shortfall risk to the IJB for 2020/21.
- 4.5.5 During November 2020 and January 2021, the Scottish Government released funding for health and social care totalling £232m. This includes £112m to support adult social care through the winter plan, £100m to ensure ongoing financial sustainability across the social care sector and £20m to support discharge from hospital of people with complex needs and associated costs.
- The mobilisation plans are expected to cover all reasonable additional expenditure incurred in 4.5.6 response to the COVID-19 crisis. This includes additional staff costs incurred as a result of additional COVID-19 related absences such as through sickness, self-isolating or shielding, additional staff brought in to meet demand levels and to support new services or different ways of working. Additional expenditure has been incurred on increased requirement for PPE and the increasing cost of this due to short supply issues. Further costs have been incurred in relation to additional IT equipment to facilitate home / mobile working. Increased expenditure in relation to the provision of General Practice and prescribing costs are also reflected in the financial return. Further provision has been made for increased capacity over the winter period to increase the bed base in Royal Victoria Hospital and Kingsway Care Centre and appropriate community supports should there be an increase in COVID-19 cases. Loss of charging income from service users due to services no longer being provided or through lack of financial assessments being made are also a feature of the mobilisation plan. Provision has also been made for the non-achievement of financial savings as set out in the IJB's financial plan for 2020/21.
- 4.5.7 The most significant projected costs within the mobilisation plan relate to care provider sustainability expenditure. Health & Social Care Partnerships are expected to support local care providers financially to ensure the social care market is stabilised. Providers can request additional payments through a financial support claim process to Dundee Health & Social Care Partnership. This covers similar expenditure incurred within in-house services such as PPE and additional staff cover for sickness absence but also includes some sector specific, Scottish Government directed requirements such as the Social Care Support Fund, which ensures any worker in the sector who is or has been absent from work due to COVID-19 related issues are paid their normal contractual pay and not just statutory sick pay.
- 4.5.8 Care homes have been impacted on significantly and national agreements are in place, funded through mobilisation plans for HSCP's to make under occupancy payments to ensure they remain viable while some are closed to admissions. The weekly fee payable to care homes has been agreed nationally and represents 80% of the national care home rate (£592 per place per week for nursing care and £508.63 per place per week for residential care). This ensures that standard running costs of the home are funded. Given the continued high level of vacancies within care homes this is expected to be one of the largest expenditure areas within the mobilisation plan. While these payments were tapered down over September to November as the impact of the initial stages of the pandemic started to subside, the Scottish Government has agreed to reinstate the original underoccupancy agreement until at least the end of this financial year. The final actual additional expenditure is not known at this stage however payments of around £1.5m have been made to date.

4.5.9 The providers financial support claim process involves assessment and scrutiny as well as benchmarking where possible by contracts officers and commissioning leads with a recommendation made to the Chief Finance Officer of Dundee IJB as to the reasonableness of the request. The Chief Finance Officer considers these recommendations and other considerations prior to authorising additional provider payments.

Mobilisation Expenditure Area	Estimated Additional Expenditure to Year End (2020/21) £000
Additional Bed Capacity (Royal Victoria/Kingsway Care Centre)	906
PPE	131
Additional Staff Cover / Temporary Staff	2,697
Provider Sustainability Payments	5,087
Additional Support to Vulnerable People	19
IT / Telephony	93
Additional GP Practice Costs	718
Additional GP Prescribing Costs	0
Loss of Charging Income	1,320
Increased Equipment & Supplies	205
Increased Transport Costs	113
Additional Winter Planning	60
Rehab & Recovery Costs	111
Total Projected Additional Costs	11,461
Anticipated Underachievement of Savings	481
Total Projected Mobilisation Cost	11,942
Projected NHS Tayside Spend	3,505
Projected Dundee City Council Spend	8,437

4.5.10 The latest financial summary of the mobilisation plan as submitted to the Scottish Government in December 2020 (Quarter 3 return) is as follows:

Please note this is based on a range of assumptions, including national agreements therefore is subject to change as actual expenditure figures become clearer throughout the financial year.

4.6 Reserves Position

4.6.1 The IJB's reserves position was adversely affected at the year ended 31st March 2020 as a result of a planned drawdown from reserves to support service delivery and to contribute to funding the significant overspend incurred during last financial year under the risk sharing arrangement. This leaves the IJB with no uncommitted reserves with those reserves remaining set aside for Scottish Government specific funding commitments.

IJB Committed Reserves	Value £k
Primary Care Improvement Funding	28
GP Premises Funding	89
Action 15 Mental Health Funding	36
Historic ADP Funding Carried Forward	339
Total	492

4.6.2 Outstanding balances held by Scottish Government in relation to Primary Care Improvement Fund, Mental Health Strategy Action 15 Workforce and Alcohol and Drugs Partnerships have now been allocated to Integration Authorities. This totals £57.5m and represents the required funding on the three programmes to meet the full commitments as set out previously by the Scottish Government. Given the significant level of additional allocations during 2020/21, it is anticipated the value of the earmarked reserves position at the end of the current financial year will be significantly higher than detailed in section 4.6.1.

4.6.3 The additional funding packages detailed in 4.5.5 are available to support the current additional costs (including any additional costs at the financial year end) as well as the ongoing recovery, financial sustainability and redesign of services, therefore part of this funding may be unspent at 31st March 2021 and will be identified as a new earmarked reserve at that point.

4.7 Savings Plan

4.7.1 The IJB's savings for 2020/21 were considered under the Essential Business Procedure however IJB members were provided with the opportunity to consider the implications of these prior to agreement being reached. The total savings to be delivered during 2020/21 amount to £2,342k and at this stage of the financial year it is considered that the risk of these not being delivered are generally low. This assessment is set out in Appendix 4.

5.0 POLICY IMPLICATIONS

5.1 This report has been screened for any policy implications in respect of Equality Impact Assessment. There are no major issues.

Risk 1 Description	There is a significant risk that the IJB is unable to deliver a balanced budget over the financial year.
Risk Category	Financial
Inherent Risk Level	Likelihood 4 x Impact 5 = Risk Scoring 20 (which is Extreme Risk Level)
Mitigating Actions (including timescales and resources)	The IJB has agreed a range of efficiency savings and other interventions to balance expenditure. A range of service redesign options through the Transformation Programme will offer opportunities to further control expenditure. Regular financial monitoring reports to the IJB will highlight issues raised.
Residual Risk Level	Likelihood 3 x Impact 4 = Risk Scoring 12 (which is a High Risk Level)
Planned Risk Level	Likelihood 3 x Impact 4 = Risk Scoring 12 (which is a High Risk Level)
Approval recommendation	While the inherent risk levels are extreme, the impact of the planned actions reduce the risk and therefore the risk should be accepted.

6.0 RISK ASSESSMENT

7.0 CONSULTATIONS

7.1 The Chief Officer and the Clerk were consulted in the preparation of this report.

8.0 DIRECTIONS

8.1 The Integration Joint Board requires a mechanism to action its strategic commissioning plans and this is provided for in sections 26 to 28 of the Public Bodies (Joint Working)(Scotland) Act 2014. This mechanism takes the form of binding directions from the Integration Joint Board to one or both of Dundee City Council and NHS Tayside.

Direction Required to Dundee City Council, NHS Tayside or Both	Direction to:	
	1. No Direction Required	\checkmark
	2. Dundee City Council	
	3. NHS Tayside	
	4. Dundee City Council and NHS Tayside	

9.0 BACKGROUND PAPERS

9.1 None.

Dave Berry Chief Finance Officer Date: 15th February 2021

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DUNDEE INTEGRATED JOINT BOARD - H					DT 2020/24	Dec-20
DUNDEE INTEGRALED JOINT BOARD - H					JRT 2020/21	Dec-2
		City Council d Services	NHST Dundee Delegated		Partners	hip Total
	Net Budget	Projected Overspend / (Underspend)	Not Budgot	Projected Overspend / (Underspend)	Net Budget	Projected Overspend (Underspenc
	£,000	£,000	£,000	£,000	£,000	£,000
Older Peoples Services	40,426	1,574	16,369	1,245	56,795	2,81
Mental Health	4,796	399	3,669	220	8,465	61
Learning Disability	26,262	268	1,458	(33)	27,720	23
Physical Disabilities	5,492	350	0	0	5,492	350
Substance Misuse	2,061	(143)	2,637	280	4,698	13
Community Nurse Services/AHP/Other Adult	969	(655)	13,191	304	14,160	(351
Hosted Services	0	0	21,091	(259)	21,091	(259
Other Dundee Services / Support / Mgmt	171	110	37,183	(290)	37,354	(180
Centrally Managed Budgets	0		2,700	(484)	2,700	```
Less: Covid 19 Spend			0	(2,325)	0	(2,325
Total Health and Community Care Services	80,178	1,902	98,298	(1,342)	178,476	56
Prescribing (FHS)	0	0	31,901	(962)	31,901	(962
Other FHS Prescribing	0	0	301	(153)	301	(153
General Medical Services	0	0	27,803	76	27,803	7
FHS - Cash Limited & Non Cash Limited	0	0	21,954	(87)	21,954	(87
Large Hospital Set Aside			18,172	0	18,172	
Total	80,178	1,902	198,429	(2,468)	278,607	(566
Net Effect of Hosted Services*			(3,535)	(207)	(3,535)	(207
Grand Total	80,178	1,902	194,894	(2,675)	275,072	(773
*Hosted Services - Net Impact of Risk Sharing Adjustment		1,002		(2,070)	210,012	

AHP – Allied Health Professionals
FHS – Family Health Services

Dundee City Integration Joint Board – Health and Social Care Partnership – Finance Report December 2020

	Dundee City Council Delegated Services			Dundee d Services	Partnership Tota s	
	Annual Budget	Projected Over / (Under)	Annual Budget	Projected Over / (Under)	Annual Budget	Projected Over / (Under)
	£,000	£,000	£,000	£,000	£,000	£,000
Psychiatry of Old Age (POA) (In Patient)			4,457	610	4,457	610
Older People Serv. – Ecs			1,093	630	1,093	630
Older Peoples Services -Community			674	-15	674	-15
Continuing Care			0	60	0	60
Medicine for the Elderly			5,455	670	5,455	670
Medical (POA)			716	61	716	61
Psychiatry Of Old Age (POA) – Community			2,295	-800	2,295	-800
Intermediate Care			26	-21	26	-21
Medical (Medicine for the Elderly)			1,653	50	1,653	50
Older People Services	40,426	1,574			40,426	1,574
Older Peoples Services	40,426	1,574	16,369	1,245	56,795	2,818
General Adult Psychiatry			3,669	220	3,669	220
Mental Health Services	4,796	399			4,796	399
Mental Health	4,796	399	3,669	220	8,465	619
Learning Disability (Dundee)	26,262	268	1,458	-33	27,720	236
Learning Disability	26,262	268	1,458	-33	27,720	236

		Dundee City Council Delegated Services				Partnership Total	
		Annual Budget	Projected Over / (Under)	Annual Budget	Projected Over / (Under)	Annual Budget	Projected Over / (Under)
		£,000	£,000	£,000	£,000	£,000	£,000
Physical Disabilities		5,492	350			5,492	350
	Physical Disabilities	5,492	350	0	0	5,492	350
Substance Misuse		2,061	-143	2,637	280	4,698	137
	Substance Misuse	2,061	-143	2,637	280	4,698	137
A.H.P. Admin Physiotherapy Occupational Therapy Nursing Services (Adult) Community Supplies - Adult Anticoagulation Intake/Other Adult Services		969	-655	422 3,941 1,500 6,587 315 426	-21 -170 220 250 70 -45	422 3,941 1,500 6,587 315 426 969	-21 -170 220 250 70 -45 -655
Community Nurse Services	AHP / Intake / Other Adult Services	969	-655	13,191	304	14,160	-351

		City Council Ind Services		Dundee d Services	Partners	hip Total
	Annual Budget	Projected Over / (Under)	Annual Budget	Projected Over / (Under)	Annual Budget	Projected Over / (Under)
	£,000	£,000	£,000	£,000	£,000	£,000
Palliative Care – Dundee			2,841	40	2,841	40
Palliative Care – Medical			1,236	200	1,236	200
Palliative Care – Angus			358	20	358	20
Palliative Care – Perth			1,796	120	1,796	120
Brain Injury			1,786	200	1,786	200
Dietetics (Tayside)			3,123	-10	3,123	-10
Sexual and Reproductive Health			2,260	-420	2,260	-420
Medical Advisory Service			105	-45	105	-45
Homeopathy			29	6	29	6
Tayside Health Arts Trust			100	-10	100	-10
Psychology			5,622	-340	5,622	-340
Psychotherapy (Tayside)			984	80	984	80
Learning Disability (Tayside AHP)			852	-100	852	-100
Hosted Services	6 0	0	21,091	-259	21,091	-259
Working Health Services			0	0	0	0
The Corner			428	-35	428	-35
Grants Voluntary Bodies Dundee			2	0	2	0
IJB Management			546	75	546	75
Partnership Funding			34,542	0	34,542	0
Urgent Care			0	0	0	0
Public Health			440	-130	440	-130
Keep Well			619	-140	619	-140
Primary Care			606	-60	606	-60
Support Services/Management Costs	171	110			171	110
Other Dundee Services / Support / Mgm	t 171	110	37,183	-290	37,354	-180

	Dundee City CouncilNHST DundeeDelegated ServicesDelegated Services			Partners	hip Total	
	Annual Budget	Projected Over / (Under)	Annual Budget	Projected Over / (Under)	Annual Budget	Projected Over / (Under)
	£,000	£,000	£,000	£,000	£,000	£,000
Centrally Managed Budgets Less: Covid Identified Spend			2,700 0	-484 -2,325	2,700 0	-484 -2,325
Total Health and Community Care Services	80,178	1,902	98,298	-1,342	178,476	560
Other Contractors						
Prescribing (FHS)			31,901	-962	31,901	-962
Other FHS Prescribing			301	-153	301	-153
General Medical Services			27,803	76	27,803	76
FHS - Cash Limited and Non Cash Limited			21,954	-87	21,954	-87
Large Hospital Set Aside			18,172	0	18,172	0
Grand Total HSCP	80,178	1,902	198,429	-2,468	278,607	-566
Hosted Recharges Out			-12,472	-197	-12,472	-197
Hosted Recharges In			8,936	-9	8,936	-9
Hosted Services - Net Impact of Risk Sharing Adjustment			-3,535	-207	-3,535	-207
-						
Total	80,178	1,902	194,894	-2,675	275,072	-773

NHS Tayside - Services Hosted by Integrated Joint Boards - Charge to Dundee Integration Joint Board

Risk Sharing Agreement - December 2020

		Forecast Over or	Dundee
Services Hosted in Angus	Annual Bud	(Underspend)	Allocation
Forensic Service	1,017,253	205,000	80,800
Out of Hours	8,031,342	270,000	106,400
Locality Pharmacy	1,801,900	0	0
Tayside Continence Service	1,502,839	-43,000	-16,900
Speech Therapy (Tayside)	1,199,794	-127,000	-50,000
Hosted Services	13,553,128	305,000	120,200
Apprenticeship Levy	46,000	1,100	400
Baseline Uplift surplus / (gap)	0	0	0
Balance of Savings Target	-28,734	28,700	11,300
Grand Total Hosted Services	13,570,394	334,800	131,900

Services Hosted in Perth

Prison Health Services	3,924,573	-205,000	-80,800
Public Dental Service	2,177,448	-171,000	-67,400
Podiatry (Tayside)	3,201,515	-286,500	-112,900
Hosted Services	9,303,536	-662,500	-261,000
Apprenticeship Levy	41,700	-2,356	-900
Baseline Uplift surplus / (gap)	72,000	0	0
Balance of Savings Target	-306,208	306,208	120,600
Grand Total Hosted Services	9,111,028	-358,648	-141,300

Total Hosted Services	22,681,422	-23,848	-9,400

Appendix 3

Appendix 4

Dundee IJB - Budget Savings List 2020/21	2020/21	Risk of delivery
Proposed savings	£000	
Base Budget Adjustments		
Reduction in GP Prescribing Budget	306	Low
Full Year Effect of 2019/20 Saving - Review of Learning	58	Low
Disability Day Care		
Reduction in NHS Operational Discretionary Spend	400	Medium
Total Base Budget Adjustments	764	
New Savings for 2020/21		
New Meals Contract Price from Tayside Contracts under	114	Low
new CPU arrangements		
Reshaping Non-Acute Care Programme: Net Reduction in	496	Low
Withdrawing Intermediate Care Contract		
Review of Voluntary Sector funding for Older People	96	Low
Impact of DCC Review of Charges	152	Low
Review Investment of Additional Carers Funding (short	148	Low
term) Increasing Eligibility Criteria for Access to Services	271	Medium
Learning Disability Benchmarking Review	100	Medium
Review of Strategic Housing Investment Planning	200	Low
Total New Savings	1,578	LOW
	1,578	
Total Base Budget Adjustments and New Savings	2,342	
Savings Target	2,342	

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