

8 STRATEGIC COMMISSIONING PLAN – UPDATE (DIJB2-2023)

In October 2022, the Integration Joint Board (IJB) approved a report setting out the process and timeline for the development of a replacement strategic commissioning plan for April 2023 onwards, including reviewing the IJB's Equality Outcomes (Article XIV of the minute of the meeting of the Dundee Integration Joint Board held on 27th October, 2022 refers). At that time the Chief Officer was instructed to provide further updates on the progress of this work.

Over the last 3 months significant progress has been made in progressing the development of a replacement plan, including:

- Completion of an exercise to review and benchmark against strategic commissioning plans from other areas of Scotland, with areas of strength / best practice identified for incorporation at a local level.
- Continued regular liaison meetings with planning colleagues from Perth and Kinross and Angus IJBs and from NHS Tayside to develop the interface between strategic commissioning and associated delivery plans.
- Development of a skeleton document and initial drafting of some key sections of content.
- Ongoing record keeping required to inform a high-quality integrated impact assessment that will be required to accompany the strategic commissioning plan when it is submitted to the IJB for approval.
- A significant focus on stakeholder engagement, with priority given to engagement with people who use health and social care services and supports, unpaid carers and the health and social care workforce. Building on learning from previous engagement work this has taken a flexible and tailored approach with a range of different tools and opportunities being developed. This has facilitated Partnership staff to engage people in places and ways that best suit them as individuals and groups, creating spaces for the Partnership to listen to what is most important to them. Opportunities have also been taken to reflect back to stakeholders' contributions made in early engagement activities and to further refine thinking, particularly in relation to the IJB's vision and wording of strategic priorities. Contributions to date have highlighted that alongside refining the wording of the IJB's vision and priority there is a need to consider a clear statement of the values and principles that underpin the work of the IJB.
- Work to analyse contributions made by stakeholders to other relevant engagement process that have taken place over the last 12 months or are currently ongoing. This has included contributions made during the development of the Carers Strategy and the Learning Disability and Autism Strategy, we well as ongoing engagement relating to GP Premises Strategy. This approach has helped to ensure that we make best use of the valuable time and effort people have given in contributing their views, as well as ensuring consistency as we develop the overarching strategic commissioning plan.
- Work has also begun with partner agencies to explore how we can work collaboratively with our workforce, partner organisations and members of the public to create images that can be used to illustrate the replacement plan. A creative and collaborative approach to illustrating the new plan is intended to help local people feel more connected to the plan, provide an alternative route for engagement / contribution, and support a plan that is more meaningful and relevant to local people. There has been a very positive initial response from partners and further work will take place throughout February and March in this area.

A briefing session with IJB members was held on 25th January, 2023, focused on refining key content in relation to the IJB's vision, strategic priorities and statement of values. Feedback from IJB members provided during the session is now being incorporated into a draft strategic framework.

As highlighted in the October 2022 report to the IJB, the timescale for delivery of the new strategic commissioning plan and the supporting delivery plan is extremely challenging. Wherever possible approaches are being used that bring together the budget setting and strategic planning activities to

reduce any duplication of effort and ensure a consistent approach. However, staff capacity in both planning functions and more widely across operational services who have a critical role in informing the content of the plan remains a key risk. For that reason, the focus will remain on developing the strategic commissioning plan and delivery plan by end of April 2023, with the expectation that the development of other companion documents is likely to continue beyond that date.

The IJB is asked to note the position.