



REPORT TO: HEALTH AND SOCIAL CARE INTEGRATION JOINT BOARD –
21 APRIL 2021

REPORT ON: OVERVIEW OF DUNDEE HEALTH AND SOCIAL CARE PARTNERSHIP
RESPONSE TO COVID-19 PANDEMIC WAVE 2

REPORT BY: CHIEF OFFICER

REPORT NO: DIJB17-2021

1.0 PURPOSE OF REPORT

1.1 The purpose of this report is to provide the Integration Joint Board with an overview of the Partnership’s strategic and operational response to the second wave of the COVID-19 pandemic.

2.0 RECOMMENDATIONS

It is recommended that the Integration Joint Board (IJB):

2.1 Note the content of the report including the steps taken by Dundee Health and Social Care Partnership to respond to the challenges at each stage of the second wave of the COVID-19 pandemic (as outlined in sections 4.5 to 4.8, appendix 1 and appendix 2).

3.0 FINANCIAL IMPLICATIONS

3.1 The Scottish Government has made a commitment to provide additional funding for mobilisation plans developed by Health and Social Care Partnership’s in response to the COVID-19 crisis. Estimated and actual funding requirements for 2020/21 were submitted to the Scottish Government regularly and included a number of assumptions around the scale of increasing costs, some of which have been agreed nationally. This includes estimated additional costs which care providers are anticipated to incur alongside in-house services in relation to issues such as increased staff absence levels, increased use and cost of PPE, under occupancy of care homes and loss of income. Providers can request reimbursement of these additional costs from Health and Social Care Partnerships.

3.2 The projected total cost of the 2020/21 Mobilisation Plan financial return submitted to the Scottish Government in January 2021 (Quarter 3 return) was £11.942m.

3.3 In late September 2020, the Scottish Government announced a total funding package to the value of £1.083 billion to cover NHS and Integration Authority additional costs anticipated to be incurred during 2020/21.

3.4 During November 2020 and January 2021, the Scottish Government released funding of £232m to cover Integration Authority additional costs of responding to the pandemic and the Dundee allocation of this fully funds the estimated cost of the mobilisation plan thereby removing any financial risk associated with Covid19 in 2020/21.

3.5 Based on the financial implications identified during 2020/21 and anticipated remobilisation and recovery financial plans for 2021/22, a provisional projected cost of £9.865m has been submitted to Scottish Government for 2021/22.

4.0 MAIN TEXT

- 4.1 On the 11 March 2020 the World Health Organisation (WHO) declared a global coronavirus (later to become known as COVID-19) pandemic. The first case had been identified in Scotland 10 days earlier and the pandemic progressed over the following 4-month period, with the first wave of infection enduring until June 2020. The second wave of infection began in mid-October 2020.
- 4.2 The COVID-19 pandemic has been the biggest public health challenge facing society, including our health and social care system, in our lifetimes. In August 2020 the Chief Officer submitted a report detailing the Partnership's operational, strategic and governance response to the first wave of the pandemic (Article IX of the minute of the meeting of the Dundee Integration Joint Board held on 25 August 2020 refers). This report provides a further update on the pandemic response undertaken by the Partnership, with a specific focus on the second wave of infection.
- 4.3 Whilst recent data across Scotland demonstrates a sustained decline in new COVID-19 cases, hospital admissions, Intensive Care Unit admissions and deaths, the impact on the population's health and wellbeing has been significant. As at 2 March 2021 there had been 203,555 confirmed cases of COVID-19 in Scotland; 13,358 of which were in Tayside and 6,407 of which were in Dundee. As at 28 February 2021 there had been 297 deaths of Dundee residents recorded by the National Records of Scotland from a total of 712 deaths across Tayside (based on deaths where COVID-19 was mentioned on the death certificate) (<https://www.nrscotland.gov.uk/covid19stats>).
- 4.4 The impact of the COVID-19 pandemic on the health and social care needs of the population, how we deliver supports and services, on health inequalities and on the health and wellbeing of our workforce and of unpaid carers has been substantial and wide ranging. However data and modeling information about the impact of the pandemic beyond acute hospital settings is limited and a full understanding of the short, medium and long-term impact of the pandemic on health and social care needs will not be ascertained for some time to come.
- 4.5 Services delegated to the Partnership form a critical part of our overall health and social care system, particularly the wide range of community-based health, social care and social work supports and services. Partnership services have not only supported efforts to rapidly increase the availability of beds in the acute sector to respond to COVID-19 positive patients requiring hospital admission, but have also been integral to providing responses to COVID-19 positive people in the community, both within their own homes and within residential settings such as care homes. This has included the continuation / mobilization of a number of approaches implemented during the response to the first wave but also continued innovation and adaptation during the second wave. A range of essential, non-Covid services have continued to be delivered, including face-to-face contact on a risk assessed basis. The Partnership's contribution to staff and public COVID-19 vaccination programmes, as well as additional activity required to respond to annual winter pressures (including Flu Vaccination and disruption due to poor weather), represent significant additional elements of the second wave response. In addition, the Partnership has made a significant contribution to wider partnership efforts to respond to community support needs, such as responses to shielded people, food distribution and a range of public protection responses.
- 4.6 During the second wave changes to operational arrangements have continued to be overseen and supported by the established incident control structure, which is set-out in appendix 1. The Partnership's Silver Command has led internal response planning and implementation, with arrangements for senior management cover across weekends. The internal Partnership structure is co-ordinated with those in place in NHS Tayside, Dundee City Council and the Tayside Local Resilience Partnership. The Chief Officer, Chief Finance Officer and Head of Service for Health and Community Care have remained active participants in a number of national groups / meetings, both within Health and Social Care Scotland and with the Scottish Government.

- 4.7 An overview timeline of the Partnership’s strategic and operational response to the COVID-19 pandemic, from June 2020, through the second wave in late 2020/early 2021 to the end of February 2021 is provided in appendix 2. The timeline includes national milestones / developments, local governance and infrastructure milestones / developments, and local service developments and changes. It is not intended to be a comprehensive account of all developments and changes during the period but to summarise some of the most significant developments during the second wave of the pandemic period.
- 4.8 The contribution of the health and social care workforce, including those employed by independent and third sector providers, has continued to be a critical and invaluable enabler during the COVID-19 pandemic. Recognising and responding to the significant impact the pandemic has had on workforce wellbeing has been a priority during the response period and within the recovery plan. Collaborative working with Dundee City Council, NHS Tayside and staff-side / Union representatives has supported a co-ordinated approach. Dundee City Council Learning and Organisational Development Service is leading the development of a Dundee Health and Social Care Partnership Wellbeing Framework that aligns that Scottish Government’s national framework for workforce wellbeing. The framework includes a series of targeted interventions and activities which respond to observations of workforce wellbeing and identified risk and protective factors. Further development and implementation of the framework across Partnership services, including the senior management and leadership team, will be a priority over the next 12 months.
- 4.9 Learning gained for the Partnership’s response to the pandemic to date has been incorporated within the recovery plan. The statutory review of the Partnership’s strategic and commissioning plan will provide a further opportunity during the next year to reflect on how learning can be further consolidated into strategic priorities, plans and activities across operational, governance and leadership arrangements.

5.0 POLICY IMPLICATIONS

- 5.1 This report has been screened for any policy implications in respect of Integrated Impact Assessment. There are no major issues.

6.0 RISK ASSESSMENT

- 6.1 This report has not been subject to a risk assessment as it does not require any policy or financial decisions at this time.

7.0 CONSULTATIONS

- 7.1 The Chief Finance Officer, Head of Service, Health and Community Care and the Clerk have been consulted in the preparation of this report.

8.0 DIRECTIONS

- 8.1 The Integration Joint Board requires a mechanism to action its strategic commissioning plans and this is provided for in sections 26 to 28 of the Public Bodies (Joint Working)(Scotland) Act 2014. This mechanism takes the form of binding directions from the Integration Joint Board to one or both of Dundee City Council and NHS Tayside.

Directions Required to Dundee City Council, NHS Tayside or Both	Direction to:	
	1. No Direction Required	X
	2. Dundee City Council	
	3. NHS Tayside	
	4. Dundee City Council and NHS Tayside	

9.0 BACKGROUND PAPERS

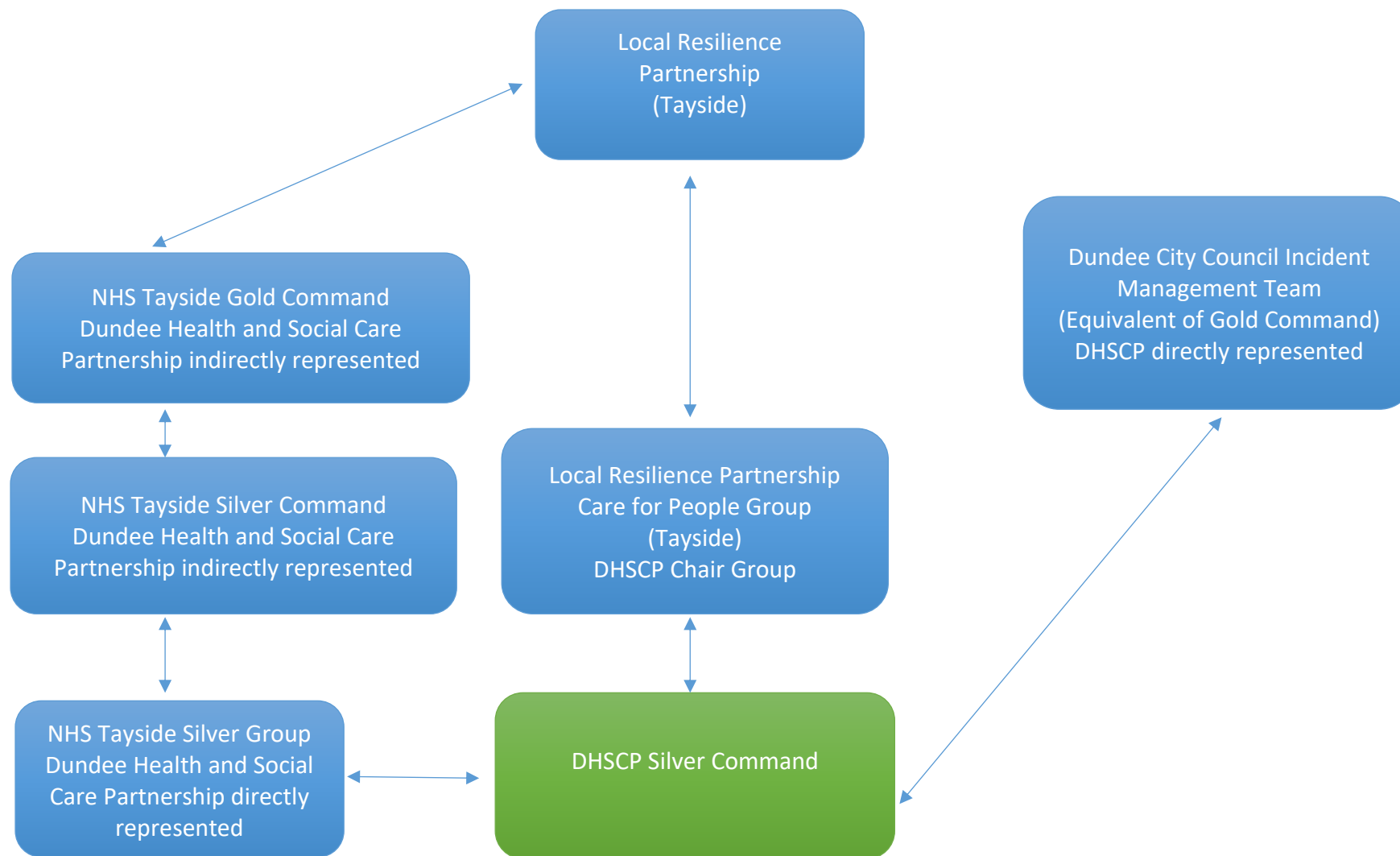
9.1 None.

Vicky Irons
Chief Officer

DATE: 31 March 2020

Kathryn Sharp
Senior Manager, Strategy and Performance

**APPENDIX 1
COVID-19 PANDEMIC RESPONSE STRUCTURE**



APPENDIX 2

TIMELINE OF PARTNERSHIP PANDEMIC RESPONSE

The table below provides a high-level timeline of the Partnership's strategic and operational response to the COVID-19 pandemic, from June 2020, through the second wave in late 2020/early 2021 to the end of February 2021. It includes:

	national milestones / developments
	local governance and infrastructure milestones / developments
	local service developments and changes

Please note that a range of the adaptations made to the provision of services and supports by the Partnership that were instigated during the first wave of the pandemic were continued throughout the second wave. These changes are detailed in the timeline previously submitted to the IJB covering the period to the end of May 2020 (Article IX of the minute of the meeting of the Dundee Integration Joint Board held on 25 August 2020 refers) and are not included in the timeline below, although continued to form a critical part of the Partnership's pandemic response.

Week 14 (31 May 2020)	31 st May	Scottish Government publishes Remobilise, Recover, Red-design, The Framework for NHS Scotland which sets out how Health Boards will follow national and local clinical advice to safely resume paused services.
	End of May	Safe Zone Bus provision has begun providing assertive outreach services in relation to welfare and health interventions, hot food and drinks and support to access accommodation and be safe. The bus gradually expands provision across multiple days of the week and multiple days of the week through the period to February 2021.
		Weekly meetings of multi-agency partners are in place to address the impact of the pandemic on the wellbeing and safety of people who are homeless. Meetings reduce to fortnightly following an initial period.
	2 nd June	Scottish Government announce additional one-off Carer's Allowance Supplement payment to be paid from June 26 th 2020.
		Integration Joint Board briefing calls continue (all voting members), including written update provided to all Board members.
	3 rd June	NHS Tayside Silver Zoom meeting.
	4 th June	Scottish Government publishes report on personal protective equipment (PPE) supplies
		Scottish Government publishes templates that can support care homes to identify factors that may impact on the safety and wellbeing of residents.
		Dundee City Council Incident Management Team meeting.
	Week 15 (7 June 2020)	7 th June
8 th June		DHSCP Silver Command meeting.
9 th June		IJB members briefing.

	10 th June	DHSCP Silver Command meeting.
		NHS Tayside Silver Zoom meeting.
	11 th June	Dundee City Council Incident Management Team meeting.
	12 th June	DHSCP Silver Command meeting.
Dundee City Council confirms that Dudhope Castle will not re-open as an office base, including to Partnership Finance and Business Planning and Information Governance Teams.		
Week 16 (14 June 2020)	15 th June	DHSCP Silver Command meeting.
	16 th June	IJB members briefing; this is the last briefing on a weekly cycle with future briefings being provided fortnightly.
		Scotland moves to Phase 2 of the route map out of lockdown.
	17 th June	DHSCP Silver Command meeting.
		NHS Tayside Silver Zoom meeting.
	18 th June	Dundee City Council Incident Management Team meeting.
19 th June	DHSCP Silver Command meeting.	
	Scottish Government publishes a report on the impact of COVID-19 restrictions on people experiencing domestic abuse and other forms of violence against women. The findings of the report are reviewed at a local level and adjustments made to risk registers, strategic plans and operational arrangements.	
Week 17 (21 June 2020)	22 nd June	Dental practices resume seeing NHS patients in need of urgent care
		DHSCP Silver Command meeting.
	23 rd June	First virtual discussion of the full IJB membership to support scrutiny of papers under essential business procedure. Papers discussed include the impact of the pandemic on strategic planning arrangements, the statutory review of Dundee Carers Strategy and an overview of the Wave 1 pandemic response.
		Scottish Government announces that routine testing of health and social care staff is to be extended as more services mobilise.
		Scottish Parliament approves £257.6m of additional funding for councils to help tackle COVID-19.

	24 th June	Scottish Government publishes updated route map with indicative dates for Phase 2 and early Phase 3 measures.
		DHSCP Silver Command meeting.
		NHS Tayside Silver Zoom meeting.
		Scottish Government publishes an assessment of the health and social care impacts of COVID-19 on particular groups.
		Scottish Government publishes guidance for social care workers and employers to support the implementation of the Social Care Staff Support Fund. The fund aims to ensure social care workers do not experience financial hardship if they are ill or self-isolating due to COVID.
	25 th June	Scottish Government publishes guidance for care homes on phased recommencement of visiting.
		Dundee City Council Incident Management Team meeting.
	26 th June	DHSCP Silver Command meeting.
Week 18 (28 June 2020)	29 th June	DHSCP Silver Command meeting.
	30 th June	IJB members briefing.
		Scottish Government publishes guidance for hospitals of safe recommencement of visitors.
	End of June	Regular meetings with NHS National Services Scotland regarding PPE provision from national stocks and local PPE hub operations are in place by the end of June 2020.
		Virtual day hospice provision is established in late June / early July 2020 and continues throughout the second wave.
	1 st July	DHSCP Silver Command meeting.
		NHS Tayside Silver Zoom meeting.
	2 nd July	Dundee City Council Incident Management Team meeting.
3 rd July	DHSCP Silver Command meeting.	
Week 19	8 th July	DHSCP Silver Command meeting.

		NHS Tayside Silver Zoom meeting.
	9 th July	Scottish Government announces changes for people who are shielding, including the intention to pause shielding from 1st August 2020.
		Scottish Government confirms move to Phase 3 of the routemap out of lockdown, including changes to indoor and outdoor household gatherings (from 10th July 2020) and re-opening of dentists (from 13th July 2020).
		Dundee City Council Incident Management Team meeting.
10 th July	DHSCP Silver Command meeting.	
Week 20 (12 July 2020)	12 th July	Scottish Government announces that people in hospital who do not have COVID will be able to have a designated visitor from 13th July 2020.
		Partnership Silver Command meeting steps down to two meetings per week.
	14 th July	IJB members briefing.
	15 th July	NHS Tayside Silver Zoom meeting.
	16 th July	DHSCP Silver Command meeting.
		Dundee City Council Incident Management Team meeting.
Week 21 (19 July 2020)	20 th July	Scottish Government announces additional mental health support for health and social care staff, including a new national 24/7 helpline.
	21 st July	DHSCP Silver Command meeting.
	22 nd July	COVID-19 public testing programme expanded to cover children under the age of 5.
		NHS Tayside Silver Zoom meeting.
	23 rd July	DHSCP Silver Command meeting.
Dundee City Council Incident Management Team meeting.		
Week 22 (26 July (2020))	28 th July	IJB members briefing.
		DHSCP Silver Command meeting.

	29 th July	NHS Tayside Silver Zoom meeting.
	30 th July	DHSCP Silver Command meeting.]
		Dundee City Council Incident Management Team meeting.
	31 st July	Submission of the Partnership's recovery plan to Scottish Government as part of overall NHS Tayside submission (as draft pending approval by the IJB).
The Alcohol and Drugs Partnership, working alongside the DHSCP begin to plan to restart whole systems of care work as part of the implementation of the Action Plan for Change responding to the recommendations of the Dundee Drug Commission		
Processing of symptomatic staff and household member testing requests from external health and social care providers moves from the Partnership direct to Community Testing Team.		
Week 23 (2 August 2020)	3 rd August	Scottish Government announce the social care sector will receive up to £50 million further additional funding to meet additional costs related to the pandemic response.
	4 th August	IJB members briefing.
		Planning begins to support financial reconciliation process with external health and social care providers impacted by the pandemic. This takes account of national guidance and local business as usual process for contract and financial monitoring.
Week 24 (9 August 2020)	11 th August	Schools re-open to pupils on a full-time basis.
Week 25 (16 August 2020)	17 th August	IJB members briefing.
		NHS dental services provision expands to include urgent aerosol generating procedures.
	18 th August	DHSCP Silver Command meeting.
	20 th August	Scottish Government publishes updated routemap out of lockdown and announces Scotland will remain in Phase 3.
		DHSCP Silver Command meeting.
	The Tayside Local Resilience Partnership publish their Framework for supporting People through Recovery and Rehabilitation during and after the COVID-19 Pandemic.	
Week 26 (23 August 2020)	24 th August	Additional silver meeting held in response to outbreak management.

	25 th August	IJB has first full virtual meeting. This is preceded by a member's development session on pandemic recovery planning. The IJB meeting considers reports in relation to initial learning from the phase 1 pandemic response, recovery plan, financial monitoring report (including the financial impact of the pandemic on DHSCP expenditure), the strategic risk register and risk management.
		DHSCP Silver Command meeting.
	26 th August	Provider updates stepped down to once per week and move to have dedicated focus on pandemic specific information.
		NHS Tayside Silver Zoom meeting.
	27 th August	DHSCP Silver Command meeting.
		Dundee City Council Incident Management Team meeting.
Week 27 (30 August 2020)	31 st August	The IJB's Strategic Planning Advisory Group reconvenes for the first time following the onset of the pandemic.
	1 st Sept	DHSCP Silver Command meeting.
	2 nd Sept	NHS Tayside Silver Zoom meeting.
	3 rd Sept	DHSCP Silver Command meeting.
		Dundee City Council Incident Management Team meeting.
		Scottish Government announces the resumption of health and wellbeing visits to care homes from 7th September 2020. This is to be implemented where care homes have had no active cases for 28 days and are actively participating in the care home worker testing programme.
	4 th Sept	Scottish Government announces £3m in funding to support reopening of community optometry services to people with chronic eye conditions.
		Scottish Government publishes guidance on safe re-opening of adult social care building based services.
Week 28 (6 September 2020)	8 th Sept	The IJB's Performance and Audit Committee has first full virtual meeting. Reports considered include the first quarterly performance report showing COVID data and a discharge management update report.
		DHSCP Silver Command meeting.
	9 th Sept	NHS Tayside Silver Zoom meeting.
	10 th Sept	DHSCP Silver Command meeting.

		Dundee City Council Incident Management Team meeting.
		Scottish Government launch the Protect Scotland app as part of the Test and Protect arrangements for Scotland.
		Scottish Government publish an updated route map out of lockdown including further limitations to indoor and outdoor gatherings in Phase 3.
		Scottish Government publishes staged plan and supporting guidance for return of visiting in care homes.
		COSLA publishes updated principles for sustainability and remobilisation payments to third and independent sector health and social care providers. The new principles take immediate effect and are incorporated into local guidance.
		Scottish Government further revises the supplementary national child protection guidance and publish these. Local interim guidance is amended to reflect national revisions.
Week 29 (13 September 2020)	14 th Sept	Dundee City Council re-opens some community centres providing limited basis in-line with ongoing public health guidance.
	15 th Sept	DHSCP Silver Command meeting.
	16 th Sept	NHS Tayside Silver Zoom meeting.
		Engage Dundee citizens survey launches with a focus on capturing citizens perspective on the impact of the pandemic and experiences of seeking and accessing supports during the pandemic period.
	17 th Sept	DHSCP Silver Command meeting.
Week 30 (20 September 2020)	20 th Sept	Scottish Government announce £4.25m extra funding for third sector services and projects tackling violence against women and girls. In Dundee Women's Aid, the Women's Rape and Sexual Abuse Centre and Barnardo's Tayside Domestic Abuse Initiative benefit from additional funding.
	22 nd Sept	DHSCP Silver Command meetings.
	23 rd Sept	IJB Members Briefing
		NHS Tayside Silver Zoom meeting.
		Scottish Government implements additional measures to prevent the spread of COVID-19, including no indoor household visiting and reduced outdoor meetings. From 25 th all hospitality venues must be closed by 10pm.

	24 th Sept	DHSCP Silver Command meeting.
		Dundee City Council Incident Management Team meeting.
	25 th Sept	Scottish Government announces the Self Isolation Support Grant with the aim of supporting people on low incomes if they are asked to self-isolate by the Test and Protect Service.
		Scottish Government issues updated guidance on remobilisation of residential respite / short break facilities for children and adults.
Week 31 (27 September 2020)	29 th Sept	DHSCP Silver Command meeting.
	30 th Sept	NHS Tayside Silver Zoom meeting.
	1 st Oct	DHSCP Silver Command meeting.
		Dundee City Council Incident Management Team meeting.
		Staff Winter Flu vaccination programme begins including for social care staff delivering direct personal care. Vaccination appointments are delivered to health and social care staff through a mixture of staff clinics, peer immunisation and appointments within community pharmacies.
		Dundee Carers Partnership launch engagement activity to learn more about impact of pandemic on carers. Surveys were available from 29th September. Engagement activity ended with Focus Group activity on 13th November.
During September Dundee's emergency food projects launch their lived experience survey seeking feedback from citizens about the impact of the pandemic and their experiences of seeking support.		
Week 32 (4 October 2020)	5 th Oct	Tayside Local Resilience Partnership facilitates a de-brief workshop covering the Wave 1 response, including aspects in relation to care and support for people.
	6 th Oct	DHSCP Silver Command meeting.
	7 th Oct	IJB members briefing.
		NHS Tayside Silver Zoom meeting.
	8 th Oct	Scottish Government announces further temporary measures to prevent the spread of COVID-19. This includes significant further restrictions on the hospitality industry, particularly within the central belt of Scotland.
		DHSCP Silver Command meeting.

		Dundee City Council Incident Management Team meeting.
		Scottish Government publishes the Mental Health – Transition and Recovery Plan outlining their response to the mental health impacts of the pandemic.
		Scottish Government updates Adults with Incapacity guidance. Local guidance is revised to reflect any changes required.
		Dundee Volunteering and Voluntary Action begin recruitment of volunteers to support delivery of public Winter Flu vaccination programme.
Week 33 (11 October 2020)	13 th Oct	DHSCP Silver Command meeting.
	14 th Oct	NHS Tayside Silver Zoom meeting.
	15 th Oct	DHSCP Silver Command meeting.
		Dundee City Council Incident Management Team meeting.
		National arrangements to support supply of PPE to local hubs extended to 31st March 2021. Range of work is undertaken at a local level to support the implementation of this expansion, including securing appropriate staffing for the Dundee PPE hub.
		Scottish Government extends Social Care Staff Support Fund to 31st March 2021. Information provided to the workforce, including third and independent sector providers.
	Wave 2 of the pandemic begins, with increased incidence of infection and deaths through to peak level at the end of December 2020.	
Week 34 (18 October 2020)	19 th Oct	Wearing of face coverings in communal workplace areas becomes mandatory.
		Respite Service at MacKinnon Centre reopens for up to two people with critical needs with the capacity to accommodate one further person on an emergency basis.
	20 th Oct	DHSCP Silver Command meeting.
	21 st Oct	IJB members briefing.
		NHS Tayside Silver Zoom meeting.
	22 nd Oct	DHSCP Silver Command meeting.
		Dundee City Council Incident Management Team meeting.
23 rd Oct	Scottish Government publishes new national strategic framework, including introduction of five local protection levels and associated restrictions.	

		PPE satellite store at Royal Victoria Hospital stepped down as NHS Tayside procurement and logistics team able to meet needs of services across HSCP. Expertise retained to support rapid response to emerging needs should they arise.
Week 35 (25 October 2020)	27 th Oct	IJB meets and considers reports in relation to the Winter Flu vaccination programme and Scottish Government consultation on amendments to the Civil Contingencies Act (2014) to designate IJBs as Category 1 responders.
		DHSCP Silver Command meeting.
	28 th Oct	Carers of Dundee Virtual Hub focuses on HSCP update to carers on available adult/care services and the Partnership's remobilisation plans.
		Scottish Government publishes report on discharges from NHS hospitals to care homes in Scotland.
		Scottish Government publishes Adult Social Care Winter Preparedness Plan which sets out actions required and support available to ensure the adult social care sector can safely deliver through the winter period. Local work is undertaken to identify local implications and progress associated actions.
		NHS Tayside Silver Zoom meeting.
	29 th Oct	DHSCP Silver Command meeting.
		Dundee City Council Incident Management Team meeting.
		Scottish Government launch face covering exemption cards for people who are unable to wear coverings due to health conditions, disabilities or other special circumstances.
	Week 36 (1 November 2020)	2 nd Nov
NHS Tayside Silver Zoom meeting. NHS Tayside Silver Zoom meeting increases frequency to twice weekly.		
3 rd Nov		Scottish Government announces £15m funding package to respond to children and young people's mental health issues.
		Scottish Government publishes the Care Home Review; a rapid review of factors relevant to the management of COVID-19 in the care home environment in Scotland

		DHSCP Silver Command meeting.
	4 th Nov	IJB members briefing.
	5 th Nov	DHSCP Silver Command meeting.
		Chief Officers Group for public protection agrees investment in additional IT equipment to support critical operational public protection functions.
Dundee City Council Incident Management Team meeting.		
		Mass testing beings at universities to support safe movement of students returning home over the Christmas and new year period.
Week 37 (8 November 2020)	9 th Nov	NHS Tayside Silver Zoom meeting.
	10 th Nov	DHSCP Silver Command meetings.
	11 th Nov	NHS Tayside Silver Zoom meeting.
	12 th Nov	DHSCP Silver Command meetings.
		Dundee City Council Incident Management Team meeting.
	13 th Nov	Angus, Fife and Perth and Kinross council areas move from COVID Protection Level 2 to 3
Planning begins to move arrangements for MARAC (Multi-agency Risk Assessment Case Conferences for high risk victims of domestic abuse) from teleconference to video conferencing to enhance ability to share information, assess risk and agree actions to enhance safety for victims and others at risk.		
Week 38 (15 November 2020)	16 th Nov	Scottish Government announce £1m funding for digital devices to keep care home residents connected.
		NHS Tayside Silver Zoom meeting.
	17 th Nov	DHSCP Silver Command meetings.
	18 th Nov	IJB members briefing.
		NHS Tayside Silver Zoom meeting.
	19 th Nov	Dundee City Council Incident Management Team meeting.
Dundee City Council Incident Management Team additional meeting to consider increasing infection rate in Dundee and possible implications for COVID Protection Level.		
Scottish Government announces plans for the delivery of COVID-19 vaccines.		

		Short Life Working Group established under Tayside Local Resilience Partnership structures to address the impact of Test and Protect on staff where there has been occupational contact concludes its work and reports recommendations to overarching Test and Protect Group within the LRP.
Week 39 (22 November 2020)	23 rd Nov	IJB's Strategic Planning Advisory Group meeting.
		NHS Tayside Silver Zoom meeting.
	25 th Nov	DHSCP Silver Command meetings.
	24 th Nov	Performance and Audit Committee meeting.
		DHSCP Silver Command meetings.
		NHS Tayside COVID Vaccination Board meeting.
	26 th Nov	DHSCP Silver Command meetings.
		Dundee City Council Incident Management Team meeting.
28 th Nov	Dundee City Council Incident Management Team additional meeting to consider increasing infection rate in Dundee and possible implications for COVID Protection Level.	
	DHSCP Silver Command agrees test of change at MacKinnon Centre to support development of Urgent Care provision.	
Week 40 (29 November 2020)	30 th Nov	In addition to testing all patients on admission to hospital, all patients who test negative on admission are now to be re-tested on day 5 of their in-patient stay.
		Testing of healthcare workers within scope of national guidance on workforce testing commences, working towards full implementation by the end of January 2021. Initial priorities are all staff within patient facing roles in hospitals, vaccination staff, Community and District Nursing workforce and primary independent care contractors.
		NHS Tayside Silver Zoom meeting.
		£500 Self-Isolation Support Grant extend to include parents on low incomes whose children are asked to self-isolate and people who may be eligible for Universal Credit but have not yet applied.
		Scottish Government announce a one-off 'bonus' payment of £500 for health and social care staff.
	1 st Dec	DHSCP Silver Command meeting.
NHS Tayside COVID Vaccination Board meeting.		

	2 nd Dec	IJB members briefing.	
		UK Government announce Pfizer vaccine has been authorised by the medicines regulator for use in the UK.	
	3 rd Dec	DHSCP Silver Command meeting.	
		Dundee City Council Incident Management Team meeting.	
		Scottish Government changes the way in which patients access emergency hospital treatment; anyone with a non-life-threatening condition who would usually go to A&E will now call NHS 24.	
	4 th Dec	COSLA and Scottish Government agree terms of financial support for social care providers for period from December 2020 to March 2021. Local guidance is updated to reflect national arrangements and issued to providers.	
		Local Partnership process for prioritisation of health and social care staff for access to COVID-19 vaccination programme begins. This is informed by national guidance and guidance from NHS Tayside.	
		During November the Dundee Fairness Commission launches a survey to investigate the effects of the pandemic and lockdown of Dundee citizens.	
	Week 41 (6 December 2020)	6 th Dec	Scottish Government publishes guidance for care homes for Christmas period, including visiting guidelines. Work is undertaken to review the guidance for local implementation.
		7 th Dec	With support from NHS Tayside the Partnership holds a virtual briefing sessions for health and social care providers in the third and independent sector regarding the COVID-19 staff vaccination programme. Information is also distributed through the Care Home Providers Forum and through e-mail circulations.
NHS Tayside Silver Zoom meeting.			
Testing of all Care Home Visitors commences in line with national guidance			
8 th Dec		DHSCP Silver Command meeting.	
		First COVID-19 vaccinations administered in Scotland.	
		NHS Tayside COVID Vaccination Board meeting.	
9 th Dec		First staff COVID-19 vaccination clinic takes place.	
		NHS Tayside Silver Zoom meeting.	
10 th Dec		Partnership office at Claverhouse re-opens to staff for essential use only.	

		DHSCP Silver Command meeting.	
		Dundee City Council Incident Management Team meeting.	
	11 th Dec	<p>Scottish Government reduced self-isolation period for close contacts of positive cases from 14 days to 10 days.</p> <p>Scottish Government announces £5.91m for tackling social isolation and loneliness.</p> <p>Rolling 7-day incidence per 100,000 in Dundee exceeds Scotland figure for first time in wave 2 (109.8 v 99.1).</p>	
Week 42 (13 December 2020)	14 th Dec	<p>First vaccinations in care homes in Scotland take place.</p> <p>NHS Tayside Silver Zoom meeting.</p>	
	15 th Dec	<p>IJB meets and considers reports in relation to the impact of pandemic on delivery of Partnership's strategic and commissioning plan and on the 2020/21 Winter Plan.</p> <p>DHSCP Silver Command meeting.</p> <p>NHS Tayside COVID Vaccination Board meeting.</p>	
	16 th Dec	<p>The Chief Officers Group for public protection participate in an virtual workshop as part of the Scottish Trauma Informed Leadership Training programme (STILT).</p> <p>IJB members briefing.</p> <p>NHS Tayside Silver Zoom meeting.</p>	
	17 th Dec	<p>DHSCP Silver Command meeting.</p> <p>Dundee City Council Incident Management Team meeting.</p>	
	18 th Dec	<p>First vaccination of Dundee care home resident takes place.</p> <p>Testing of all visiting professionals to care homes commences in mid-December 2020 working towards full implementation by end of February 2020.</p>	
	Week 43 (20 December 2020)	21 st Dec	NHS Tayside Silver Zoom meeting.
		22 nd Dec	<p>DHSCP Silver Command meeting.</p> <p>NHS Tayside COVID Vaccination Board meeting.</p> <p>Schools close for Christmas holidays and remain closed until primary 1-3 pupils return in February 2021.</p>
		23 rd Dec	NHS Tayside Silver Zoom meeting.

	24 th Dec	DHSCP Silver Command meeting.
	26 th Dec	All mainland local authorities move into COVID Protection Level 4.
		Indoor visiting to Care Homes is paused until gradually re-introduction from March 2021.
		Dundee City Council Employee Wellbeing Support Service launches winter wellbeing campaign.
		NHS Tayside Silver Zoom meeting.
Week 44 (27 December 2020)	28 th Dec	NHS Tayside Silver Zoom meeting.
	29 th Dec	DHSCP Silver Command meeting.
		NHS Tayside COVID Vaccination Board meeting.
	30 th Dec	Dundee City Council Incident Management Team meeting.
		NHS Tayside Silver Zoom meeting.
		Oxford AstraZeneca vaccine approved for use in the UK.
		Twice weekly lateral flow testing is now in place for care home staff in addition to existing weekly PCR testing.
	Incidence of confirmed COVID-19 cases peak in Dundee at over 400 cases per 100,000 population. (no-colour)	
31 st Dec	DHSCP Silver Command meeting.	
Week 45 (3 January 2021)	4 th Jan	Lateral Flow Testing (LFT) expanded to all visiting professionals (including adult social workers) and patient facing staff in hospital and community settings.
		GPs administer first doses of AstraZeneca vaccine in Dundee. This is also the first dose administered by a GP anywhere in Scotland.
		Dundee City Council Incident Management Team additional meeting to consider lockdown implications for Dundee.
		NHS Tayside Silver Zoom meeting.
	5 th Jan	DHSCP Silver Command meeting.
		NHS Tayside COVID Vaccination Board meeting.
All mainland councils go into lockdown with a new legal requirement to stay at home except for essential purposes. (5th, green)		

	6 th Jan	Nurseries and schools re-open for children of key workers and vulnerable children.
		NHS Tayside Silver Zoom meeting.
		IJB members briefing stepped back up to weekly frequency.
	7 th Jan	DHSCP Silver Command meeting.
		Dundee City Council Incident Management Team meeting.
		Contracted external health and social care providers are asked to identify staff who meet NHS Tayside category 1 criteria under the COVID-19 staff vaccination programme and to commence appointment bookings for these staff.
	8 th Jan	Further briefing session provided to health and social care providers in the third and independent sector regarding COVID-19 staff vaccination programme.
		Information return to Scottish Government to support planning for expansion of LFT staff testing programme.
	Week 46 (10 January 2021)	11 th Jan
Additional DHSCP Silver Command meeting to discuss implications of lockdown for the provision of health and social care supports and services.		
12 th Jan		DHSCP Silver Command meeting.
		NHS Tayside establish deployment group to support efforts across services to sustain essential service provision.
		NHS Tayside COVID Vaccination Board meeting.
13 th Jan		Scottish Government further tightens lockdown restrictions to reinforce the stay at home message, including statutory guidance on working from home
		Guidance to support expanded LFT for care at home, adult day centres/day services, sheltered housing/housing with multiple occupancy and personal assistants is received from Scottish Government. Local decision is subsequently made to include social workers, support workers and PAs in both adult and children's services. Initial stock of testing kits received in advance of guidance and distribution plan developed.
		NHS Tayside Silver Zoom meeting.
		IJB members briefing.
14 th Jan		DHSCP Silver Command meeting.
	Dundee City Council Incident Management Team meeting.	

Week 47 (17 January 2021)	15 th Jan	Scottish Government announce the suspension of all travel corridors.
		Scottish Government issue updated care home testing guidance and guidance on safe visiting by family and friends. Local work is undertaken to review the guidance for implementation. (green)
		Further updates made by Scottish Government to supplementary child protection guidance. Local guidance is reviewed to incorporate changes.
		Arrangements for MARAC (Multi-agency Risk Assessment Case Conferences for high risk victims of domestic abuse) move to video-conferencing to facilitate improved information sharing, risk assessment and management.
		COVID-19 staff vaccination programme eligibility expanded beyond NHS Tayside category 1 to include broader group of public facing health and social care staff.
	18 th Jan	Expanded LFT begins, including for care at home, adult day centres/day services, sheltered housing/housing with multiple occupancy and personal assistants.
		Guidance issued to internal staff regarding process for implementation of LFT in Partnership services.
		External health and social care providers in the third and independent sector notified of opening of COVID-19 staff vaccination programme to staff who meet NHS Tayside category 1 and 2 criteria.
		NHS Tayside Silver Zoom meeting.
	19 th Jan	DHSCP Silver Command meeting.
		NHS Tayside COVID Vaccination Board meeting.
	20 th Jan	NHS Tayside Silver Zoom meeting.
		IJB members briefing.
	21 st Jan	DHSCP Silver Command meeting.
		Clarification that bank staff, agency staff and student placements are eligible for the COVID-19 staff vaccination programme issued to external health and social care providers.
Dundee City Council Incident Management Team meeting.		
22 nd Jan	Scottish Government launch 'Roll your sleeves up' vaccination information campaign.	
	First COVID-19 vaccination of a house-bound patient in Dundee.	

		<p>Scottish Government issues letter regarding support for care homes and delayed discharge setting out operational best practice. Local arrangements are reviewed and revised to align with guidance.</p> <p>NHS Tayside Silver Zoom meeting.</p>
Week 48 (24 January 2021)	25 th Jan	IJB's Strategic Planning Advisory Group meets.
		NHS Tayside Silver Zoom meeting.
		The COVID-19 public vaccination programme opens to JCVI priority groups 3 to 5. The programme is delivered via GPs and 9 community vaccination sites across Tayside.
	26 th Jan	DHSCP Silver Command meeting.
		The Chief Officers Group for public protection participate in a virtual workshop as part of the Scottish Trauma Informed Leadership Training programme.
		NHS Tayside COVID Vaccination Board meeting.
	27 th Jan	IJB members briefing meeting.
		NHS Tayside Silver Zoom meeting.
	28 th Jan	DHSCP Silver Command meeting.
		Dundee City Council Incident Management Team meeting.
The Partnership leads the submission of a bid to the Corra Fund to support a test of change to design and implement a whole-systems integrated response to substance use and mental health.		
Partnership formed with Dundee Volunteering and Voluntary Action to support communication with third sector health and social care providers regarding eligibility queries in relation to the COVID-19 staff vaccination programme. The partnership supports a more timely response to provider queries and consistency of approach across the sector.		
Dundee Violence Against Women Partnership launch their revised website which provides information to the public on supports and services available during the pandemic. It also hosts a range of resources to support practitioners to respond to women, children and young people who are at risk of harm.		
Week 49 (31 January 2021)	1 st Feb	NHS Tayside Silver Zoom meeting.
	2 nd Feb	DHSCP Silver Command meeting.
		Notification sent to external providers regarding expansion of COVID-19 staff vaccination programme to include all health and social care staff aged over 65s and to staff who have been shielding.

		<p>Scottish Government issue letter DL(2021)05 and DL(2021)07 contain further clarification of guidance in relation to home working for NHS staff. Following this communication is issued to the NHS Tayside workforce to advise any NHS staff who can perform their role at home should work from home.</p>
		NHS Tayside COVID Vaccination Board meeting.
	3 rd Feb	Performance and Audit Committee meeting.
		IJB members briefing.
		NHS Tayside Silver Zoom meeting.
	4 th Feb	DHSCP Silver Command meeting.
		Dundee City Council Incident Management Team meeting.
		Mass vaccination centre opens at the Caird Hall.
		The Corner launch their updated website which provides a range of information for young people, information about current services provision and links to other resources.
		The Violence Against Women Partnership launch their strategic plan, including priorities for the coming year. A range of virtual learning events is also launched to support improvements in responses to women, children and young people at risk.
		Application process for £500 'bonus' payment opens to external health and social care providers.
		Allied Health Professions (AHP) Contingency Plan approved through NHS Tayside Gold Command to place AHP services at Amber (level 4) risk to release staff to support persistent Red (level 5) status across patient services, Ninewells Hospital. Plan in place for 4 weeks.
	Week 50 (7 February 2021)	8 th Feb
9 th Feb		DHSCP Silver Command meetings.
		NHS Tayside COVID Vaccination Board meeting.
10 th Feb		IJB members briefing.
		NHS Tayside Silver Zoom meeting.
		Rolling 7-day incidence per 100,000 in Dundee falls below Scotland figure and consistently remains below this for first time in wave 2 (99.1 v 113.7).
		Scottish Government announces the number of first dose vaccinations in Scotland has reached 1 million.

	11 th Feb	DHSCP Silver Command meeting.	
		Dundee City Council Incident Management Team meeting.	
		The public COVID-19 vaccination programme in Tayside is impacted by adverse weather, but the vaccination centres and general practices continued to vaccinate over the weekend period.	
Week 51 (14 February 2021)	15 th Feb	NHS Tayside Silver Zoom meeting.	
	16 th Feb	NHS Tayside COVID Vaccination Board meeting.	
		DHSCP Silver Command meeting.	
	17 th Feb	IJB members briefing.	
		NHS Tayside Silver Zoom meeting.	
	18 th Feb	DHSCP Silver Command meeting.	
		Dundee City Council Incident Management Team meeting.	
	20 th Feb	Scottish Government announces routines indoor visiting of care home residents will resume from early March.	
		Suicide prevention radio campaign launches to provide information about supports available during the pandemic period.	
		Scottish Government sets up helpline for care at home providers to support implementation of LFT expansion. (green)	
	Week 52 (21 February 2021)	22 nd Feb	JCVI category 6 vaccinations commence.
			NHS Tayside Silver Zoom meeting.
		23 rd Feb	In excess of 147,000 and approximately 41 percent of the eligible population have been vaccinated under the COVID public vaccination programme.
			DHSCP Silver Command meeting.
Scottish Government publishes updated national recovery routemap. Schools and early learning providers begin phased return.			
NHS Tayside issue guidance to managers and staff to support revised approach to home working.			
24 th Feb		IJB members briefing.	
		IJB meets and considers an update on recovery planning activity.	
		NHS Tayside Silver Zoom meeting.	
25 th Feb		DHSCP Silver Command meeting.	
	Dundee City Council Incident Management Team meeting.		

		Scottish Government announces vaccination programme has delivered first doses to a third of those eligible (over 1.5 million people).
	26 th Feb	Revised remobilisation plan and accompanying financial template submitted to Scottish Government (in draft, pending IJB approval) as part of wider submission from NHS Tayside.
		Scottish Government launch Workforce Specialist Service to offer confidential mental health assessment and treatment to health and social care professionals.
		Care home visiting recommences (inline with Scottish Government guidance issued on 24th February 2021). This includes two designated visitors for every care home resident to be tested once on the day of their visit at the Care Home. (green)
Week 53 (28 February 2021)	2 nd Mar	NHS Tayside COVID Vaccination Board meeting.
		DHSCP Silver Command meeting.
	3 rd March	COSLA and Scottish Government agree extension of financial support for social care provider arrangements to June 2021. Local guidance is updated and issued to external providers.
		IJB members briefing.
	4 th March	DHSCP Silver Command meeting.
		Dundee City Council Incident Management Team meeting.
		DHSCP Chief Officer agrees HSCP staff wellbeing framework. Working Group established to support development of implementation plan and to progress initial priorities.
		AHP contingency plan ends. All services revert to ad hoc support through clinical prioritization.