



REPORT TO: HEALTH AND SOCIAL CARE INTEGRATION JOINT BOARD –
23 FEBRUARY 2022

REPORT ON: FINANCIAL MONITORING POSITION AS AT DECEMBER 2021

REPORT BY: CHIEF FINANCE OFFICER

REPORT NO: DIJB11-2022

1.0 PURPOSE OF REPORT

1.1 The purpose of this report is to provide the Integration Joint Board with an update of the projected financial monitoring position for delegated health and social care services for 2021/22 including an overview of the costs and financial risks associated with Dundee Health and Social Care Partnership's response to the COVID-19 crisis.

2.0 RECOMMENDATIONS

It is recommended that the Integration Joint Board (IJB):

- 2.1 Notes the content of this report including the overall projected financial position for delegated services to the 2021/22 financial year end as at 31st December 2021 as outlined in Appendices 1, 2, 3 and 4 of this report.
- 2.2 Notes the costs and financial risks associated with Dundee Health and Social Care Partnership's response to the COVID-19 crisis as set out in section 4.5 of this report.
- 2.3 Notes that officers within the Health and Social Care Partnership will continue to carefully monitor expenditure and develop a range of actions to mitigate any overspend.

3.0 FINANCIAL IMPLICATIONS

- 3.1 The underlying financial monitoring position for Dundee Health and Social Care Partnership based on expenditure to 31st December 2021 (excluding any implications of additional COVID-19 spend) shows a net projected underspend position at the year-end of £1,993k.
- 3.2 Dundee Health and Social Care Partnership continues to incur additional expenditure associated with the response to the Covid19 pandemic in line with the remobilisation plan as agreed by Dundee IJB at its meeting held on 21st April 2021 (Article X of the minute refers). The Scottish Government provided additional funding throughout 2020/21 to support these additional costs which included provision for unforeseen additional expenditure at the year-end period due to the uncertainty of a range of costs. The Scottish Government instructed that any surplus funding at the year-end would sit as earmarked in IJB's reserve balances and must be drawn down to cover additional Covid19 related spend in 2021/22 before any additional funding would be provided to cover 2021/22 Covid19 spend. Dundee IJB has a total of £6.1m of Covid19 reserves.

- 3.3 The projected total cost of the most recent Mobilisation Plan financial return submitted to the Scottish Government in January 2022 (Quarter 3 return) is now £8.5m (Q2 return indicated projected spend of £7.7m). The latest projection includes indicative cost implications following the increased restrictions and demands as a result of the emergence of the Omicron variant.
- 3.4 Following previous submission of Quarter 1 return (projected £7.3m expenditure, submitted in July 2021), the Scottish Government had provided feedback following their review of the information. The majority of Dundee IJB's Covid-19 expenditure had been approved and an additional interim allocation of £0.65m has been received. The initial exclusion figure of £870k relates to FHS (Family Health Service) and unachieved savings from previous years. These are subject to further review and is in line with NHS Tayside and other Tayside IJB's. Recent correspondence suggests the FHS expenditure will be approved during the review of Q2 returns.
- 3.5 Further feedback from the Scottish Government following the submission of Quarter 2 and more recent Quarter 3 returns is anticipated in due course. The potential residual funding gap between spend and received funding in relation to additional Covid19 expenditure is £1.75m however we have been given the assurance that all Covid19 funding claims will be settled in full through additional Scottish Government allocations.

4.0 MAIN TEXT

4.1 Background

- 4.1.1 As part of the IJB's financial governance arrangements, the Integration Scheme outlines that "The Chief Finance Officer will ensure routine financial reports are available to the Chief Officer and the Integration Joint Board on a timely basis and include, as a minimum, annual budget, full year outturn projection and commentary on material variances."
- 4.1.2 The IJB's final budget for delegated services was approved at the meeting of the IJB held on the 26th March 2021 (Article IV of the minute of the 26th March refers). This set out the cost pressures and funding available with a corresponding savings plan to ensure the IJB had a balanced budget position going into the 2021/22 financial year. An updated assessment of the status of the savings plan is set out in Appendix 4 of this report.
- 4.1.3 Under the terms of the Integration Scheme, the risk sharing arrangements in relation to any residual overspends incurred by the end of the financial year will be met proportionately by the Council and NHS Tayside. Discussions will be ongoing throughout the financial year with both parties to consider the implications of the IJB's projected financial position. Officers within the Partnership will continue to monitor areas to control expenditure and achieve the savings targets identified. However at this stage in the financial year, it is not anticipated that any risk sharing arrangement will need implemented for 2021/22.

4.2 Projected Outturn Position – Key Areas

- 4.2.1 The following sets out the main areas of note from the financial information contained within Appendices 1 (Summary Position) and 2 (More Detailed Position) and provides commentary on the reasons for significant variances, actions being taken to manage these and outlines the key elements of risk which may remain. These figures exclude the projected cost implications of responding to the COVID-19 crisis.

4.3 Services Delegated from NHS Tayside

- 4.3.1 The financial projection for services delegated from NHS Tayside to the IJB indicates a projected underspend of around £1,848k by the end of the financial year. Assuming all additional Covid-19 costs are covered by additional funding, community-based health services managed directly by Dundee Health and Social Care Partnership are projected to be underspent by approximately (£721k) and overall prescribing is projected to be underspend by (£1674k).
- 4.3.2 Service underspends are reported within Community Based Psychiatry of Old Age (£429k) and Older People Services (£133k), hosted services such as Psychology (£226k), Tayside Dietetics (£52k), Learning Disability (Tayside Allied Health Professionals) (£127k), and Sexual & Reproductive Health (£285k) mainly as a result of staff vacancies and challenges in the recruitment processes. Further underspends totalling (£399k) are anticipated within Public Health, Primary Care and Keep Well services.
- 4.3.3 Service overspends are anticipated in Medicine for the Elderly £390k, Psychiatry of Old Age In-Patients £143k and Medical (POA) £198k. Occupational Therapy budgets are projected to be overspent by £672k (however this is predominately offset by underspend in Physiotherapy of (557k) – a service review and budget realignment is expected to be in place for the next financial year for the combined AHP service), with further overspends arising in Nursing Services (Adult) of £309k, and General Adult Psychiatry of £292k. Additional staffing pressures not directly linked to COVID-19 have contributed to the adverse position.
- 4.3.4 A budget realignment has been enacted to reset budgets for Enhanced Community Support and Urgent Care to remove some of the overspends which have occurred as these areas have been developed in recent years. A realignment has also been actioned within IJB Management to resolve an overspending position.
- 4.3.5 Members of the IJB will also be aware that Angus and Perth and Kinross IJBs host delegated services on behalf of Dundee IJB and a number of services are hosted by Dundee on behalf of Angus and Perth and Kinross. These are subject to a risk sharing agreement whereby any over or underspends are reallocated across the three Tayside IJBs at the end of the financial year. The financial monitoring position of these services in their totality are reflected in each of the IJB's financial monitoring reports and for information purposes the projected net impact of these services on each IJB's budgeted bottom line figure is noted. More detail of the recharges from Angus and Perth and Kinross IJBs to Dundee IJB are noted in Appendix 3. This shows net impact of hosted services to Dundee being an increased cost implication of £355k which mainly relates to higher spend within Out of Hours and Forensic Medical Services hosted by Angus IJB.
- 4.3.6 Members will also be aware that In-Patient Mental Health services are also a delegated function to Tayside IJB's. In late 2019/20, the operational and financial management of these services were transferred to NHS Tayside, however under health and social care integration legislation the strategic planning of these services remains delegated to the 3 Tayside Integration Joint Boards. NHS Tayside is projecting an overspend in these services for 2021/22 and discussions are ongoing between officers from NHS Tayside and the 3 Tayside IJBs around financial risk sharing arrangements in relation to this overspend. This will lead to an additional financial liability to the IJBs. This has not yet been included in the projected financial position detailed in this report however it would be prudent to assume an additional cost to Dundee IJB of between £400k-£600k for 2021/22.

4.4 Services Delegated from Dundee City Council

- 4.4.1 The financial projection for services delegated from Dundee City Council to the IJB shows an anticipated underspend of (£144k).
- 4.4.2 A significant financial challenge facing the IJB's delegated budget continues to be the provision of home and community based social care at a sufficient level to meet increasing demographic demand and reduce delayed discharges in hospital while balancing financial resources. As a result of this, older people care at home services are projected to be overspent by around £611k at this stage of the financial year. However this is a significant reduction of around £1m from the previous report as a result of the ongoing challenges to commission sufficient care packages as a direct result of the pandemic due to lack of available staffing. This is partly offset by an underspend in respite care for older people of £368k, again partly as a result of the Covid-19 Pandemic. Care home spend for mental health service users is projected to be £422k overspent however a review will be undertaken to realign care home budgets for adults given large underspends in learning disability, physical disability and drug and alcohol recovery care home budgeted expenditure.
- 4.4.3 Demand for learning disability services continues to be high with overspends projected in the provision of day services (£531k).

4.5 Financial Impact of the COVID-19 Response

- 4.5.1 The Health & Social Care Partnership's response to the Covid19 pandemic continues to evolve as the impact of the pandemic changes and is reflected in the HSCP's remobilisation plan. Consistent with the remobilisation plan, a quarterly financial return outlining Covid19 additional expenditure is required by the Scottish Government. The 2021/22 quarter 3 return was submitted to the Scottish Government during January 2022, the detail of which is set out in table 1 of this report.
- 4.5.2 The Scottish Government provided additional funding throughout 2020/21 to support these additional costs which included provision for unforeseen additional expenditure at the year-end period due to the uncertainty of a range of costs. The Scottish Government instructed that any surplus funding at the year-end would sit as earmarked in IJB's reserve balances and must be drawn down to cover additional Covid19 related spend in 2021/22 before any additional funding would be provided to cover 2021/22 Covid19 spend. Dundee IJB has a total of £6.1m of Covid19 reserves.
- 4.5.3 Following the conclusion of the review of Quarter 1 returns, Scottish Government has released additional funding to Dundee IJB of £651k. Total Covid-19 funding now received is confirmed at £6.7m against a quarter 1 return figure of £7.3m. At the time of the Scottish Government review, expenditure relating to FHS (Family Health Services) and Unachieved Savings was not confirmed, in line with the position in other IJB's and Health Boards. Subsequent correspondence from Scottish Government indicates that expenditure relating to FHS will be include after the next review.
- 4.5.4 The Scottish Government recently agreed to extend the financial support offered to social care providers throughout the pandemic to date and funded through IJB remobilisation funding until March 2022. This element has been the most significant cost within the remobilisation plan to date and includes continued payment of underoccupancy payments to care homes (until the end of October 2021), payments for additional staff sickness and cover and additional PPE.
- 4.5.5 The providers financial support claim process involves assessment and scrutiny as well as benchmarking where possible by contracts officers and commissioning leads with a recommendation made to the Chief Finance Officer of Dundee IJB as to the reasonableness of

the request. The Chief Finance Officer considers these recommendations and other considerations prior to authorising additional provider payments.

- 4.5.6 A Quarter 2 return detailing the projected spend for 2021/22 (of £7.7m) based on the known position to end September 2021 was submitted in October 2021, with the breakdown of this provided in previous Financial Monitoring report.
- 4.5.7 The latest financial summary of the mobilisation plan as submitted to the Scottish Government in January 2022 (Quarter 3 return) is as follows:

Table 1

| Mobilisation Expenditure Area | Estimated Additional Expenditure to Year End (2021/22) £000 |
|---|--|
| Additional Care Home Placements | 0 |
| PPE | 141 |
| Additional Staff Cover / Temporary Staff | 2,327 |
| Provider Sustainability Payments | 2,631 |
| IT / Telephony | 70 |
| Additional Family Health Services Contractor Costs | 180 |
| Additional Family Health Services Prescribing Costs | 211 |
| Loss of Charging Income | 936 |
| Additional Equipment and Maintenance | 323 |
| Primary Care | 197 |
| Additional Services within Remobilisation Plan | 900 |
| Other Costs | 119 |
| Anticipated Underachievement of Savings | 481 |
| Total Projected Mobilisation Costs | 8,516 |

Please note this is based on a range of assumptions, including national agreements therefore is subject to change as actual expenditure figures become clearer throughout the financial year.

4.6 Reserves Position

- 4.6.1 The IJB's reserves position considerably improved at the year ended 31st March 2021 as a result of the IJB generating an operational surplus of £2,041k during 2020/21 and the impact of the release of significant funding to all IJB's by the Scottish Government for specific initiatives to be held as earmarked reserves. This results in the IJB having total committed reserves of £11,734k and uncommitted reserves of £2,094k. This leaves the IJB with more flexibility to respond to unexpected financial challenges and provides the opportunity for transition funding for transformation of services. The reserves position is noted in Table 2 below:

Table 2

| Reserve Purpose | Reserves Balance @ 31/3/21 |
|---------------------------------------|----------------------------------|
| | £k |
| Primary Care | 2,424 |
| Mental Health Action 15 | 527 |
| ADP | 358 |
| Service Specific Projects | 129 |
| Community Living Change Fund | 613 |
| Covid-19 | 6,084 |
| NHST - shifting balance of care | 1,600 |
| | |
| Total Committed Reserves | 11,734 |
| | |
| General Reserves (Uncommitted) | 2,094 |

- 4.6.2 Scottish Government funding in relation to Primary Care Improvement Fund, Mental Health Strategy Action 15 Workforce and Alcohol and Drugs Partnerships can only be spent on these areas and reserve balances will be taken into consideration for these funds by the Scottish Government when releasing further in-year funding.
- 4.6.3 Similarly the provision of Covid19 funding can only be set against Covid19 related additional expenditure and this must be utilised first before the Scottish Government will release any further funding during 2021/22.
- 4.6.4 Due to the nature of how reserves must be treated within the IJB's accounts, the actual position at the end of 2021/22 will show a significant overspend against these funding streams as the total reserves to be applied (nb the funding of these services) can only be drawn down at the financial year end. The figures included in this financial monitoring report present these additional costs as having already been met from reserves.
- 4.6.5 Despite the expected utilisation of the Covid-19 Reserve balance during 2021/22, it is anticipated that the overall balance of Reserves at Year End 2021/22 will remain at around a similar value. At this stage, there are expectations that Primary Care and Mental Health Action 15 allocations will not be fully utilised with the unspent balance added to the above figures; ADP year-end balances are expected to increase as a result of new allocations which have taken time to develop the spending plans; additional funding in relation to Winter Planning funding (as detailed in 4.8) is also unlikely to be fully utilised before the end of the financial year.

4.7 Savings Plan

- 4.7.1 The IJB's savings for 2021/22 were initially agreed at the IJB meeting of 26 March 2021 (item IV of the minute refers) and subsequently revised following confirmation of additional Scottish Government Funding as agreed at the IJB meeting of 23 June 2021 (Item IX of the minute refers.) The total savings to be delivered during 2020/21 amount to £2,042k and at this stage of the financial year it is considered that the risk of these not being delivered are generally low. This assessment is set out in Appendix 4.

4.8 Winter Planning Funding

4.8.1 During Autumn 2021, the Scottish Government announced £300m of additional Winter Planning funding to support Health and Social Care (DIJB66-2021).

4.8.2 A summary of the known (and anticipated) funding allocations that are being allocated to Dundee IJB are noted in Table 3 below.

Table 3

| SG - Additional Funding | | | | | | |
|---|--------------|--------------|---------------|--------------|------------------|------------------|
| | 2021/22 | 2022/23 | | | 2021/22 | 2022/23 |
| | Total | Recurring | Non-Recurring | Total | Dundee IJB Share | Dundee IJB Share |
| | £m | £m | £m | £m | £m | £m |
| Enhancing Care at Home Capacity | 62.0 | 124.0 | | 124.0 | 1.787 | 3.539 |
| Interim 'Step Down' Care | 40.0 | | 20.0 | 20.0 | 1.153 | 0.571 |
| Enhancing Multi-Disciplinary Teams | 20.0 | 40.0 | | 40.0 | 0.577 | 1.154 |
| Recruitment Band 2-4 Healthcare Support staff | 15.0 | 30.0 | | 30.0 | 0.206 | 0.412 |
| Full year impact of £10.02 uplift for Adult Social Care staff | 40.2 | 144.0 | | 144.0 | 1.384 | 4.104 |
| Social Care Investment (increase to £10.50 for adult social care commissioned services staff, wef 1/4/22) | | 200.0 | | 200.0 | | 5.700 |
| Carers Act | | 20.4 | | 20.4 | | 0.512 |
| Updating Free Personal Nursing Care | | 15.0 | | 15.0 | | 0.224 |
| Real Living Wage Baseline increase in 21/22 | | 30.5 | | 30.5 | | 0.906 |
| Total Increase in Investment | 177.2 | 603.9 | 20.0 | 623.9 | 5.107 | 17.122 |

4.8.3 Work is ongoing to quantify the actual year end commitments against these additional 2021/22 funding allocations which will also assist in the development of plans for this funding in 2022/23.

5.0 POLICY IMPLICATIONS

5.1 This report has been screened for any policy implications in respect of Equality Impact Assessment. There are no major issues.

6.0 RISK ASSESSMENT

| | |
|---|--|
| Risk 1 Description | There is a significant risk that the IJB is unable to deliver a balanced budget over the financial year. |
| Risk Category | Financial |
| Inherent Risk Level | Likelihood 2 x Impact 4 = Risk Scoring 8 (which is a High Risk Level) |
| Mitigating Actions (including timescales and resources) | The IJB has agreed a range of savings and other interventions to balance expenditure, which alongside additional in year Scottish Government funding and the impact on service levels due to Covid 19 reduces the risk for 2021/22. Regular financial monitoring reports to the IJB will highlight issues raised. |
| Residual Risk Level | Likelihood 2 x Impact 3 = Risk Scoring 6 (which is a Moderate Risk Level) |
| Planned Risk Level | Likelihood 2 x Impact 3 = Risk Scoring 6 (which is a Moderate Risk Level) |
| Approval recommendation | While the inherent risk levels are high, the impact of the planned actions reduce the risk and therefore the risk should be accepted. |

7.0 CONSULTATIONS

7.1 The Chief Officer and the Clerk were consulted in the preparation of this report.

8.0 DIRECTIONS

8.1 The Integration Joint Board requires a mechanism to action its strategic commissioning plans and this is provided for in sections 26 to 28 of the Public Bodies (Joint Working)(Scotland) Act 2014. This mechanism takes the form of binding directions from the Integration Joint Board to one or both of Dundee City Council and NHS Tayside.

| Direction Required to Dundee City Council, NHS Tayside or Both | Direction to: | |
|---|--|---|
| | 1. No Direction Required | ✓ |
| | 2. Dundee City Council | |
| | 3. NHS Tayside | |
| | 4. Dundee City Council and NHS Tayside | |

9.0 BACKGROUND PAPERS

9.1 None.

| | Dundee City Council Delegated Services | | NHST Dundee Delegated | | Partnership Total | |
|---|---|--|--------------------------|--|-------------------|--|
| | Net Budget | Projected Overspend / (Underspend) | Net Budget | Projected Overspend / (Underspend) | Net Budget | Projected Overspend / (Underspend) |
| | £,000 | £,000 | £,000 | £,000 | £,000 | £,000 |
| Older Peoples Services | 41,213 | 13 | 16,422 | 81 | 57,635 | 94 |
| Mental Health | 4,982 | 419 | 4,079 | 292 | 9,061 | 711 |
| Learning Disability | 28,027 | (150) | 1,509 | (36) | 29,536 | (186) |
| Physical Disabilities | 5,012 | (306) | 0 | 0 | 5,012 | (306) |
| Drug and Alcohol Recovery Service | 1,213 | (250) | 3,185 | (43) | 4,397 | (293) |
| Community Nurse Services/AHP/Other Adult | 484 | (100) | 14,841 | 355 | 15,325 | 255 |
| Hosted Services | | | 21,894 | (1,054) | 21,894 | (1,054) |
| Other Dundee Services / Support / Mgmt | 2,568 | 231 | 31,418 | (703) | 33,986 | (472) |
| Centrally Managed Budgets | | | 3,412 | 386 | 3,412 | 386 |
| Total Health and Community Care Services | 83,498 | (144) | 96,760 | (721) | 180,258 | (866) |
| Prescribing (FHS) | | | 32,924 | (1,402) | 32,924 | (1,402) |
| Other FHS Prescribing | | | 128 | (272) | 128 | (272) |
| General Medical Services | | | 28,100 | 193 | 28,100 | 193 |
| FHS - Cash Limited & Non Cash Limited | | | 22,549 | (1) | 22,549 | (1) |
| Large Hospital Set Aside | | | 0 | 0 | 0 | 0 |
| Total | 83,498 | (144) | 180,461 | (2,203) | 263,959 | (2,348) |
| Net Effect of Hosted Services* | | | (3,264) | 355 | (3,264) | 355 |
| Grand Total | 83,498 | (144) | 177,197 | (1,848) | 260,695 | (1,993) |

*Hosted Services - Net Impact of Risk Sharing Adjustment

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Dec-21

| | Dundee City Council Delegated Services | | NHST Dundee Delegated Services | | Partnership Total | |
|--------------------------------|---|--------------------------------------|-----------------------------------|--------------------------------------|------------------------|--------------------------------------|
| | Annual Budget £,000 | Projected Over / (Under) £,000 | Annual Budget £,000 | Projected Over / (Under) £,000 | Annual Budget £,000 | Projected Over / (Under) £,000 |
| 1 | | | | | | |
| Psych Of Old Age (In Pat) | | | 4,714 | 143 | 4,714 | 143 |
| Older People Serv. - Ecs | | | 255 | 2 | 255 | 2 |
| Older Peoples Serv. -Community | | | 558 | -77 | 558 | -77 |
| Ijb Medicine for Elderly | | | 5,678 | 390 | 5,678 | 390 |
| Medical (P.O.A) | | | 734 | 198 | 734 | 198 |
| Psy Of Old Age - Community | | | 2,371 | -429 | 2,371 | -429 |
| Intermediate Care | | | 13 | -13 | 13 | -13 |
| Medical (MFE) | | | 2,098 | -133 | 2,098 | -133 |
| Care at Home | 19,200 | 611 | | | 19,200 | 611 |
| Care Homes | 25,238 | -208 | | | 25,238 | -208 |
| Day Services | 1,009 | -88 | | | 1,009 | -88 |
| Respite | 590 | -368 | | | 590 | -368 |
| Accommodation with Support | 276 | 32 | | | 276 | 32 |
| Other | -5,100 | 34 | | | -5,100 | 34 |
| Older Peoples Services | 41,213 | 13 | 16,422 | 81 | 57,635 | 94 |
| 2 | | | | | | |
| General Adult Psychiatry | | | 4,079 | 292 | 4,079 | 292 |
| Care at Home | 39 | -15 | | | 39 | -15 |
| Care Homes | 372 | 422 | | | 372 | 422 |
| Day Services | 63 | -34 | | | 63 | -34 |
| Respite | 0 | 46 | | | 0 | 46 |
| Accommodation with Support | 4,109 | 381 | | | 4,109 | 381 |
| Other | 398 | -381 | | | 398 | -381 |
| Mental Health | 4,982 | 419 | 4,079 | 292 | 9,061 | 711 |
| 3 | | | | | | |
| Learning Disability (Dundee) | | | 1,509 | -36 | 1,509 | -36 |
| Care at Home | 42 | -12 | | | 42 | -12 |
| Care Homes | 2,801 | -94 | | | 2,801 | -94 |
| Day Services | 7,883 | 531 | | | 7,883 | 531 |
| Respite | 549 | -120 | | | 549 | -120 |
| Accommodation with Support | 20,281 | -356 | | | 20,281 | -356 |
| Other | -3,529 | -99 | | | -3,529 | -99 |
| Learning Disability | 28,027 | -150 | 1,509 | -36 | 29,536 | -186 |

| | Dundee City Council Delegated Services | | NHST Dundee Delegated Services | | Partnership Total | |
|--|---|-------------------------|-----------------------------------|-------------------------|-------------------|-------------------------|
| | Annual Budget | Projected | Annual Budget | Projected | Annual Budget | Projected |
| | £,000 | Over / (Under) £,000 | £,000 | Over / (Under) £,000 | £,000 | Over / (Under) £,000 |
| 4 | | | | | | |
| Care at Home | 807 | -85 | | | 807 | -85 |
| Care Homes | 1,856 | -248 | | | 1,856 | -248 |
| Day Services | 1,226 | -270 | | | 1,226 | -270 |
| Respite | 16 | -57 | | | 16 | -57 |
| Accommodation with Support | 572 | -110 | | | 572 | -110 |
| Other | 535 | 464 | | | 535 | 464 |
| Physical Disabilities | 5,012 | -306 | 0 | 0 | 5,012 | -306 |
| 5 | | | | | | |
| Dundee Drug Alcohol Recovery | | | 3,185 | -43 | 3,185 | -43 |
| Care at Home | 0 | 0 | | | 0 | 0 |
| Care Homes | 324 | -97 | | | 324 | -97 |
| Day Services | 60 | 1 | | | 60 | 1 |
| Respite | 0 | 0 | | | 0 | 0 |
| Accommodation with Support | 287 | -12 | | | 287 | -12 |
| Other | 543 | -142 | | | 543 | -142 |
| Drug and Alcohol Recovery Service | 1,213 | -250 | 3,185 | -43 | 4,397 | -293 |
| 6 | | | | | | |
| A.H.P.S Admin | | | 453 | 0 | 453 | 0 |
| Physiotherapy | | | 4,664 | -557 | 4,664 | -557 |
| Occupational Therapy | | | 1,562 | 672 | 1,562 | 672 |
| Nursing Services (Adult) | | | 7,391 | 309 | 7,391 | 309 |
| Community Supplies - Adult | | | 310 | 29 | 310 | 29 |
| Anticoagulation | | | 460 | -97 | 460 | -97 |
| Other Adult Services | 484 | -100 | | | 484 | -100 |
| Adult Services | 484 | -100 | 14,841 | 355 | 15,325 | 255 |
| 7 | | | | | | |
| Palliative Care - Dundee | | | 2,958 | -10 | 2,958 | -10 |
| Palliative Care - Medical | | | 1,343 | -45 | 1,343 | -45 |
| Palliative Care - Angus | | | 372 | 0 | 372 | 0 |
| Palliative Care - Perth | | | 1,873 | -63 | 1,873 | -63 |
| Brain Injury | | | 1,857 | -150 | 1,857 | -150 |
| Dietetics (Tayside) | | | 3,316 | -52 | 3,316 | -52 |
| Sexual & Reproductive Health | | | 2,335 | -285 | 2,335 | -285 |
| Medical Advisory Service | | | 108 | -48 | 108 | -48 |
| Homeopathy | | | 30 | 6 | 30 | 6 |
| Tayside Health Arts Trust | | | 75 | 0 | 75 | 0 |
| Psychological Therapies | | | 5,498 | -226 | 5,498 | -226 |
| Psychotherapy (Tayside) | | | 1,017 | -55 | 1,017 | -55 |
| Perinatal Infant Mental Health | | | 233 | 0 | 233 | 0 |
| Learning Disability (Tay Ahp) | | | 879 | -127 | 879 | -127 |
| Hosted Services | 0 | 0 | 21,894 | -1,054 | 21,894 | -1,054 |

| | Dundee City Council Delegated Services | | NHST Dundee Delegated Services | | Partnership Total | |
|---|---|-------------------------|-----------------------------------|-------------------------|-------------------|-------------------------|
| | Annual Budget | Projected | Annual Budget | Projected | Annual Budget | Projected |
| | £,000 | Over / (Under) £,000 | £,000 | Over / (Under) £,000 | £,000 | Over / (Under) £,000 |
| 8 | | | | | | |
| Working Health Services | | | 0 | 20 | 0 | 20 |
| The Corner | | | 445 | -9 | 445 | -9 |
| Grants Voluntary Bodies Dundee | | | 0 | 0 | 0 | 0 |
| Ijb Management | | | 880 | -156 | 880 | -156 |
| Partnership Funding | | | 26,744 | 0 | 26,744 | 0 |
| Urgent Care | | | 1,408 | -159 | 1,408 | -159 |
| Public Health | | | 699 | -75 | 699 | -75 |
| Keep Well | | | 603 | -166 | 603 | -166 |
| Primary Care | | | 639 | -158 | 639 | -158 |
| Support Services / Management Costs | 2,568 | 231 | | | 2,568 | 231 |
| Other Dundee Services / Support / Mgmt | 2,568 | 231 | 31,418 | -703 | 33,986 | -472 |
| Centrally Managed Budget | | | 3,412 | 386 | 3,412 | 386 |
| Total Health and Community Care Services | 83,498 | -144 | 96,760 | -721 | 180,258 | -866 |
| Other Contractors | | | | | | |
| FHS Drugs Prescribing | | | 32,924 | -1,402 | 32,924 | -1,402 |
| Other FHS Prescribing | | | 128 | -272 | 128 | -272 |
| General Medical Services | | | 28,100 | 193 | 28,100 | 193 |
| FHS - Cash Limited & Non Cash Limited | | | 22,549 | -1 | 22,549 | -1 |
| Large Hospital Set Aside | | | 0 | 0 | 0 | 0 |
| Grand H&SCP | 83,498 | -144 | 180,461 | -2,203 | 263,959 | -2,348 |
| Hosted Recharges Out | | | -12,988 | 172 | -12,988 | 172 |
| Hosted Recharges In | | | 9,724 | 183 | 9,724 | 183 |
| Adjustment | | | -3,264 | 355 | -3,264 | 355 |
| Grand Total | 83,498 | -144 | 177,197 | -1,848 | 260,695 | -1,993 |

| NHS Tayside - Services Hosted by Integrated Joint Boards - Charge to Dundee IJB | | | Appendix 3 |
|---|-------------------|----------------------------|-------------------|
| Risk Sharing Agreement - October 2021 | | | |
| | | | |
| Services Hosted in Angus | Annual Budget | Forecast Over (Underspend) | Dundee Allocation |
| Forensic Service | 1,075,310 | (235,000) | (92,600) |
| Out of Hours | 8,230,897 | (370,000) | (145,800) |
| Locality Pharmacy | 2,719,653 | 0 | 0 |
| Tayside Continence Service | 1,517,184 | 10,000 | 3,900 |
| Speech Therapy (Tayside) | 1,241,323 | 36,500 | 14,400 |
| Hosted Services | 14,784,367 | (558,500) | (220,100) |
| Apprenticeship Levy | 46,000 | (3,000) | (1,200) |
| Baseline Uplift surplus / (gap) | 39,361 | 39,361 | 15,500 |
| Balance of Savings Target | (24,734) | (24,734) | (9,700) |
| Grand Total Hosted Services | 14,844,994 | (546,873) | (215,500) |
| Services Hosted in Perth & Kinross | | | |
| Prison Health Services | 4,155,363 | 5,000 | 2,000 |
| Public Dental Service | 2,582,675 | 87,000 | 34,300 |
| Podiatry (Tayside) | 3,303,887 | 238,000 | 93,800 |
| Hosted Services | 10,041,925 | 330,000 | 130,100 |
| Apprenticeship Levy - Others | 41,700 | 389 | 200 |
| Baseline Uplift surplus / (gap) - Others | 57,580 | 57,580 | 22,700 |
| Balance of Savings Target | (306,208) | (306,208) | (120,600) |
| Grand Total Hosted Services | 9,834,997 | 81,761 | 32,400 |
| Total Hosted Services | 24,679,991 | (465,112) | (183,100) |

Appendix 4

| Dundee IJB - Budget Savings List 2021/22 | | |
|---|-----------------|----------------------|
| Agreed Savings Programme | | |
| | 2021/22 £000 | Risk of non-delivery |
| (A) Full Year Effect of 2020/21 Savings | | |
| 1) New Meals Contract Price from Tayside Contracts under new CPU arrangements | 52 | Low |
| Total Base Budget Adjustments | 52 | |
| (B) Non Recurring Savings 2021/22 | | |
| 1) Reduction in GP Prescribing Budget | 500 | Low |
| 2) Reduction in Discretionary Spend (eg supplies & services, transport costs) | 175 | Low |
| 3) Anticipated Increased Staff turnover | 350 | Low |
| 4) Review Anticipated Additional Carers Funding for 2021/22 | 397 | Low |
| 5) Delayed Utilisation of Reinvestment funding | 400 | Low |
| Total Non-Recurring Savings | 1,822 | |
| (C) Recurring Savings | | |
| 1) Impact of DCC Review of Charges | 168 | Medium |
| Total Recurring Savings | 168 | |
| Total Savings Identified | 2,042 | |
| Savings Target | 2,042 | |