

ITEM No ...3.....

REPORT TO: NEIGHBOURHOOD REGENERATION, HOUSING AND ESTATE
MANAGEMENT COMMITTEE – 3 MARCH 2025

REPORT ON: EMPOWERED COMMUNITIES SOURCING STRATEGY FOR THE
PROCUREMENT OF HOUSING WALLS IMPROVEMENT WORKS

REPORT BY: EXECUTIVE DIRECTOR OF CITY DEVELOPMENT AND EXECUTIVE
DIRECTOR OF NEIGHBOURHOOD SERVICES

REPORT NO: 77-2025

1 PURPOSE OF REPORT

- 1.1 To seek approval of the procurement sourcing strategy for the provision of Contractors to deliver the Building Resilient and Empowered Communities, Housing HRA Element, free from Serious Disrepair programme for 2025/2026 financial and future financial years.

2 RECOMMENDATION

- 2.1 It is recommended that the Committee:
- a approves the commencement of a procurement exercise in respect of the projects as described, via invitation to tender through Public Contracts Scotland, based on the sourcing strategy summarised in this report; and
 - b delegates authority to the Executive Director of City Development to finalise the procurement sourcing strategy and award Civil Engineering contracts (as set out in Section 4.0) up to the combined value of £500,000, following a tender process carried out in compliance with Public Contracts (Scotland) Regulations 2015.

3 FINANCIAL IMPLICATIONS

- 3.1 The Executive Director of Corporate Services has confirmed that funding is available.

4 SOURCING STRATEGY SUMMARY

- 4.1 Capital Plan 2025-2030 - Housing HRA Element, free from Serious Disrepair programme for 2025/2026 financial and future financial years, appointing Contractors to deliver the following Civil Engineering works. Where possible, the Project Engineer will seek to reduce project costs by batching projects together for tender.

Financial Year 2025/2026

- a Westcroft Road - Retaining Wall;
- b Kenmore Terrace – Retaining Wall and Steps;
- c St Fillans Road – Boundary Wall Remedials;
- d Brownhill Place – Mutual Boundary Retaining Wall;
- e St Edmund Place – Mutual Boundary Retaining Wall;
- f Ballater Place – Retaining Wall and Boundary Fence;

- g St Fillans Road – Front Retaining Wall;
- h Finlaggan Terrace – Rear Garden Retaining Wall; and
- i Balgowan Avenue – Rear Garden Retaining Wall.

Future Civil engineering works identified through inspections.

- 4.2 The Council shall invite tenders from suitably qualified contractors assessing cost, experience, resources, and performance to award each contract to a single contractor. Tenders will be evaluated by Council Officers from the City Engineers. Where possible, the Project Engineer will seek to reduce project costs by batching projects together for tender.

5 RISK ANALYSIS

- 5.1 There are 4 standard risks in any procurement and for public sector regulated procurements, a fifth is added, that of the procurement exercise itself breaching the public contract regulations and leaving the Council open to a legal challenge:

Description of Risk	Actions to be Taken to Manage Risk
Commercial Risk – that either the price objectives are not achieved up front or there are other costs that arise during the contract and diminish the overall benefits.	Low Risk - the individual works packages will be subject to a compliant tender procedure, through which all costs will be considered.
Technical Risk – this concerns the difficulty in being able to specify the desired outcome and on the market being unable to deliver to the specification.	Low Risk - the contract will be tendered and awarded through a compliant procedure. Bidders will be required to demonstrate technical competence as part of the tender evaluation process.
Performance Risk – this concerns the ability of suppliers to perform consistently over the life of the contract to deliver the planned benefits.	Low Risk –a contract management process will be put in place with the use of KPI's.
Contractual Risk – being able to remedy the shortcomings in the contractor's performance without severely damaging the contract and about avoiding reliance on the contracted supplier as the contract develops.	Low Risk - DCC are contractually protected via the NEC contract terms and conditions. The contractors shall be proactively managed during the term of the contract.
Procurement Risk – where a procurement is found unsound in law, through the public procurement rules.	Low Risk – these are non-regulated works contracts. This procurement will involve inviting competitive bids from suitably qualified contractors.

6 POLICY IMPLICATIONS

- 6.1 This report has been subject to the Pre-IIA Screening Tool and does not make any recommendations for change to strategy, policy, procedures, services or funding and so has not been subject to an Integrated Impact Assessment. An appropriate Senior Manager has reviewed and agreed with this assessment.

7 CONSULTATIONS

- 7.1 The Council Leadership Team has been consulted in the preparation of this report and agree with its contents.

8 BACKGROUND PAPERS

- 8.1 None.

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Louise Butchart
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Robin Presswood
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NM/MM

19 February 2025

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