

REPORT TO: POLICY & RESOURCES COMMITTEE – 30 SEPTEMBER 2019

REPORT ON: REVENUE MONITORING 2019/2020

REPORT BY: EXECUTIVE DIRECTOR OF CORPORATE SERVICES

REPORT NO: 302-2019

1 PURPOSE OF REPORT

1.1 To provide Elected Members with an analysis of the 2019/2020 projected revenue outturn as at 31 July 2019 monitored against the adjusted 2019/2020 Revenue Budget.

2 RECOMMENDATIONS

2.1 It is recommended that Elected Members:

- a note that the overall General Fund 2019/2020 projected revenue outturn as at 31 July 2019 is projecting an overspend of £2,809,000 against the adjusted 2019/2020 Revenue Budget.
- b note that the Housing Revenue Account as at 31 July 2019 is projecting an underspend of £143,000 against the adjusted HRA 2019/2020 Revenue Budget.
- c agree that the Council Management Team will take every reasonable action to ensure that the 2019/2020 revenue expenditure is below or in line with the adjusted Revenue Budget.
- d instruct the Executive Director of Corporate Services in conjunction with the Council Management Team to continue to monitor the Council's 2019/2020 projected revenue outturn and to implement a recovery plan to reduce the projected overspend.

3 FINANCIAL IMPLICATIONS (see Appendix A)

- 3.1 The overall projected 2019/2020 General Fund Revenue outturn position for the City Council is a projected overspend of £2,809,000 based on the financial information available at 31 July 2019.
- 3.2 The Housing Revenue Account outturn position for 2019/2020 is a projected underspend of £143,000 based on the financial information available for the period to 31 July 2019.
- 3.3 The final position at 31 March 2020 for the General Fund and Housing Revenue Account will be confirmed in draft unaudited accounts prepared by 30 June 2020.

4 BACKGROUND

4.1 Following approval of the Council's 2019/2020 Revenue Budget by the Special Policy and Resources Committee on 21 February 2019, this report is now submitted in order to monitor the 2019/2020 projected revenue outturn position as at 31 July 2019, against the adjusted 2019/2020 Revenue Budget.

The total Revenue Budget per page 6 of the 2019/2020 Final Revenue Budget Volume is £353.705m. For Revenue Monitoring purposes, the Council Tax Reduction Scheme budget of £12.265m is moved from expenditure to income and netted off against Council Tax

income. This results in total budgeted expenditure of £341.440m for Revenue Monitoring purposes, as per Appendix A.

- 4.2 This report provides a detailed breakdown of service revenue monitoring information along with explanations of material variances against adjusted budgets. Where services are projecting a significant under or overspend against adjusted budget, additional details have been provided. Where service expenditure is on target and no material variances are anticipated, additional information has not been provided.

5 RISK ASSESSMENT

- 5.1 In preparing the Council's 2019/2020 Revenue Budget, the Executive Director of Corporate Services considered the key strategic, operational and financial risks faced by the Council over this period (Article II of the minute of the meeting of the Special Policy & Resources Committee on 21 February 2019, Report No: 72-2019 refers). In order to alleviate the impact these risks may have should they occur, a number of general risk mitigation factors are utilised by the Council. These include the:

- system of perpetual detailed monthly budget monitoring carried out by service
- general contingency provision set aside to meet any unforeseen expenditure
- level of general fund balances available to meet any unforeseen expenditure
- level of other cash backed reserves available to meet any unforeseen expenditure
- possibility of identifying further budget savings and efficiencies during the year, if required.

- 5.2 The key risks in 2019/2020 have now been assessed both in terms of the probability of whether they will occur and the severity of their impact on the Council should they indeed happen. These risks have been ranked as either zero, low, medium or high. Details of this risk assessment, together with other relevant information including any proposed actions taken by the Council to mitigate these risks, are included in Appendix D to this report. This includes the medium/high risk of new cost pressures or responsibilities emerging during the financial year in areas such as procurement costs as a result of Brexit.

6 GENERAL FUND SERVICES - MONITORING POSITION AS AT 31 JULY 2019

- 6.1 The forecast position as at 31 July 2019 for General Fund services is summarised below:

	<u>Adjusted Budget 2019/20 £000</u>	<u>Forecast 2019/20 £000</u>	<u>Variance £000</u>
Total Expenditure	343,571	346,380	2,809
Total Income	<u>(343,571)</u>	<u>(343,571)</u>	-
Forecast Position	-	<u>2,809</u>	<u>2,809</u>

The forecast position as at 31 July 2019 is shown in more detail in the appendices to this report, as follows:

Appendix A shows the variances between budget and projected outturn for each service of the Council.

Appendix B provides detailed explanations for the variances against budget that are shown in Appendix A.

Appendix C lists the budget adjustments that have been undertaken to date.

Appendix D lists the key strategic, operational and financial risks being faced by the Council. These risks have been assessed and ranked accordingly both in terms of the probability of whether they will occur and the severity of their impact on the Council should they indeed happen. Any changes to the assessment from the previous reporting period, together with any additional comments included, are highlighted in bold type.

- 6.2 The following paragraphs summarise the main areas of variance by service along with appropriate explanations. It should be emphasised that this report identifies projections based on the first four months of the financial year to 31 July 2019. The figures are therefore indicative at this stage and are used by the Chief Executive, Executive Director of Corporate Services and members of the Council Management Team to identify variances against budget and enable corrective action to be taken as appropriate.

Service Commentary

6.3 General

Article XIII, Committee Report No 18-2019, Policy and Resources Committee of 7 January 2019 notes “services will be expected to operate within the limits of their overall revenue budget allocation. Cost pressures which emerge in-year should, where possible, be accommodated within the relevant service revenue budgets.” Accordingly there will be overs and unders within each service. The main areas are summarised below.

6.4 Children & Families Services (breakeven)

The service is currently projecting breakeven. The position will continue to be monitored closely in the coming months.

6.5 Dundee Health & Social Care Partnership (£775,000 overspend)

The financial monitoring position for the Dundee Health and Social Care Partnership (DHSCP) based on the 2019/2020 financial year as at 31 July 2019 shows a net overspend position of £2.316m.

The projected financial position is primarily due to an overspend of £1.857m which relates to services delegated from Dundee City Council.

A significant financial challenge facing the IJB’s delegated budget continues to be the provision of home and community based social care at a sufficient level to meet increasing demographic demand and reduce delayed discharges in hospital while balancing financial resources. At this stage of the financial year, the activity in this area is at such a level that a significant overspend is projected across a range of services. An overspend of approximately £600k is anticipated within externally purchased care at home services while expenditure on private and voluntary sector care homes is significantly higher than projected with an increased number of placements compared to the previous year’s position and anticipated trajectory resulting in a further overspend of around £450k.

Expenditure on respite care is higher than budget by around £145k mainly due to high levels of demand. Furthermore, expenditure on the Assessment at Home Service, an essential part of the multi-disciplinary Enhanced Community Support Service was originally planned to be funded through reserves as part of transitional arrangements leading to a further overspend of £824k, however current reserve balances set aside for this purpose are no longer sufficient to support this level of spend.

The financial projection for services delegated from NHS Tayside to the IJB indicates a projected overspend of around £459k by the end of the financial year. Community based health services managed directly by Dundee Health and Social Care Partnership are projected to be underspent by approximately (£373k), while GP prescribing is projected to be overspent by £364k. A further overspend of £249k relates to General Medical /Family Health services and an overspend of £219k as a result of the net effect of hosted services risk sharing.

Given the level of overspend projected and continued increasing demand for services officers from the Health and Social Care Partnership have commenced assessing a number of actions required to reduce expenditure.

The potential impact to the Council should the overspend not be fully contained is £775k.

6.6 City Development (£3,564,000 overspend)

Corporate Properties

The principal overspends arise where planned rationalisation of property has not been fully implemented. This is due to changes in circumstances relating to building availability and service requirements.

Additionally an increase in service charge for Central Library based in Wellgate Centre and cleaning costs for corporate buildings have also contributed to the overspend.

The cost of keeping Council properties in good condition and fit for purpose has risen in recent years. This increased reactive repairs and maintenance is mainly due to assessments/inspections such as Health & Safety, Fire Risk, Asbestos and essential remedial works required arising from these assessments.

Monitoring of these costs is being undertaken jointly by City Development and Corporate Finance staff with mitigating actions being taken where appropriate.

Other Properties

Reactive repairs & maintenance of buildings and utility costs for multi storey car parks also contributed to the property budget overspend.

Monitoring of the expenditure being incurred on property repairs and maintenance is undertaken jointly by City Development and Corporate Finance staff, with actions being taken to reduce expenditure where possible.

Energy

An anticipated change in tariff billing for street lighting has not materialised. Lower savings from LED replacement programme also contribute to the deficit identified in Street Light budget. The LED programme will continue to deliver cash savings, however these will be less than originally anticipated leading to an ongoing costs pressure within City Development's budget.

Staffing

The service is projecting an overspend in staff costs attributed to savings which are partially realised due to lower than anticipated staff turnover. All vacancies are being reviewed and opportunities for voluntary early retirement are being considered.

Income

The service is anticipating a shortfall in external rental income including investment properties. The ground-lease on the Wellgate Centre is generating significantly less income than expected. The property portfolio is being managed proactively to maximise income from commercial lets, although this is challenging for various reasons such as location, design, specification and condition of the properties.

6.7 Neighbourhood Services (breakeven)

Whilst the monthly payments to MVV are currently greater than had been originally expected we anticipate these payments will be offset following rebate adjustments that are expected

during the annual year end reconciliation process. We will continue to monitor the impact of this budget closely and report any further variances in due course.

6.8 Chief Executive (£55,000 underspend)

The service is projecting an underspend in staff costs due to vacant posts.

6.9 Corporate Services (£522,000 overspend)

This overspend reflects Perth and Kinross Council's decision to source Scientific Services from alternative providers and a reduction in Angus Council and Fife Council's budgets for Scientific Services, offset by a modest increase in income from other customers and a saving in staff costs as a result of VER. Officers continue to look at opportunities to raise additional income to reduce the shortfall.

6.10 DCS Construction (£350,000 additional income)

This reflects projected additional income based on current estimates on project volume.

6.11 Capital Finance Costs (£1,000,000 underspend)

This underspend reflects a projected saving in capital financing costs.

6.12 Discretionary Expenditure (underspend £625,000)

A reduction in discretionary expenditure across services.

6.13 Supplementary Superannuation (underspend £22,000)

Projected underspend in Supplementary Superannuation costs.

7 ONGOING ACTIONS

7.1 Each service is working closely with Corporate Finance staff, firstly to ensure that these projections are met and then to identify scope to improve the outcome.

7.2 In addition, further Council-wide initiatives are underway to help manage existing and emerging cost pressures. These include reviewing the requirements for overtime working, a focus on absence rates and increased vacancy control over the remainder of the financial year. There is an ongoing review of discretionary spend and other opportunities for efficiencies and budget savings.

7.3 There is also close working with Dundee HSCP and LACD on revenue requirements for current and future funding.

7.4 The 2019/20 budget savings agreed at the meeting of the Special Policy & Resources Committee on 21 February 2019 are monitored on a monthly basis. The Revenue Monitoring position reported reflects the position with regard to achieving these savings.

8 HOUSING REVENUE ACCOUNT - MONITORING POSITION AT 31 JULY 2019

8.1 The forecast position as at 31 July 2019 for the HRA is summarised below:

	<u>Adjusted Budget 2019/20 £000</u>	<u>Forecast 2019/20 £000</u>	<u>Variance £000</u>
Total Expenditure	54,219	54,076	(143)
Total Income	<u>54,219</u>	<u>54,219</u>	-
Forecast Position	-	<u>(143)</u>	<u>(143)</u>

- 8.2 The service is projecting underspends in staff costs and capital financing costs in addition to additional income. This underspend will be partially offset by overspends in property costs, supplies and services and central support recharges.

A system of perpetual detailed monitoring will continue to take place up to 31 March 2020 with the objective of the HRA achieving a final outturn which is below or in line with the adjusted 2019/2020 HRA Revenue Budget.

9 **POLICY IMPLICATIONS**

This report has been subject to an assessment of any impacts on Equality and Diversity, Fairness and Poverty, Environment and Corporate Risk. There are no major issues. Details of the risk assessment are included in Appendix D to this report.

10 **CONSULTATIONS**

The Council Management Team were consulted in the preparation of this report.

11 **BACKGROUND PAPERS**

None.

GREGORY COLGAN
EXECUTIVE DIRECTOR OF CORPORATE SERVICES

12 SEPTEMBER 2019

DUNDEE CITY COUNCIL										
2019/2020 REVENUE OUTTURN MONITORING										
PERIOD 1 APRIL 2019 - 31 JULY 2019										
	Approved		Adjusted						Previous	Movement
	Revenue	Total	Revenue	Projected	Worse	Better	Net		Months	since
	Budget	Budget	Budget	Outturn	Than	Than	Variance		Projected	Previous
	2019/20	Adjustments	2019/20	2019/20	Budget	Budget	(see Appx B)	Note	Variance	Month
	£000	£000	£000	£000	£000	£000	£000		£000	£000
General Fund Services										
Children & Families	162,190	841	163,031	163,031					0	
Dundee Health & Social Care Partnership	76,198	1,071	77,269	78,044	775		775	1	775	
City Development	10,407	(17)	10,390	13,954	3,564		3,564	2	3,564	
Neighbourhood Services	28,968	381	29,349	29,349					0	
Chief Executive	11,657	114	11,771	11,716		(55)	(55)	3	(65)	10
Corporate Services	31,169	(315)	30,854	31,376	522		522	4	522	
DCS Construction	(2,585)	56	(2,529)	(2,879)		(350)	(350)	5	0	(350)
	318,004	2,131	320,135	324,591	4,861	(405)	4,456		4,796	(340)
Capital Financing Costs / Interest on Revenue Balances	22,747		22,747	21,747		(1,000)	(1,000)	6	0	(1,000)
Contingencies:									0	
- General	500		500	500					0	
- Cost Pressures	422		422	422					0	
- Unallocated Corporate Savings	(1,866)		(1,866)	(1,866)					0	
Discretionary Expenditure Savings	0		0	(625)		(625)	(625)	7	0	(625)
Miscellaneous Items	(2,055)		(2,055)	(2,055)					0	
Discretionary NDR Relief	308		308	308					0	
Supplementary Superannuation Costs	2,516		2,516	2,494		(22)	(22)	8	0	(22)
Tayside Valuation Joint Board	864		864	864					0	
Total Expenditure	341,440	2,131	343,571	346,380	4,861	(2,052)	2,809		4,796	(1,987)
Sources of Income										
General Revenue Funding	(223,217)	(1,148)	(224,365)	(224,365)					0	
Contribution from NNDR Pool	(64,307)		(64,307)	(64,307)					0	
Council Tax	(53,916)		(53,916)	(53,916)					0	
Use of Balances -			0	0					0	
Committed Balances c/f		(933)	(933)	(933)					0	
Change Fund		(50)	(50)	(50)					0	
(Surplus)/Deficit for the year	0	0	0	2,809	4,861	(2,052)	2,809		4,796	(1,987)
Housing Revenue Account	0	0	0	(143)	0	(143)	(143)	9	0	(143)

REASONS FOR 2019/2020 CONTROLLABLE PROJECTED REVENUE OVERTURN VARIANCES
(Excludes Capital Charges, Central Support Services & Office Recharges)
AT 31 JULY 2019

<u>Service</u>	<u>Note</u>	<u>As at</u> <u>31 Jul</u> <u>£000</u>	<u>As at</u> <u>30 Jun</u> <u>£000</u>	<u>Cost Centre</u>	<u>Subjective</u> <u>Analysis</u>	<u>As at</u> <u>31 Jul</u> <u>£000</u>	<u>As at</u> <u>30 Jun</u> <u>£000</u>	<u>Reason / Basis of Over/(Under)spend</u>
<u>Dundee Health & Social Care Partnership</u>	1	775	775	<u>Departmental</u>		775	775	The financial monitoring position for the Dundee Health and Social Care Partnership (DHSCP) based on the financial year as at 31 July 2019 shows a net overspend position of £2.316m. A significant financial challenge facing the IJB's delegated budget continues to be the provision of home and community based social care at a sufficient level to meet increasing demographic demand and reduce delayed discharges in hospital while balancing financial resources The potential impact to the Council should the overspend not be contained is approximately £775,000.
<u>City Development</u>	2	3,564	3,564	<u>Departmental</u>	Staff Costs	495	495	Staff savings are partially realised due to lower than anticipated staff turnover However all vacancies are being reviewed and opportunities for voluntary early retirement are being considered.
					Supplies & Services	920	920	Achievement of Street Lighting savings on electricity tariffs for unmetered supplies no longer possible +£180k, lower savings +£620k from LED replacement programme and also higher costs of securing +£120k various car parks buildings which can be reduced by CCTV installations.
					Third Party Payments	(325)	(325)	Underperformance of employability provision for the first six months of the year.
					Property	1,441	1,441	The net overspend on property costs are due to rent & rates £520k; repairs & maintenance £773k and cleaning costs £148k. Rent and Non Domestic Rates - overspend mainly due to not fully implementing the property rationalisation programme which includes buildings such as Claverhouse Social Work office £97k, Dudhope Castle £60k, 353 Clepington Road £97k, Rockwell Buildings £66k, Laboratory Gemini Crescent £59k, Music Centre Bell Street £18k ; also rent service charge for Central Library £77k.

REASONS FOR 2019/2020 CONTROLLABLE PROJECTED REVENUE OUTTURN VARIANCES

(Excludes Capital Charges, Central Support Services & Office Recharges)

AT 31 JULY 2019

<u>Service</u>	<u>Note</u>	<u>As at</u> <u>31 Jul</u> <u>£000</u>	<u>As at</u> <u>30 Jun</u> <u>£000</u>	<u>Cost Centre</u>	<u>Subjective</u> <u>Analysis</u>	<u>As at</u> <u>31 Jul</u> <u>£000</u>	<u>As at</u> <u>30 Jun</u> <u>£000</u>	<u>Reason / Basis of Over/(Under)spend</u>
								Repairs & Maintenance : cost of keeping council properties in good conditions and fit for purpose have risen in recent years. This includes various legislative requirements i.e. Health & Safety at work, Fire Risk and Asbestos. The consequences of complying with these standards come with both additional work and costs to the council.
<u>City Development (cont)</u>								Cleaning costs - partly due to not fully to implementing the property rationalisation programme which includes Dudhope Castle £35k, Rockwell £22k, Claverhouse Social Work office £27k, Music Centre Bell Street £10k; also higher cleaning costs at Central Library £14k and DCA £12k.
					Income	1,033	1,033	Reflects lower than budgeted income in the following areas: Economic Development £368k, Employability Programme £146k, Property rental income £136k, Investment properties £297k & Architect fees £86k.
<u>Chief Executive</u>	3	(55)	(65)		Staff Costs	(55)	(65)	Projected underspend in staff costs due to vacant posts
<u>Corporate Services</u>	4	522	522		Income	522	522	Relates to Scientific Services - reduced income from Angus, Perth & Kinross and Fife
<u>DCS Construction</u>	5	(350)	0		Income	(350)	0	Addition income from DCS based on current estimates on project volume.
<u>Capital Finance Costs</u>	6	(1,000)	0		Capital Financing Costs / IORB	(1,000)	0	Anticipated saving in relation to Capital Financing Costs.
<u>Discretionary Expenditure Savings</u>	7	(625)	0		Supplies & Services	(625)	0	Anticipated saving in relation to discretionary expenditure.
<u>Supplementary Superannuation</u>	8	(22)	0			(22)	0	Projected underspend in Supplementary Superannuation costs.
<u>TOTAL GENERAL FUND</u>		2,809	4,796			2,809	4,796	

REASONS FOR 2019/2020 CONTROLLABLE PROJECTED REVENUE OUTTURN VARIANCES
(Excludes Capital Charges, Central Support Services & Office Recharges)

AT 31 JULY 2019

<u>Service</u>	<u>Note</u>	<u>As at</u> <u>31 Jul</u> <u>£000</u>	<u>As at</u> <u>30 Jun</u> <u>£000</u>	<u>Cost Centre</u>	<u>Subjective</u> <u>Analysis</u>	<u>As at</u> <u>31 Jul</u> <u>£000</u>	<u>As at</u> <u>30 Jun</u> <u>£000</u>	<u>Reason / Basis of Over/(Under)spend</u>
<u>Housing Revenue</u> <u>Account</u>	9	(143)	0		Staff Costs	(360)	0	Reflects net anticipated staff slippage mainly due to current level of unfilled posts.
					Property Costs	941	0	Mainly reflects higher than anticipated costs for relet costs due to increased demand. In addition, the level of rent arrears has increased following the rollout of Universal Credit and as such the level of bad debt provision will be greater than budgeted.
					Supplies and Services	55	0	Mainly reflects additional recharges from Anti Social Behaviour Team, Welfare Reform Incentive and higher than anticipated storage costs.
					Central Support Services	52	0	Expected recharge is projected to be greater than provided in approved budget.
					Capital Financing Costs	(750)	0	Reflects projected saving following the implementation of a revised loans fund repayment policy.
					Income	(81)	0	Includes additional income from interest on revenue balances and rental income.
<u>TOTAL HOUSING</u> <u>REVENUE ACCOUNT</u>		<u>(143)</u>	<u>0</u>			<u>(143)</u>	<u>0</u>	
		<u>2,666</u>	<u>4,796</u>			<u>2,666</u>	<u>4,796</u>	

Dundee City Council
Revenue Monitoring to 31st March 2020 - Budget Adjustments to date

	<u>2018/19</u>		<u>Alloc</u>	<u>Alloc</u>	<u>T/Fs</u>	
	<u>Alloc</u>	<u>Under</u>	<u>from</u>	<u>from</u>	<u>Between</u>	
<u>General Fund Services</u>	<u>To/From</u>	<u>spends</u>	<u>Change</u>	<u>R&R</u>	<u>Depts /</u>	<u>Dept</u>
	<u>Conts</u>	<u>b/fwd</u>	<u>Fund</u>	<u>Fund</u>	<u>Conts</u>	<u>Totals</u>
	<u>£000</u>	<u>£000</u>	<u>£000</u>	<u>£000</u>	<u>£000</u>	<u>£000</u>
<u>Children & Families</u>						
2018/19 Carry Forwards		380				
Apprenticeship Levy Allocations					439	
Transfer of post from Cosporate Services					22	
						841
<u>Dundee Health & Social Care Partnership</u>						
Redetermination - Free Personal Care Under 65s			834			
Transfer of Women's Aid budget					82	
Redetermination - Appropriate Adult Service			14			
Apprenticeship Levy Allocations					141	
						1,071
<u>City Development</u>						
Transfer of Budget to SARC					(54)	
Transfer of 2 posts					(20)	
Transfer 1 month salary re posts above					2	
Apprenticeship Levy Allocations					55	
						(17)
<u>Neighbourhood Services</u>						
Transfer of Women's Aid budget					(82)	
2018/19 Carry Forwards		37				
Rapid Rehousing Transition Plan			300			
Transfer of Budget to SARC					54	
TFR post no 213881					(23)	
Apprenticeship Levy Allocations					95	
						381
<u>Chief Executive</u>						
2018/19 Carry Forwards		107				
Apprenticeship Levy Allocations					7	
						114
<u>Corporate Services</u>						
2018/19 Carry Forwards		409				
Transfer of post no 252341					(22)	
Transfer of 2 posts					20	
Transfer 1 month salary re posts above					(2)	
Change Fund - Firmstep				50		
TFR post no 213881					23	
Apprenticeship Levy Allocations					(793)	
						(315)
<u>Construction</u>						
Apprenticeship Levy Allocations					56	
						56
<u>Capital Finance Costs / IORB</u>						
						0
<u>Miscellaneous Income</u>						
						0
<u>General Contingency</u>						
						0
<u>Savings & Other Contingencies</u>						
						0
<u>Supplementary Superannuation</u>						
						0
Total Adjustments (General Fund)	0	933	1,148	50	0	0
						2,131

Risks - Revenue	Assessment		Risk Management / Comment
	Original	Revised	
<u>General Inflation</u> General price inflation may be greater than anticipated.	Med	Med	Corporate Procurement strategy in place, including access to nationally tendered contracts for goods and services. In addition, fixed price contracts agreed for major commodities i.e. gas and electricity.
<u>Equal Pay Claims</u> A provision may be required for the cost of equal pay claims.	Low	Low	Relatively few cases being taken through the Employment Tribunal process.
<u>Capital Financing Costs</u> Level of interest rates paid will be greater than anticipated.	Low/ Med	Low/ Med	Treasury Mgmt Strategy. Limited exposure to variable rate funding.
<u>Savings</u> Failure to achieve agreed level of savings & efficiencies.	Low/ Med	Low/ Med	General risk mitigation factors (ref para 5.1), in particular, regular monitoring by departments to ensure savings targets are met.
<u>Emerging Cost Pressures</u> The possibility of new cost pressures or responsibilities emerging during the course of the financial year, including potential additional costs associated with Brexit (especially in the event that the UK leaves the EU without a deal).	Med/ High	Med/ High	General risk mitigation factors (ref para 5.1), in particular, regular monitoring by departments to ensure cost pressures are identified early and corrective action can be taken as necessary.
<u>Chargeable income</u> The uncertainty that the level of chargeable income budgeted will be received.	Med/ High	Med/ High	General risk mitigation factors (ref para 5.1), in particular, regular monitoring by departments to ensure any shortfalls are identified as early as possible and corrective action can be taken as necessary.
<u>Council Tax Collection</u> Provision for non-collection of Council Tax (3.2%) may not be adequate.	Low	Low	Provision set takes cognisance of amounts collected for previous financial years. Non-payers subject to established income recovery procedures.
<u>Welfare Reform</u> The changes introduced as part of the welfare reform exercise may increase the risk that budgeted income collection levels are not achieved and that current non-collection provision levels are inadequate.	Low/ Med	Low/ Med	General risk mitigation factors (ref para 5.1), in particular, regular monitoring by departments to ensure any shortfalls are identified as early as possible and corrective action can be taken as necessary. Budget also introduced for discretionary housing payments to assist those affected by these changes.

