DUNDEE CITY COUNCIL

REPORT TO: SOCIAL WORK AND HEALTH COMMITTEE - 25TH JUNE 2012

REPORT BY: DIRECTOR OF SOCIAL WORK

REPORT ON: ROSEBANK CARE HOME CLOSURE/ REPROVISIONING

REPORT NO: 238 - 2012

1.0 PURPOSE OF REPORT

To appraise Social Work and Health Committee of the reprovisioning arrangements for Rosebank residents following the submission of Committee Report 449-2011.

2.0 RECOMMENDATIONS

It is recommended that the Social Work and Health Committee:-

- 2.1 note the outcome of the reprovisioning of care and support arrangements for the residents of Rosebank Care Home as a consequence of Four Seasons Health Cares discussion to close the home.
- 2.2 note the positive outcomes for people who have moved from Rosebank to more personalised circumstances.

3.0 FINANCIAL IMPLICATIONS

3.1 The current projections for the full reprovisioning of service users indicate additional costs of £244,549 in a full financial year. The increase is due to the cost of more personalised supports, such as a Care at Home/ Housing Support packages, costing around 3 times a residential/nursing placement. However, through using a number of available voids within existing services the additional estimated cost of resettlement is less than the £500,000 originally anticipated. These voids however cannot now be used for "new" service users therefore this will increase the financial pressure around adult services.

4.0 MAIN TEXT

4.1 **Background**

- 4.1.1 Committee report 449-2011 advised the Social Work and Health Committee on 26th September 2011 of the implications of Four Seasons Healthcare's decision to Close Rosebank Care Home. The anticipated date for the closure was the end of March 2012 subject to appropriate alternative support arrangements being in place. In March 2012 the closure date was extended to the end of May 2012 due to the complexity and range of personalised arrangements for individuals.
- 4.1.2 At the outset of the closure process the team at Rosebank Care Home were providing care for 32 adults who have a learning disability, 29 of whom are the responsibility of Dundee City Council. Of these 29 residents, 10 are older people. It had been acknowledged for some time that the model of care provided at Rosebank was no longer compatible with national and local policy regarding supports for people with a learning disability.
- 4.1.3 Report 449-2011 anticipated that for some people suitably personalised alternative care arrangements would exceed the cost of care at Rosebank and it was estimated that the additional annual ongoing costs would be in the region of £500,000. This was based on the

recent experience of service reprovisioning following the closure of Camperdown nursing home. The minimum additional cost to Dundee City Council in the financial year 2011-2012 was expected to be £104,000 and it was agreed that this would be funded from the Council's general contingency fund.

4.2 Care and Support Needs Identified

4.2.1 Care Management representatives, along with a range of other professionals have been involved with individuals and their families/ representatives to identify more personalised care and support arrangements. The process of change has been led by means of a multi-disciplinary Co-ordinating Group.

The assessed needs of individuals can be summarised as follows:

Assessed service provision required	No. of service users
Care at Home/Housing Support either in small group living or individual tenancies - new service provision (DCC)	8
Care at Home/Housing Support either in small group living or individual tenancies - new service provision (external provider)	3
Care at Home/Housing Support either in small group living or individual tenancies - fill existing voids in current provision)	7
Care Home placements - Private and Voluntary sector residential care home for people with learning disabilities	1
Care Home placements - Dundee City Council Care Home for Older People	1
Care Home placements - standard nursing home rate payable	7
Care Home placement - enhanced nursing home rate payable	2
Total	29

4.3 Housing Support / Care at Home

- 4.3.1 The Co-ordinating Group benefited from the involvement of a representative of the Housing Department, who led the communication in terms of Housing opportunities both within the Council and via Housing Associations. The Housing Department identified 3 properties as part of the change process and 2 of these were deemed suitable for 6 individuals from Rosebank. Two of the properties have been granted HMO status during March 2012, with a significant amount of effort being required to meet the very tight timescale.
- 4.3.2 A number of voids which arose in other Care at Home/ Housing Support services already commissioned by the Learning Disability Service since the announcement of the closure were also identified as suitable for some of the individuals. This has had the effect of minimising the overall cost of the reprovisioning. This will, however, increase unmet need since service users will now not have access to these places.
- 4.3.3 Some individuals were identified as requiring support from other Care Home facilities either due to the effects of ageing or due to their specific complex needs.

4.4 Examples of Positive Outcomes

- 4.4.1 The following examples demonstrate some of the positive outcomes for individuals who have moved from Rosebank. All moves for the residents have so far been a success and for each individual more personalised outcomes are considered to have been achieved.
- 4.4.2 One individual had moved to Rosebank following a period at Strathmartine Hospital. The individual could be withdrawn, with limited engagement with others and it appeared there had been difficulty in encouraging them to leave Rosebank for any purpose. Following support being offered to the individual they moved in March this year to their own home which they share with other people. The individuals family feel that they have flourished since moving to their own home and they note a significant change in the individual, who is now communicating more effectively and interacting positively with the people in their life.

The individual is enjoying walks in the town, has joined local social activities, above all, is benefiting from meaningful contact with a range of other people.

- 4.4.3 Another individual had lived for years at Strathmartine Hospital since childhood. Following a brief community placement, the individual moved to Rosebank as this was felt to be appropriate given their complex nursing needs. For some time the individual had been expressing a wish to live in their own home and be supported to enjoy outdoor pursuits and activities within their community. The individual has recently moved to their own home where they can be supported to enjoy the lifestyle they choose. The individual has expressed their delight at this significant change in their life, since they moved into their home.
- 4.4.4 C was resettled from Strathmartine Hospital to Rosebank many years ago as a young adult, having lived at Strathmartine since childhood. C has a profound learning disability. C had no verbal communication and did not appear to indicate that they recognised anyone around. In March this year C moved to a placement in another part of Scotland to be closer to their family, whom they now visit on a weekly basis. Already C is interacting with others meaningfully and is more independent in terms of daily living activities. For what is believed to be the first time in their life, C has established a friendship with another person and is thriving in their new environment.

5.0 POLICY IMPLICATIONS

- 5.1 This Report has been screened for any policy implications in respect of Sustainability, Strategic Environmental Assessment, Anti-Poverty, Equality Impact Assessment and Risk Management. There are no major issues.
- 5.2 An Equality Impact Assessment has been carried out and will be made available on the Council website http://www.dundeecity.gov.uk/equanddiv/equimpact/.

6.0 CONSULTATIONS

The Chief Executive, Director of Corporate Services and Head of Democratic and Legal Services have been consulted in preparation of this report.

7.0 BACKGROUND PAPERS

- 7.1 Equality and Diversity Rapid Impact Assessment.
- 7.2 Report 449-2011 'Closure of Rosebank Care Home' 26 September 2011

Alan G Baird

Director of Social Work

DATE: 14th June 2012