

REPORT TO: PLANNING & TRANSPORT COMMITTEE - 14 JANUARY 2008

REPORT ON: THE CONSULTATION PROGRAMME OF THE DRAFT HILLTOWN PHYSICAL REGENERATION FRAMEWORK

REPORT BY: DIRECTOR OF PLANNING & TRANSPORTATION AND DIRECTOR OF HOUSING

REPORT NO: 661-2007

1 PURPOSE OF REPORT

1.1 The purpose of the report is to inform members of the findings from the public consultation on the approved Draft Hilltown Physical Regeneration Framework and to seek approval of the revised Framework in response to those findings.

2 RECOMMENDATION

2.1 It is recommended that the Committee:

- acknowledges the findings of the consultation on the Draft Hilltown Physical Regeneration Framework;
- approves the Hilltown Physical Regeneration Framework and associated Projects Plan as supplementary planning guidance to the Dundee Local Plan Review 2005;
- remits the Director of Planning and Transportation and the Director of Housing to bring forward detailed development guidance for the redevelopment of the Maxwelltown area for public consultation, based upon the Hilltown Physical Regeneration Framework; and
- remits the Director of Planning and Transportation, the Director of Housing, the Director of Economic Development and the Director of Leisure and Communities to form a Hilltown Steering Group to pursue implementation the physical regeneration Projects Plan.

3 FINANCIAL IMPLICATIONS

3.1 There are no direct financial implications as a result of this report.

4 BACKGROUND

4.1 The Planning and Transportation Committee approved the Draft Hilltown Physical Regeneration Framework for public consultation on 11 December 2006, Committee Report 548-2007 refers. The consultation events programme was reported to Committee on 11 June 2007, Committee Report 273-2007 refers and a summary of the completed consultation findings forms Appendix 1 to this report. The complete consultation findings are available in the Members Lounge.

4.2 The Hilltown Physical Regeneration Framework has been prepared to ensure that the opportunities for significant positive change to the Hilltown Study Area are planned and realised. The Draft Framework was subject to detailed and wide-ranging consultation with the residents, owners, agencies, businesses and interested

parties, ensuring that the foundations of a holistic physical regeneration project are set.

- 4.3 In 2004 Dundee City Council declared the Maxwelltown area and the Derby Street high-rise properties as surplus. Being some of the least desirable dwellings in the City these areas have blighted surrounding neighbourhoods because of their physical appearance. Their long-term voids and the transience of tenants has impacted on adjacent communities. The Hilltown Physical Regeneration Framework proposes forms of redevelopment for these areas as well as recommending a future tenure mix in order that the Hilltown Study Area provides a home to more balanced and sustainable communities. Detailed development guidance based upon the Dundee Local Plan Review 2005 policies, the Dundee Urban Design Guide, the findings of the Maxwelltown design workshop and relevant national standards will be prepared to guide the future form and content of the buildings and green-space within the Maxwelltown area.
- 4.4 The focus of the Hilltown Physical Regeneration Framework covers all aspects of the built environment of the Study Area and not only the future of the Maxwelltown and Derby Street areas. A legacy of good buildings, pockets of stable and attractive residential community areas, an existing District Shopping Centre and a strong local pride are all assets to be sustained or improved. However, many privately owned buildings and public open-space require investment and appropriate long-term management. Some businesses in the District Shopping Centre have been in decline and over 20% of premises along the Hilltown spine are vacant.
- 4.5 The Projects Plan, see Appendix 2 of this report, provides a comprehensive basis to direct the significant opportunities for positive physical change within the Hilltown to achieve a sustainable high quality inner-city area 'where people choose to live and work'.

5 POLICY IMPLICATIONS

- 5.1 This Report has been screened for any policy implications in respect of Sustainability, Strategic Environmental Assessment, Anti-Poverty, Equality Impact Assessment and Risk Management.
- 5.2 The purpose of the Hilltown Physical Regeneration Framework is to provide a comprehensive basis to secure the residential and commercial sustainability of the Hilltown Study Area. By creating a proactive partnership approach and fostering confidence within the existing communities for positive change, new residents, businesses and investors should be attracted to the opportunities of the Hilltown, and those who remain should have a confidence in the future sustainability of their area.
- 5.3 Particular consideration has been given to creating a wide-ranging, in-depth and inclusive programme of consultation events on the content of the Draft Physical Regeneration Framework to provide information on the issues affecting the built environment of the Hilltown. This consultation programme has gained the views of the existing community groups, key future partners, local agencies, local businesses, and the general public.

6 CONSULTATIONS

- 6.1 The Chief Executive, Depute Chief Executive (Support Services), Depute Chief Executive (Finance), Head of Finance, Assistant Chief Executive (Community Planning), the Director of Economic Development and the Director of Leisure and Communities have been consulted and are in agreement with the contents of this report

7 BACKGROUND PAPERS

- 7.1 Planning and Transportation Committee of 11 June 2007, Report 273-2007, 'The Public Consultation and Engagement Programme for the Draft Hilltown Physical Regeneration Framework'.
- 7.2 Planning and Transportation and Housing Committees of 11 December 2007, Report 548-2006, 'The Draft Hilltown Regeneration Framework'.

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APPENDIX 1 - SUMMARY OF CONSULTATION FINDINGS

1 Background

- 1.1 Following Committee approval of the Draft Hilltown Physical Regeneration Framework for public consultation, Report 548-2006 refers, a group consisting of the Chairperson of the Top of the Hill Community Forum, the Chairperson and Vice-Chairperson of the Area 4 Community Regeneration Forum, officers from Dundee City Council Leisure and Communities, Planning and Transportation and Housing Departments, and placement students met in January and February 2007 to plan a programme of diverse methods to engage with the communities and interested parties of the Hilltown Study Area.

2 Consultation Documents

- 2.1 To aid the consultation programme the following documents, based on the Draft Hilltown Physical Regeneration Framework, were created:
- a an A3 summary of the Draft Framework;
 - b a four-page detailed survey questionnaire on the key subjects of the draft Hilltown Physical Regeneration Framework and to aid the Community Planning process;
 - c and a survey questionnaire to determine the views of businesses in the Hilltown.

3 Consultation Methods

- 3.1 The following events, between March and October 2007, were organised to engage with the communities of the Hilltown:
- a a 2 hour drop-in presentation lunch at the Mark Henderson Centre, Ann Street, Hilltown;
 - b a 6 hour drop-in meeting for the residents of Butterburn Square and Russell Place in the Russell Place Lounge;
 - c six 2 hour on-street consultations along the Hilltown spine using a Leisure and Communities Department information caravan;
 - d an evening buffet in the John Barleycorn Public House, Hilltown;
 - e door-knocking within the geographical sub-areas of the Hilltown to distribute the summary document and complete survey questionnaires;
 - f five youth group workshops were held at Dens Park, the Highwayman Centre and the Morgan Academy with 26 teenagers who live in the Hilltown area;
 - g a survey of the business along the Hilltown spine;
 - h a design workshop on the future form of the Maxwelltown area was held in the Mark Henderson Centre, Ann Street, Hilltown; and

- i 35 draft physical regeneration framework documents and summaries were forwarded to invite comments from the key local and potential partner agencies including Communities Scotland, Scottish Enterprise Tayside, churches, housing associations, schools, landlords etc;

In total 181 detailed community questionnaires have been completed, 512 summary documents distributed, 46 business surveys completed and 35 agencies contacted to determine the opinions of the communities and interested parties of the Hilltown.

4 Community Survey - Outline of Main Findings

4.1 Community Matters

Of the respondents who took part in the Survey 41% had lived in the area in excess of 10 years whilst 18% had lived there less than one year. Despite concerns expressed regarding the area's transient population, predominantly associated with the Maxwelltown and Derby Street areas, the Hilltown contains a large number of settled people and continues to attract new-comers. The redevelopment of unpopular housing areas offers the potential to attract further new-comers and stabilise adjacent community areas. Whilst a 'strong sense of community' is cited by many respondents, community involvement in the Study Area has been historically poor. 94% of respondents stated that they felt they had little or no influence on the decisions made for their area. However, 60% stated that they wished to be made aware or become more involved in shaping the future of the area. 86% of respondents gave their contact details to receive information about forthcoming events in the area.

4.2 The Built Environment

64% of the respondents stated a general dissatisfaction with the cleanliness of the streets and 81% were dissatisfied with the quality of the footways and the general condition of the built environment. Despite the number of prominent environmental improvement projects undertaken in recent years there remains considerable opportunity for improvement. The closeness to the city centre and the views and vistas to other parts of the city and the River Tay were cited as positive attributes of the area. A number of respondents stated the need for better public transport because the steepness of the Hilltown, particularly between the Wellgate Centre and Rosebank Street, is a barrier to the disabled and elderly.

4.3 Community Facilities

66% of the respondents were satisfied by the services in the local libraries. A high proportion of respondents were aware of a broad range of community facilities in the area yet only a small percentage of respondents use such facilities. The survey did not target users of any of the community facilities and therefore the findings are unable to conclude that the existing facilities are unpopular or do not provide for the needs of the community. However given the large number of respondents stating that they 'did not know what was on', or that 'what's on doesn't interest me' there seems to be a need for such facilities to review their advertising and to perhaps develop some of their programmes for a wider client-base.

The survey findings suggest that there is a strong desire for a community building, situated in the central Hilltown area and it should have a diversity of uses within. Whilst not all the suggested uses could be accommodated within the generic size of a community building, many of the suggested uses could be accommodated along the Hilltown spine in vacant premises and better awareness and links made with existing services such as the local health centres.

4.4 Housing Tenure

49% of the Community Survey respondents stated that there should not be more owner/occupied housing in the Hilltown Study Area, 33% stated that there should be more owner/occupied housing and 18% expressed the opinion that they 'did not know'. For comparison the 'Business Survey' illustrates that 57% of business believe that there should be more owner/occupied housing in the Hilltown area.

The Draft Hilltown Physical Regeneration Framework proposed the development of 20% of dwellings for social rented and 80% for owner/occupation for the redevelopment of Maxwelltown and Derby Street areas to bring the future tenure within the Hilltown Study Area closer to the 2001 Dundee average.

Communities Scotland in their consultation response letter, state that 'We believe that the regeneration of the Hilltown areas represents a very positive opportunity for private investment' and 'As such, we are very supportive of the suggested move to rebalance the tenure split within the area'.

In response to the consultation findings the future tenure mix within the Hilltown Physical Regeneration Framework will be revised to apply to the redevelopment of the Maxwelltown area only, with 20% of dwellings to be built for social rent with the remainder for owner occupied dwellings. The high-rise flats in Derby Street have been declared as surplus but there is no anticipated demolition for at least five years and nearer that time it would be prudent to review the tenure of the Study Area.

4.5 Business Survey - Outline of Main Findings

Of the 95 business premises along the Hilltown spine 80% are operational. Of those, 62% gave their time to complete the questionnaire. Of those businesses surveyed there is a good range of new and long established businesses. 87% of the surveyed businesses believe that improvements to the shop-fronts would attract more customers to the area and 63% would like to be part of a 'Hilltown business group'.

The Hilltown area has historically retained a large number of businesses and continues to attract new businesses with many optimistic about their future. However 20% of business premises along the Hilltown spine are vacant. A strategy to support the existing businesses, encourage new businesses and to attract new uses for vacant premises is necessary in order to sustain the district shopping area and guide appropriate development to the Hilltown District Shopping Centre.

4.6 Youth Group Workshops - Outline of Main Findings

Twenty six young people were asked questions on 'Life in General in the Hilltown', 'Housing', 'Shops', 'Parks and Open Spaces' and 'Services'. Their answers record an insightful knowledge of the Hilltown area, ranging from: the need for a supermarket,

more colours in the environment, new housing, more recreational opportunities and better advertising of them, an attractive community building to meet the needs of a range of user groups, more play areas within the parks etc. However the question of 'Life in General in the Hilltown' prompted the least number of positive responses stating that 'intimidation is common', 'people do not respect the area', 'no respect for the environment', 'drug-users', and that 'the confidence of young people is knocked by the area having a bad reputation'.

The youth group workshop findings support the aspirations of the Hilltown Physical Regeneration Framework and should develop into specific programmes, or augment existing provision for young people.

4.7 Drop-in Afternoon at Russell Place and Butterburn Square

Dundee City Council housing at Russell Place and Butterburn Square has not been declared as surplus and the inclusion of those areas within the Draft Hilltown Physical Regeneration Framework was to gauge the views of the tenants on their area. The observations on the age range of the existing tenants, their length of tenure and the other main findings of the drop-in afternoon meeting, predominantly regarding the condition of windows and the difficulty of heating homes, should inform future decisions on investment in the housing at Russell Place, Butterburn Square and the Hill Street area.

4.8 Local Agency Responses

Thirty six local agencies and groups with an interest in the Hilltown Study Area were forwarded copies of the Draft Hilltown Physical Regeneration Framework in order that their views could shape the content of the Framework.

The Dundee Civic Trust 'commend' the content of the Draft Hilltown Physical Regeneration Framework, the Top of the Hill Forum 'recognise the importance of the process and urged their members to become involved'. Local Housing Associations with property portfolios in the Hilltown have expressed a willingness to volunteer staff and resources for forthcoming regeneration projects. The Rockwell Tenants and Residents Association stated that 'the proposals are good' though expressed concern 'that finance appears somewhat vague'.

Communities Scotland have stated that the Draft Framework 'demonstrates a very positive approach to the physical improvement proposals for the area', and acknowledge the level of community involvement in developing the Draft. Communities Scotland regard the redevelopment of the Maxwelltown and Derby Street areas as 'an important potential opportunity to attract private sector investment into the area'.

The Draft Hilltown Physical Regeneration Framework has been welcomed by the local agencies and they are enthusiastic for the detail of individual projects to be developed in partnership.

5 **Conclusion**

The findings of the public consultation comprehensively support the objectives and recommendations of the Draft Hilltown Physical Regeneration Framework. The

'vision', the aims and objectives have been welcomed by the respondents who are eager to build a 'Climate of Confidence' in the Hilltown. The only dissention observed from the Draft Hilltown Physical Regeneration Framework was with regard to planning for a more balanced future housing tenure diversity within the area. As such, a revision has been made to limit the scope of the future housing tenure mix to within the Maxwelltown area at this stage (see Appendix 1 item 4.4 above).

APPENDIX 2 - PROJECTS PLAN

1 INTRODUCTION

The projects plan lists a series of key regeneration projects under the themes of 'Community Confidence', 'Housing', 'Landscape Strategy', 'Business Strategy', 'Roads and Transportation' and 'New Community Facilities', 'Leisure and Recreation'. The Projects Plan has been developed from the objectives of the Hilltown Physical Regeneration Framework and in response to the findings of the consultation events undertaken in 2007. It is anticipated that many of the projects will be the subject of further consultation with owners and interested parties as project teams are established, and as the projects themselves progress through to completion.

Theme: Community Confidence	Objectives	Projects/Stages	Expected Completion	Lead Partners	Funding
1 Planning Representation	No formally recognised group exists to represent the needs and wishes of the residents and businesses of the Hilltown Study Area.	1 To assist the development of the Top of the Hill Forum, the existing tenants and residents groups are to come together to provide a neighbourhood representative structure for the Study Area and the Coldside LCPP Area.	By end of 2008	Project team to include: Leisure & Communities Department, Planning & Transportation Department and Housing Department	No Funding Required
2 Officers and Partners Steering Group	No officer and partner group, beyond the Maxwelltown Task Group, as yet exists to take forward the regeneration projects plan in detail.	1 To form a Study Area Steering Group with representation from key DCC departments, Communities Scotland, Housing Associations, other interested agencies and parties of the Study Area. 2 Develop the database of names given during the consultation programme for future invitation and distribution etc.	By end of March 2008	Project team to include: Planning & Transportation Department, Leisure & Communities Department, Housing Department, Economic Development Department, Communities Scotland, Housing Associations etc.	No Funding Required

Theme: <i>Housing</i>	Objectives	Projects/Stages	Expected Completion	Lead Partners	Funding
2 Privately Owned Housing and other Property in Disrepair or with Communal Management Issues	To compile a schedule of privately owned buildings in the Study Area that are deemed to be in poor structural condition and/or are poorly maintained by their owners.	To prepare an action plan of properties that require remedial action - which could accord with existing EHTS Department/Waste Management Department strategy.	April 2008 thereafter	Project team to include: (Possibly informed by/to the Serious Disrepair Group projects) Planning & Transportation Department Housing Dept (Private Sector Services) EHTS Department Waste Management Department Community Safety Wardens Section etc	Not required for first stage of project. Not yet identified
3 Opportunities for Improvement to Buildings	There are prominent buildings that through some additions or adjustment to their elevations, their lighting or their security offer good opportunity to significantly improve the character and impact of their wider area.	To compile a schedule of properties that appear to be in good general condition but with relatively minor adjustment could be significantly improved.	April 2008 thereafter	Project team to include: (Possibly informed by/to the Serious Disrepair Group projects) Planning & Transportation Department Economic Development Department Housing Dept (Private Sector Services) Housing Associations etc	Not required for first stage of project. Not yet identified

Theme: <i>Landscape Strategy</i>	Objectives	Projects/Stages	Expected Completion	Lead Partners	Funding
Improvement or Refurbishment Projects	To continue a programme of environmental improvements within the publicly owned open space of the Hilltown Study Area. These projects will be designed to reduce present maintenance burdens with high quality high visual quality projects that enhance the uses of the open space and positively contribute to a more attractive residential environment.	Improvement or Refurbishment Projects 1 Caird Avenue - street trees . 2 Constitution Street/Hilltown Corner - street trees . 3 Forebank Road Pocket Park refurbishment. 4 Wellgate Park refurbishment. 5 Hilltown Terrace/ Hilltown Frontage - redesign of green-space. 6 Harcourt Street - new seating area. 7 Stirling Street - refurbish area around playpark. 8 DPM Park - conclude on use and develop design strategy.	1 March 2009 2 March 2009 3 March 2008 4 March 2008 5 March 2010 6 March 2008 7 March 2009 8 March 2010	Project team to include: 1 Planning & Transportation Dept 2 Planning & Transportation Dept 3 Planning & Transportation Dept VDLF 4 Planning & Transportation Dept CRF, ERDF, DCS 5 Housing Dept and Planning & Transportation Dept 6 Planning & Transportation Dept 7 Planning & Transportation Dept 8 Planning & Transportation Dept and Leisure & Communities Dept	1 Not yet identified 2 Circa £10,000 to be identified. 3 VDLF(55K) 4 P&T Capital Allocation 2007/08, ERDF, CRF (137K) 5 Circa £60,000 to be identified. 6 P&T Capital Allocation 2007/08 (c22K) 7 Circa £30,000 to be identified. 8 Not identified

Theme: <i>Landscape Strategy</i>	Objectives	Projects/Stages	Expected Completion	Lead Partners	Funding
		9 Alva Square/Stirling Street - removal of redundant play park area 10 Kinghorne Road Street trees	9 March 2009 10 March 2008	9 Planning & Transportation Dept and Housing Dept 10 Planning & Transportation Dept - ERDF	9 Not identified 10 P&T Capital Allocation 2007/08 & ERDF (c14K)
Long-term Management Projects		Long-term Management Projects 1 Establish a 'Friends of...' group for the parks within the Hilltown Study Area. 2 Consider the need for children's play facilities 3 Promote the Hilltown Park and Wellgate Parks as for arts performance venues. 4 Establish a green-space network pedestrian trail between green-spaces to establish a variety of pedestrian networks within the area.	1 March 2009 2 End of 2008 3 Ongoing 4 March 2009	Project team to include: Leisure & Communities Dept Planning & Transportation Dept DCS Etc	1 Not required for first stage. 2 Not required for first stage. 3 Not required for first stage. 4 Not required for first stage.

Theme: <i>Landscape Strategy</i>	Objectives	Projects/Stages	Expected Completion	Lead Partners	Funding
		5 Conclude on the Coldside Open space Inventory pilot project assessing of quality and use of green-space and recommendations for change within the Coldside LCPP area.	5 June 2008	Project team to include: Leisure and Communities Department Planning and Transportation Department DCS etc	5 Not required for first stage.
Theme: <i>Business Strategy</i>					
Business Premises Promotion	To prepare a programme of projects and develop policies that guide new and support existing appropriate commercial, and other businesses, along the Hilltown District Shopping Centre and along the wider Hilltown spine.	1 Compile property ownership database. 2 Establish 'Steering Group' with representatives from DCC Economic Development Dept, DCC Planning and Transportation Dept, Communities Scotland, Business/ Employment Agency etc. 3 Correlate information from: <ul style="list-style-type: none"> • the business survey 2007; • the photographic survey 2007; • the tenements survey 2007. 	1 By March 2008 2 By March 2008 3 May 2008	Project team to include: Planning & Transportation Department Economic Development Department Communities Scotland Possibly Scottish Enterprise Tayside Local Employment Agency Dundee Historic Environment Trust Community Regeneration Fund (possibly)	1 ERDF 2008/2010 requested for the refurbishment of commercial premises owned by DCC as the first stage. 2 Not required. 3 Not required.

Theme: <i>Business Strategy</i>	Objectives	Projects/Stages	Expected Completion	Lead Partners	Funding
		4 Assess the area/properties in most need and prepare investment action plan.	4 Over the length of the project	Project team to include: Planning & Transportation Department	4 Not required.
		5 Secure action plan funding.	5 From March 2008	Economic Development Department Communities Scotland	5 Not required.
		6 Secure partnerships with business development agencies.	6 From March 2008	Possibly Scottish Enterprise Tayside Local Employment Agency	6 Not required.
		7 Explore scope and change of land-use policy to support and or redefine the boundaries of the District Shopping Centre.	7 From March 2008	Dundee Historic Environment Trust Community Regeneration Fund (possibly)	7 Not required.
		8 Secure future funding for a Facade Enhancement Project and agree programme and properties for investment.	8 By end of 2008		8 Not yet identified.
		9 Prepare Site Planning Briefs for sites within the Hilltown area to direct future commercial/business opportunities to the Hilltown District Shopping Centre.	9 By end of 2008		9 Not required.

Theme: <i>Business Strategy</i>	Objectives	Projects/Stages	Expected Completion	Lead Partners	Funding
		10 Contact those businesses who said that they would be interested in forming, or receiving information on, a Business/Traders Group to determine long-term feasibility and purposes of such a group.	10 February 2008 and programme by end of 2008		10 Not required for first stage of the project.
Theme: <i>Roads & Transportation</i>	Objectives	Projects/Stages	Expected Completion	Lead Partners	Funding
	To ensure that the Hilltown Study area is well served by public transportation connections to other transport hubs and areas of Dundee, and to ensure that any barriers to public transport are removed.	To compile a schedule of all public transport routes through the study area to enable an assessment to be made of the links with other areas across Dundee to determine any existing, and predetermine future, needs. Explore options to remove the physical barrier caused by the steepness of the Hilltown, between the Wellgate and Alexander Street, for particularly the elderly residents of the area.	Strategy complete by end 2008	Project team to include: Planning & Transportation Department Economic Development Department Communities Scotland (SUSTRANS possibly)	Not yet identified

Theme: <i>Roads & Transportation</i>	Objectives	Projects/Stages	Expected Completion	Lead Partners	Funding
		<p>1 Compile a conditions report on the existing roads and footways within the study area.</p> <p>2 Correlate study with the Roads Maintenance Programme. Determine funding required and develop a programme for expenditure.</p> <p>3 Review 'double-yellow' road marking positions along and adjacent to the Hilltown spine in order to determine if further on-street car parking can be achieved.</p>	By end of 2008	<p>Project team to include:</p> <p>Planning & Transportation Department</p> <p>Economic Development Department</p> <p>Communities Scotland</p> <p>(Sustrans possibly)</p>	<p>1 Not yet identified.</p> <p>2 Not required.</p> <p>3 Not yet identified.</p>

Theme: <i>Community Facilities</i>	Objectives	Projects/Stages	Expected Completion	Lead Partners	Funding
	<p>There is desire from the Top of the Hill Community Forum, the Maxwelltown Information Centre, the Community Regeneration Forum and the majority of those surveyed for a new multipurpose community building that should be located within or near to the Maxwelltown area. It is anticipated that a new building could be located within or near to the Maxwelltown area to conveniently serve the wider Hilltown Area.</p>	<ol style="list-style-type: none"> 1 Site visits to new community buildings in Dundee and in other parts of Scotland in order to develop a brief to progress development of a multipurpose building. 2 Identify specific locations within the redevelopment of the Maxwelltown and/or adjacent area and develop feasibility study with indicative costing. 3 Identify possible funding sources. 	<ol style="list-style-type: none"> 1 By end of March 2008 2 By end of 2008 3 By end of 2008 	<p>Project team to include:</p> <p>Leisure & Communities Department</p> <p>Housing Department</p> <p>Planning & Transportation Department</p> <p>Economic Development Department</p>	<ol style="list-style-type: none"> 1 Not necessary for the first stages of the project. 2 Not yet identified 3 Not yet identified
Theme: <i>Leisure and Recreation</i>	Objectives	Projects/Stages	Expected Completion	Lead Partners	Funding
	<p>Proximity to the Dundee International Sports Centre, the Olympia Centre, the Dudhope and Baxter Parks, the refurbished facilities of St Johns School and the Tannadice and Dens Park football grounds provides the opportunity for greater links/and or awareness made of the recreational opportunities provided by these existing services.</p>	<ol style="list-style-type: none"> 1 Group established to list and promote the leisure activities available within and the surrounding Study Area. 2 Group to bring forward an advertising campaign within schools, local agencies and local press to publicise the recreational opportunities on offer. 	<p>By end of 2008</p>	<p>Project team to include:</p> <p>Leisure & Communities Dept</p> <p>Education Department</p> <p>Economic Development Department</p>	<ol style="list-style-type: none"> 1 Not necessary for the first stage of the project. 2 Publicity material to be developed in-house.