

REPORT TO: POLICY & RESOURCES COMMITTEE – 24 FEBRUARY 2020
REPORT ON: CAPITAL PLAN 2020-2025– GENERAL SERVICES & HOUSING HRA
REPORT BY: EXECUTIVE DIRECTOR OF CORPORATE SERVICES
REPORT NO: 61-2020

1 PURPOSE OF REPORT

1.1 To provide elected members with the background information and details of the Council's General Services and Housing HRA Capital Plan for the 5 year period 2020-2025. The Capital Plan revises the Updated Capital Plan 2019-2024 – General Services and Housing HRA (as approved at Policy and Resources Committee 19 August 2019 - report 258-2019 Article X refers).

2 RECOMMENDATIONS

2.1 The Policy & Resources Committee is requested to:

- 1 approve the Council's General Services and Housing HRA Capital Plan for 2020-2025 attached.
- 2 note the gross capital expenditure investment of £375m over the next 5 years.
- 3 note the updated position for the 2019-2020 projected capital expenditure programmes, as at 31st December 2019.
- 4 approve the Prudential Indicators for the Capital Plan 2020-2025, as shown in Appendix 2 and note that these Indicators demonstrate that the Capital Plan 2020-2025 is affordable, prudent and sustainable.

3 FINANCIAL IMPLICATIONS

- 3.1 The total gross capital investment included in the Capital Plan 2020-2025 is £375m.
- 3.2 A significant portion of the Council's capital expenditure in the plan will be financed by borrowing and, as such, will result in Capital Financing Costs being incurred over the estimated useful life of the assets concerned. Appropriate provision will be included in future years Revenue Budgets.
- 3.3 In some instances, the creation of a new capital asset may result in additional running costs (eg staff, non-domestic rates, maintenance etc) although these may be offset by additional income or related savings. Again, appropriate provision will be included in future years Revenue Budgets for the revenue costs of capital projects as they become operational.
- 3.4 The programme of Property Rationalisation within the Capital Plan 2020-2025 will lead to properties being vacated thus generating revenue savings in property costs and the possibility of a capital receipt from the sale of the asset.
- 3.5 The Scottish Government has announced the General Capital Grant allocations for the coming year, 2020/21. Should any additional capital grant funding be announced, then a review of the agreed Capital Plan will be undertaken, and reported back to Committee.

4 BACKGROUND

4.1 The Capital Plan 2020-2025 updates the previously approved Capital Plan for General Services and Housing HRA, as previously mentioned in para 1.1 above. The plan includes updates for possible commitments including the Tay Cities Deal. The Capital Plan also reports on the basis of gross Capital Expenditure and this will continue throughout the year in the monitoring of the approved Capital Programme.

This will allow a more structured presentation of management information which will aid scrutiny and overall programme management.

To reflect the overall capital investment being made by the Council, the HRA Capital Plan has also been included, on a summary basis.

The Capital Plan incorporates the movements since the Updated Capital Plan 2019-2024 was approved in August 2019, and the inclusion of new projects which reflect new and existing strategic priorities of the Council.

The longer term 5 year time horizon will allow more certainty and opportunity for better resource programming and work scheduling. In addition there will be opportunities for community benefits and job creation. These will be reported in the Annual Procurement update reports.

- 4.2 The Capital Plan has been summarised into the strategic themes that reflect the Council's vision and aims, as published in the City Plan for Dundee 2017-2026 (report 314-2017 to Policy & Resources Committee on 25th September 2017 refers).

5 PRUDENTIAL FRAMEWORK

5.1 Prudential Code Framework

The Prudential Framework has been developed as a professional code of practice to support local authorities in taking decisions on capital investment. Local authorities are required by Regulation to comply with the Prudential Code under Part 7 of the Local Government in Scotland Act 2003. The Capital Plan 2020-2025 has been prepared in compliance with the Prudential Code.

- 5.2 Under the Prudential Code Local Authorities are obliged to introduce a system of option appraisal for capital projects and to develop asset management plans to assist in determining capital expenditure priorities.

5.3 Option Appraisal

Option appraisal guidelines have been developed which allow services to consider systematically whether individual capital projects provide value for money. An option appraisal report should be completed for all projects of £1m or above being considered for inclusion in the Council's Capital Plan. All Option Appraisals should be presented to the Capital Governance Group in the first instance. A separate report is required to present the findings to Committee for projects with a capital value of £1m or more.

6 CLIMATE CHANGE EMERGENCY

Dundee City Council declared a climate emergency in June 2019, followed by the launch of Dundee's Climate Action Plan in support of the transition to a net-zero and climate resilient future. With this declaration and action plan, the Council will develop further projects and initiatives in the coming years to assist in tackling this issue.

The Council is committed to implementing measures that improve the carbon footprint of the city. Over the last three years, The Council has spent £57m on a range of measures across all capital headings to tackle climate change including investment in external wall insulation in our domestic stock, energy efficiency measures and photovoltaics on our buildings, installation of LED streetlights, continued rollout of electric cars and associated infrastructure, commitments to implement a Low Emission Zone and construction of flood protection measures.

The Capital Plan 2020-2025 commits the Council to a further £83m with further allocations of £25m in future years. In addition to the above figures, within all new builds/refurbishment programmes, officers ensure that the design of the building take cognisance of energy efficiencies/carbon reduction measures, and the costs of these measures are included within the overall cost of the project and not easily identifiable. Future allocations may vary as external funding streams become available, such as Scottish National Investment Bank and Green New Deal that focus on decarbonising heat and transport and accelerating Scotland's transition to a net zero economy. Our Climate Action Plan "also needs to be flexible in order to adapt and respond to new technologies and knowledge of the most effective methods of reducing emissions. It is essential that carbon management and energy efficiency become core values of the organisation.

7 CAPITAL EXPENDITURE 2020-2025 (GENERAL SERVICES)

7.1 The Capital Plan 2020-2025 incorporates changes from the previously approved Updated Capital Plan 2019-2024. The Capital Plan incorporates the movements since the Updated Capital Plan 2019-2024 was approved in August 2019, and the inclusion of new projects which reflect new and existing strategic priorities of the Council. For new projects initial target allocations have been included meantime whilst more detailed feasibility studies and estimates are developed.

7.2.1 Children & Families

School Estate Investment – Braeview/Craigie – The current Capital Investment Strategy, approved by Policy & Resources Committee in 2017 (Article VII of the minute of the meeting of the Policy & Resources Committee held on 11 December 2017, report no 419-2017) the school estate section sets out Children & Families Services guiding principles and objectives for future planning and action on the school estate.

The Children & Families Service Committee of 27th January 2020 agreed to carry out a formal consultation in relation to the closure of Braeview Academy and Craigie High School and, if this proposal is approved, the creation of a new merged school on Drumgeith Road. The estimated cost of the new school would be approximately £60m, with £20m being funded from existing budgets already included in the previous approved Capital Plan. The balance of the cost is to be funded from external sources and City Council revenue budget savings.

7.2.2 Health, Care & Wellbeing

Low Carbon Transport Initiative – Hydrogen – The project will deploy 12 hydrogen fuel cell electric buses (FCEBs) into service and build a hydrogen refueling station (HRS) in Dundee as part of the Joint Initiative for Hydrogen Vehicles across Europe 2 (JIVE 2) initiative. The objective is to support the transition to fuel cell buses as a mainstream choice for public transport authorities and operators including Michelin Scotland Innovation Parc to support the redevelopment of the Michelin site and attract investment into transport, manufacturing, engineering, energy and commercialisation of the technology. The Council is supporting the Scottish Government's ambitions, through a £3m grant towards the creation of a hydrogen transport economy and aims to become a pioneering city for the deployment of zero emission mobility and a UK leader in hydrogen transport.

7.2.3 Community Safety & Justice

Coastal Protection Works - Broughty Ferry Coastal Protection project additional £1.3m based on the final tender construction value. The full additional costs to be funded by 80% Scottish Government and 20% SUSTRANS. Therefore there is not impact on the Council's borrowing. The additional expenditure will ensure that the flood prevention measures protect the area from possible climate change. The SUSTRANS funding will also be used to improve cycling infrastructure, and additional place making, which will lead to increased usage, further improving the air quality and improving the health and wellbeing of Dundee Citizens.

7.2.4 Service Provision

Electric Vehicle and Infrastructure Investment – These electric vehicle and infrastructure funded projects will continue to progress the transportation transition to e-mobility. This funding is in alignment with the Council's climate/air quality action plans to improve Dundee's air quality.

Depot Rationalisation Programme – The Policy & Resources Committee of 18th November 2019, in considering Report no 308-2019 on the future delivery of Construction Services, noted the need for the rationalisation of depot facilities at Clepington Road and Marchbanks to reduce the footprint of the council estate, deliver revenue savings, improve energy efficiency and to enhance the working environment. Improvements will include the provision of new, more efficient, office accommodation, staff welfare facilities, replacement of workshops and stores, followed by the demolition of the existing combined office, workshops and stores at Clepington Road. The projected cost of this phase of the works is approximately £4.4m.

Through the use of the Scottish Government's Non Domestic Energy Efficiency (NDEE) framework to procure Energy Performance Contracts (EnPC), the Council is installing Energy Conservation Measures (ECMs) in its properties to reduce future revenue burdens of increasing energy and water costs. It is also designed to tackle future avoidable revenue cost waste and provide a return on investment. In addition the initiative will also make a considerable contribution to our 2020 carbon dioxide (CO₂) emission reduction target for properties. The framework allows for the employment of a contractor to identify, design, install and guarantee all proposed ECMs targeting an annual saving of £300,000 and 520 tCO₂. The monies included in 2024/25 will allow further investment in measures to reduce carbon emission levels.

7.2.5 Building Strong Communities

Additional monies have been added in from 2021/22 onwards for a Participatory budget. Capital projects will be identified in consultation with the communities. This capital funding will be in addition to the provision already in the Capital Plan for Community Regeneration Funded capital projects.

A full analysis of capital resources for General Services is shown in Appendix 1.

8 **CAPITAL EXPENDITURE 2020-2025 (HOUSING HRA)**

8.1 Housing HRA Capital Plan 2020-2025 Review

The Updated HRA Capital Plan is focused on delivering the following priorities: maintaining the housing stock at Scottish Housing Quality Standard (SHQS); delivering energy efficiency measures such as External Wall Insulation (EWI) to meet the Energy Efficiency Standard in Social Housing (EESH) and tackling fuel poverty, community care and providing new council housing to meet housing need within Dundee.

8.2 Affordable Housing Supply

The Council is continuing its new build programme. This will assist in delivering the objective of the Fairness Commission to increase the supply and range of affordable housing options in Dundee as well as continuing the regeneration of the City and meeting housing need and demand within the City. Within the new build programme we are prioritising the provision of wheelchair housing and, in partnership with Health and Social Care, meeting the needs for community care, (Article III of the minute of the meeting of Neighbourhood Services Committee on 30 September 2019, Report No 307-2019 refers)

9 **PRUDENTIAL INDICATORS**

9.1 The Prudential Code requires the Executive Director of Corporate Services to prepare a set of indicators that demonstrate that the Council's Capital Plan 2020-2025 is affordable, prudent and sustainable, via the level of Council's borrowing for General services and Housing HRA.

10 **RISK ASSESSMENT**

10.1 There are a number of risks which may have an impact on the Capital Plan 2020-2025. The main areas of risk are set out below, together with the mechanisms in place to help mitigate these risks.

10.2 Currently, building cost inflation levels are volatile, and they can on occasion be relatively high in comparison to general inflation. Therefore delays in scheduling and letting contracts may lead to increases in projected costs. In addition the weaker pound can lead to increased cost of raw materials etc. In such an event, every effort will be made to ensure delays are avoided wherever possible and any increase in costs minimised.

10.3 Slippage in the Capital programme leads to the need to reschedule projects in the Capital Plan, therefore creating problems in delivering the programme on time. An allowance for slippage has been included in the Capital Plan to take cognisance of this. In addition the programme is carefully monitored and any potential slippage identified as soon as possible and any corrective action taken wherever possible.

- 10.4 Capital projects can be subject to unforeseen price increases. The nature of building projects is such that additional unexpected costs can occur. Contingencies are built into the budget for each capital project and these will be closely monitored throughout the project.
- 10.5 There is risk associated with projects that are not yet legally committed as the works are not yet tendered for, and there is potential for costs to be greater than the allowance contained within the Capital Plan. The Capital Programmes will be adjusted as necessary to reflect updated cost estimates.
- 10.6 The accurate projection of the value and timing of capital receipts from asset sales is difficult in the current economic climate. There is a risk that the level of capital receipts assumed in the financing of the capital programme will not be achieved. In preparing the capital plan the Council has budgeted for a prudent level of Capital receipts being achieved. Additional borrowing can be used to cover any temporary shortfalls in capital receipts.
- 10.7 The amount and timing of capital receipts can also be difficult to accurately project as sales are often conditional on planning permission and other non-financial factors. This is the case even in times of relative economic stability.
- 10.8 The level of General Capital Grant received from Scottish Government may be impacted by budgetary constraints in future financial settlements. The figures included from 2021/2022 to 2024/2025 are estimated and subject to change.

11 **POLICY IMPLICATIONS**

This report has been subject to an assessment of any impacts on Equality and Diversity, Fairness and Poverty, Environment and Corporate Risk

There are no major issues.

Each individual project will be screened for each of these elements and they will be reviewed when reported to Committee. This will include preparation of Equality Impact Assessments where appropriate.

12 **CONSULTATION**

- 12.1 The Council Management Team have been consulted and are in agreement with the content of this report.

13 **BACKGROUND PAPERS**

None

GREGORY COLGAN
EXECUTIVE DIRECTOR OF CORPORATE SERVICES

14 February 2020

CAPITAL RESOURCES – GENERAL SERVICES**1 CAPITAL EXPENDITURE FUNDED FROM BORROWING**

- 1.1 The level of borrowing for 2020/2021 to 2024/2025 has been determined based largely on the level of expenditure that can be afforded from the Capital Financing Costs included within the 2020/2021 Revenue Budget and is shown below:

	Total Borrowing £m	General Services Borrowing £m	Housing HRA Borrowing £m
2020/21	62.016	39.187	22.829
2021/22	52.319	31.931	20.388
2022/23	50.129	34.476	15.653
2023/24	48.529	33.481	15.048
2024/25	23.775	5.100	18.675

- 1.2 The level of borrowing shown above includes some capital projects where a proportion of the borrowing will be funded from efficiency savings and prudential borrowing from new income streams from within Departmental Revenue Budgets and these figures are shown below. The expenditure below relates to the proposed Hotel on Site 6 on Central Waterfront, LED Street Lighting Installations, and new Braeview/Craigie School replacement. The funding for the new school is assumed one third existing capital budgets, one third prudential borrowing with the associated loan charges funded from revenue savings within Children & Families, and one third external sources.

	£m
2020/21	1.000
2021/22	15.550
2022/23	11.636
2023/24	29.000
2024/25	0.500

2 CAPITAL GRANTS AND CONTRIBUTIONS

- 2.1 The Finance Circular 1-2020 received from the Scottish Government in February 2020 confirmed the level of General Capital Grant for 2020/21. A year on year comparison of the grant, once adjusted for Flood Prevention grant, amounts to a reduction in capital grant of £4.6m. The Capital Plan reflects this reduction but overall the expenditure plans, contained within this Capital Plan can be funded from within the available resources over the period of the Plan. The General Capital Grant figure includes an allowance for Flood Protection Measures in Broughty Ferry - £1.018m.

The General Capital Grant allocations for 2021/2022 to 2024/2025 are estimated figures and will be subject to confirmation at the next Scottish Government Spending Review. The figures shown are net of any transfer for Private Sector Housing Grant.

Within the General Capital Grant the Council has flexibility to allocate the grant to reflect its service priorities and greatest need.

The Council has been awarded £9.9m from the Scottish Government for implementing the Early Learning and Childcare – 1140 Hours Expansion, allocated £4.1m prior to 2019/2020, £3.9m in 2019/2020 and £2.7m in 2020/2021.

- 2.2 In addition to the General Capital Grant, the Council receives grants and contributions which are specific to an individual project. These grants and contributions are shown within the detailed pages of the Capital Plan and summarised on the Resources page of the Capital Plan 2020-2025 (page 2).

	Total Grants & Contributions £m	General Capital Grant £m	Capital Grants & Contributions Corporate £m	Project Specific Capital Grants & Contributions £m
2020/21	27.168	16.115	0.682	10.371
2021/22	20.433	17.000	0.682	2.751
2022/23	19.784	17.000	0.682	2.102
2023/24	18.795	17.000	0.682	1.113
2024/25	18.795	17.000	0.682	1.113

- 2.3 The Council was awarded funding from the Growth Accelerator Model (GAM) from the Scottish Government in 2015/2016. The focus of the award was on the Central Waterfront including funds for the V&A Dundee, Railway Station Concourse, Public Realm, Digital Infrastructure and an Office Development. The grant totals £40.4m (£63.8m including financing costs). The Legal agreement between the Council and the Scottish Government was signed in December 2016. The V&A Dundee, Railway Station Concourse and Site 6 Offices are operational.

3 **CAPITAL RECEIPTS**

These comprise receipts from the sale of land and buildings. Income from the sale of land and buildings has been estimated in consultation with officers from City Development and account has been taken of the current economic climate.

	Total Receipts £m	General Services £m	Housing HRA £m
2020/21	5.994	1.500	4.494
2021/22	4.120	1.500	2.620
2022/23	4.352	3.000	1.352
2023/24	3.850	3.000	0.850
2024/25	2.850	2.000	0.850

In 2020/2021 & 2021/2022, the capital receipts target for General Services is £3m each year, with £1.5m each year being applied to fund capital expenditure and £1.5m transferred to the Capital Fund to finance upfront costs associated with transformation projects in line with the new financial flexibility offered by the Scottish Government

It is anticipated that the Waterfront development will generate additional capital receipts or long lease income to support further capital expenditure. No allowance has currently been made for this, although it is expected that this 'city dividend' arising from the transformational investment will be significant and will unlock further funding to enable further reinvestment.

4 **OVER PROGRAMMING**

- 4.1 An allowance for over programming has been made in the Capital Plan 2020-2025 to reflect the movement which occurs on projects due to delays on projects both in the design and procurement stage and during construction. The slippage allowance for 2020/2021 is £9.6m for General Services and £2.5m for Housing HRA.

APPENDIX 2**1. CAPITAL EXPENDITURE INDICATORS****1.1 Level of Capital Expenditure**

This indicator measures affordability and gives a basic control of the Council's capital expenditure. To provide an accurate indicator of capital expenditure all receipts are excluded from the calculation, so figures are based on gross expenditure.

1.2 Ratio of Financing Costs to Net Revenue Stream

This also measures affordability. The measure includes both current and future commitments based on the Capital Plan and shows the revenue budget used to fund the capital financing costs associated with the capital expenditure programme.

Variations to the ratio imply that the proportion of loan charges has either increased or decreased in relation to the total funded from Government Grants and local taxpayers.

2. TREASURY MANAGEMENT INDICATORS

The Annual Treasury Management Activity for 2018/2019 including Prudential Indicators covering period 2018/19 to 2023/24 was reported to Policy & Resources Committee on 30 September 2019 (Report No 331-2019 Article VIII refers). These have now been updated to reflect projected expenditure included in the 2020-2025 Capital Plan.

PRUDENTIAL CODE INDICATORS - TREASURY MANAGEMENT INDICATORS

Adoption of Revised CIPFA Treasury Management Code of Practice

Yes

Upper limit for variable and fixed rate exposure

	Net principal re variable rate borrowing / investments	Net principal re fixed rate borrowing / investments
2019/20	30%	100%
2020/21	30%	100%
2021/22	30%	100%
2022/23	30%	100%
2023/24	30%	100%
2024/25	30%	100%

Actual External Debt

	31/03/2018	31/03/2019
	£'000	£'000
Actual borrowing	536,587	598,847
Actual other long term liabilities	70,113	122,720
Actual external debt	606,700	721,567

Maturity structure of fixed rate borrowing 2019/20

Period	Lower %	Upper %
Under 12 months	0	10
12 months & within 24 months	0	15
24 months & within 5 years	0	25
5 years & within 10 years	0	25
10 years +	50	95
Upper limit for total principal sums invested for over 364 days	n/a	No sums will be invested longer than 364 days

External debt, excluding investments, with limit for borrowing and other long term liabilities separately identified

	Authorised Limit			Operational Boundary		
	Borrowing £000	Other £000	Total £000	Borrowing £000	Other £000	Total £000
2019/20	623,000	160,000	783,000	593,000	160,000	753,000
2020/21	666,000	153,000	819,000	636,000	153,000	789,000
2021/22	702,000	149,000	851,000	672,000	149,000	821,000
2022/23	735,000	145,000	880,000	705,000	145,000	850,000
2023/24	766,000	140,000	906,000	736,000	140,000	876,000
2024/25	770,000	135,000	905,000	740,000	135,000	875,000

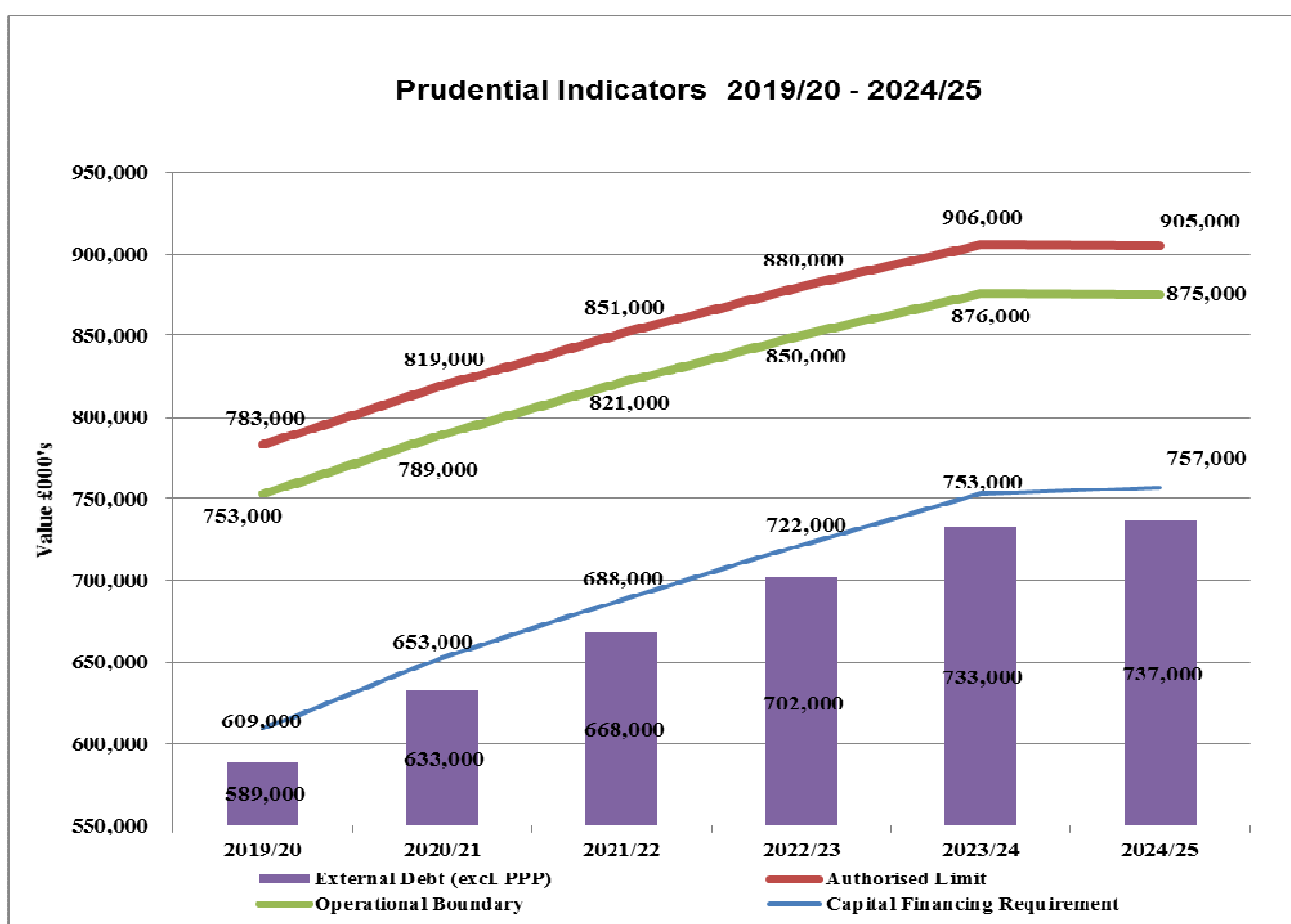
PRUDENTIAL CODE INDICATORS - PRUDENTIAL INDICATORS

	Capital Expenditure			Ratio of financing costs to net revenue stream	
	Non-HRA £000	HRA £000	Total £000	Non-HRA %	HRA %
2018/19	94,329	20,139	114,468	6.7	38.8
2019/20	63,216	27,329	90,545	5.6	36.4
2020/21	74,789	32,489	107,278	5.7	37.0
2021/22	50,431	26,441	76,872	6.1	37.4
2022/23	54,476	19,789	74,265	5.9	38.5
2023/24	53,481	17,693	71,174	6.6	38.2
2024/25	24,100	21,320	45,420	7.3	37.7

	Net Borrowing Requirement (NBR)		
	1 April £000	31 March £000	Movement £000
2019/20	575,953	589,000	13,047
2020/21	589,000	633,000	44,000
2021/22	633,000	668,000	35,000
2022/23	668,000	702,000	34,000
2023/24	702,000	733,000	31,000
2024/25	733,000	737,000	4,000

	Capital Financing Requirement (CFR)			
	Non-HRA £000	HRA £000	Total £000	Movement £000
2019/20	419,000	190,000	609,000	13,266
2020/21	451,000	202,000	653,000	44,000
2021/22	478,000	210,000	688,000	35,000
2022/23	509,000	213,000	722,000	34,000
2023/24	538,000	215,000	753,000	31,000
2024/25	536,000	221,000	757,000	4,000

NBR v CFR Difference	
	Total £000
2019/20	20,000
2020/21	20,000
2021/22	20,000
2022/23	20,000
2023/24	20,000
2024/25	20,000





CAPITAL PLAN 2020 - 2025

FOR

GENERAL SERVICES

&

HOUSING HRA

Feb-20

Executive Director of Corporate Services

DUNDEE CITY COUNCIL

CAPITAL PLAN 2020-25

PROJECTED CAPITAL RESOURCES

		<u>2019/20</u>	<u>2020/21</u>	<u>2021/22</u>	<u>2022/23</u>	<u>2023/24</u>	<u>2024/25</u>
		<u>£000</u>	<u>£000</u>	<u>£000</u>	<u>£000</u>	<u>£000</u>	<u>£000</u>
1 Capital expenditure funded from borrowing	General Services	27,767	39,187	31,931	34,476	33,481	5,100
	Housing HRA	23,746	22,829	20,388	15,653	15,048	18,675
2 Capital Element of General Capital Grant less PSHQ	General Services	26,113	16,115	17,000	17,000	17,000	17,000
3 Capital grants & contributions - corporate	Housing HRA	500	682	682	682	682	682
4 Capital grants & Contributions - project specific	General Services	6,336	8,387				
	Housing HRA	507	1,984	2,751	2,102	1,113	1,113
5 Capital Receipts - Sale of Assets	General Services	3,000	1,500 *	1,500 *	3,000	3,000	2,000
	Housing HRA	2,576	4,494	2,620	1,352	850	850
6 Over Programming	General Services		9,600				
	Housing HRA		2,500				
TOTAL PROJECTED GROSS CAPITAL RESOURCES		90,545	107,278	76,872	74,265	71,174	45,420
TOTAL PLANNED GROSS CAPITAL EXPENDITURE		90,545	107,278	76,872	74,265	71,174	45,420

* Note: Capital receipts target 2020/21 & 2021/22 is £3m with £1.5m being applied to fund capital expenditure and £1.5m transferred to Capital Fund

DUNDEE CITY COUNCIL

CAPITAL PLAN 2020 - 2025

PRICE BASE : OUTTURN PRICES

SUMMARY

ALL FIGURES £'000

Project/Nature of Expenditure	Total Cost of Project	Actual prior to 31-Mar-19							
			2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	Later Years
Work and Enterprise	252,337	211,106	7,008	9,760	18,650	3,363	350	100	2,000
Children & Families	180,922	84,083	5,596	5,944	4,349	24,450	31,000	500	25,000
Health, Care & Wellbeing	93,086	31,185	15,095	11,376	5,370	4,646	3,176	3,911	18,327
Community Safety & Justice	140,370	77,890	12,742	21,087	8,553	7,800	6,843	5,275	180
Service Provision	215,673	93,747	17,338	24,518	12,051	13,159	11,054	13,806	30,000
Building Strong Communities	183,882	24,198	32,766	34,593	27,899	20,847	18,751	21,828	3,000
<i>Total Gross Expenditure</i>	1,066,270	522,209	90,545	107,278	76,872	74,265	71,174	45,420	78,507

DUNDEE CITY COUNCIL

CAPITAL PLAN 2020-2025

WORK & ENTERPRISE

PRICE BASE: OUTTURN PRICES

ALL FIGURES £'000

Project/Nature of Expenditure	Total Cost of Project	Actual prior to 31-Mar-19							Later Years
			2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	
Central Waterfront	102,845	72,609	5,009	6,664	15,550	3,013			
(Less External Funding)	(38,029)	(37,366)	(207)	(456)					
Economic Development Fit out	1,000		500	500					
Dundee Railway Station	40,590	40,427	163						
(Less External Funding)	(8,316)	(8,316)							
City Quay	1,988	1,946	42						
(Less External Funding)	(1,000)	(1,000)							
Lochee Regeneration	2,008	1,974	20	14					
Vacant & Derelict Land Fund	15,305	14,964		341					
(Less External Funding)	(14,914)	(14,573)		(341)					
V&A at Dundee	80,110	78,926	1,184						
(Less External Funding)	(57,000)	(56,018)	(982)						
Tay Cities	4,050			1,050	3,000				
Dundee Heritage Trust for Discovery Point	500	250	50	200					
District Shopping	706	10		296	100	100	100	100	
City Improvement Fund	2,500					250	250		2,000
Town Centre Fund	735		40	695					
(Less External Funding)	(735)		(40)	(695)					
Net Expenditure	132,343	93,833	5,779	8,268	18,650	3,363	350	100	2,000
Netted Off Receipts	(119,994)	(117,273)	(1,229)	(1,492)					
Gross Expenditure	252,337	211,106	7,008	9,760	18,650	3,363	350	100	2,000

DUNDEE CITY COUNCIL

PRICE BASE: OUTTURN PRICES

CAPITAL PLAN 2020-2025

CHILDREN & FAMILIES

ALL FIGURES £'000

Project/Nature of Expenditure	Total Cost of Project	Actual prior to 31-Mar-19							
			2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	Later Years
Harris Academy Refurbishment (Less External Funding)	32,351 (20,363)	32,219 (20,363)	132						
Coldside - New Primary & Community Facilities (Less External Funding)	17,470 (7)	17,470 (7)							
Menzieshill - New Primary & Nursery Facilities (Less External Funding)	13,252 (5)	13,199 (5)	53						
Baldragon Academy Replacement - Secondary Element - Council Contribution (Less External Funding)	1,500 (500)	1,342 (500)	158						
North Eastern School Campus (Less External Funding)	17,366 (9)	17,366 (9)							
School Estate Investment	85,823	193	640	1,990	2,500	24,000	31,000	500	25,000
Fairbairn Street Young Persons House	1,580		100	1,000	480				
Young Persons Homes Refurbishments	500				50	450			
Early Learning & Childcare 1140 Expansion	11,096	2,310	4,513	2,954	1,319				
Net Expenditure	160,054	63,215	5,596	5,944	4,349	24,450	31,000	500	25,000
Netted Off Receipts	(20,868)	(20,868)							
Gross Expenditure	180,922	84,083	5,596	5,944	4,349	24,450	31,000	500	25,000

DUNDEE CITY COUNCIL

PRICE BASE: OUTTURN PRICES

CAPITAL PLAN 2020-2025

HEALTH, CARE & WELLBEING

ALL FIGURES £'000

Project/Nature of Expenditure	Total Cost of Project	Actual prior to 31-Mar-19							Later Years
			2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	
Parks & Open Space (Less External Funding)	19,298 (75)	7,242 (75)	2,321	1,801	1,225	2,588	1,618	1,353	1,150
Sports Facilities	4,487	612	1,061	345	345	308	308	308	1,200
LACD Projects	7,174	574	130	2,420	1,050	1,000	1,000	1,000	
Regional Performance Centre for Sport (Less External Funding)	32,125 (8,000)	21,597 (7,289)	10518 (711)	10					
Social Care	10,952	1,160	865	950	250	250	250	1,250	5,977
Sustainable Transport & Infrastructure (Less External Funding)	11,550 (50)		50 (50)	500	500	500			10,000
Low Carbon Transport Initiative - Hydrogen (Less External Funding)	7,500 (4,500)		150 (150)	5,350 (4,350)	2,000				
Net Expenditure	80,461	23,821	14,184	7,026	5,370	4,646	3,176	3,911	18,327
Netted Off Receipts	(12,625)	(7,364)	(911)	(4,350)					
Gross Expenditure	93,086	31,185	15,095	11,376	5,370	4,646	3,176	3,911	18,327

DUNDEE CITY COUNCIL

PRICE BASE: OUTTURN PRICES

CAPITAL PLAN 2020-2025

SERVICE PROVISION

ALL FIGURES £'000

Project/Nature of Expenditure	Total Cost of Project	Actual prior to 31-Mar-19							
			2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	Later Years
Demolition of Properties & Remediation Works (Less External Funding)	13,497 (68)	9,621 (68)	1,526	500	500	550	400	400	
Bell Street Multi Storey Car Park	850			725	125				
Cemeteries	2,019	1,325	174	110	110	100	100	100	
Contaminated Land	1,160	710	100	70	70	70	70	70	
Recycling & Waste Management	6,137	4,940	427	170	150	150	150	150	
Recycling Initiatives (Less External Funding)	1,792 (516)	1,694 (516)	98						
Riverside Recycling Site	992	17	175			400	400		
Baldovie	4,410	44	366			2,000	2,000		
Construction of Salt Barn	670		70	600					
Purchase Computer Equipment	27,428	14,819	1,179	1,778	1,078	1,058	1,358	1,158	5,000
Replacement of Major Departmental Systems	645	533	112						
Purchase of Computer Software (CITRIX)	2,247	864		1,383					
Purchase Desktop Collaboration Platform	3,500			700	700	700	700	700	
IT Infrastructure & Software Requirement	437	287	150						
Centralised Computer Mainframe and Storage	779	779							
Smart Cities Digital/ICT Investment	1,935	220	465	1,000	250				
Data Centre	386		18	368					
Asset Management System Replacement	150			150					

DUNDEE CITY COUNCIL

CAPITAL PLAN 2020-2025

SERVICE PROVISION

PRICE BASE: OUTTURN PRICES

ALL FIGURES £'000

Project/Nature of Expenditure	Total Cost of Project	Actual prior to 31-Mar-19								Later Years
			2019/20	2020/21	2021/22	2022/23	2023/24	2024/25		
Smart Cities Open Data Platform (Less External Funding)	166 (106)	62 (25)	104 (81)							
Property Development & Improvement Programme (Less External Funding)	62,367 (158)	35,045 (158)	4,261	5,798	5,120	4,651	3,746	3,746		
Property Rationalisation	6,928	2,389	800	3,171	568					
Depot Rationalisation Programme	4,400		50	950	1,500	1,600	300			
Sustainability Projects (Less External Funding)	38,917 (145)	1,922 (145)	2,643	3,400	100	100	50	5,702	25,000	
Capitalisation of Borrowing Costs	1,400			280	280	280	280	280		
Vehicle Fleet & Infrastructure (Less External Funding)	32,461 (8,338)	18,476 (4,258)	4,620 (2,215)	3,365 (1,865)	1,500	1,500	1,500	1,500		
Net Expenditure	206,342	88,577	15,042	22,653	12,051	13,159	11,054	13,806	30,000	
Netted Off Receipts	(9,331)	(5,170)	(2,296)	(1,865)						
Gross Expenditure	215,673	93,747	17,338	24,518	12,051	13,159	11,054	13,806	30,000	

DUNDEE CITY COUNCIL

PRICE BASE: OUTTURN PRICES

CAPITAL PLAN 2020-2025

COMMUNITY SAFETY & JUSTICE

ALL FIGURES £'000

Project/Nature of Expenditure	Total Cost of Project	Actual prior to 31-Mar-19								
			2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	Later Years	
CCTV Project (Less External Funding)	1,433 (423)	695 (135)	738 (288)							
Coastal Protection Works (Less External Funding)	29,315 (562)	8,342 (262)	2,428	13,199 (300)	1,978	1,800	1,568			
Flood Risk Management	1,437	240		417	150	150	150	150	180	
Smart Waste (Less External Funding)	250 (100)	208 (86)	42 (14)							
Street Lighting Renewal	18,588	11,691	1,297	1,200	1,200	1,200	1,000	1,000		
LED Street Lighting Installations	3,838	2,338	1,500							
Road Reconstructions/Recycling (Less External Funding)	41,772 (82)	26,276 (82)	2,996	2,500	2,500	2,500	2,500	2,500		
Bridge Assessment Work Programme	4,381	1,283	150	1,098	550	500	400	400		
Regional Transport Partnership (Less External Funding)	4,927 (152)	4,547 (152)	10	170	200					
Council Roads and Footpaths - Other	7,204	3,882	672	650	650	550	400	400		
Smart Cities - Mobility Innovation Living Laboratory (Less External Funding)	1,144 (775)	330 (131)	530 (508)	284 (136)						
Road Schemes/Minor Schemes (Less External Funding)	25,326 (4,596)	18,023 (4,001)	1,659 (351)	1,569 (244)	1,325	1,100	825	825		
Low Emission Zone (Less External Funding)	755 (755)	35 (35)	720 (720)							
Net Expenditure	132,925	73,006	10,861	20,407	8,553	7,800	6,843	5,275	180	
Netted Off Receipts	(7,445)	(4,884)	(1,881)	(680)						
Gross Expenditure	140,370	77,890	12,742	21,087	8,553	7,800	6,843	5,275	180	

DUNDEE CITY COUNCIL

PRICE BASE: OUTTURN PRICES

CAPITAL PLAN 2020-2025

BUILDING STRONG COMMUNITIES

ALL FIGURES £'000

Project/Nature of Expenditure	Total Cost of Project	Actual prior to 31-Mar-19							Later Years
			2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	
NON HOUSING HRA ELEMENT									
Community Regeneration Fund	2,928	260	628	408	408	408	408	408	
Participatory Budget	1,500			100	100	100	100	100	1,000
Menziesshill - Community Provision (Less External Funding)	13,350 (1,320)	9,541 (1,320)	3,809						
Community Infrastructure Fund (Less External Funding)	710 (19)	637	73 (19)						
Gypsy Traveller Site, Balmuir Wood	50			50					
Community Centres	1,696	123	677	646	250				
Mill O Mains	1,750		150	900	700				
Passenger Bus Shelters	3,200		100			550	550		2,000
HOUSING HRA ELEMENT									
Free from Serious Disrepair	32,769		5,023	6,262	5,603	5,247	5,247	5,387	
Energy Efficient	50,873		9,355	10,543	8,560	6,060	6,795	9,560	
Modern Facilities and Services	2,000				500	500	500	500	
Healthy, Safe and Secure	29,192		5,974	8,400	5,590	3,796	2,356	3,076	
Miscellaneous	5,888		980	1,169	933	934	935	937	
Increased Supply of Council Housing (Less External Funding)	35,533 (16,680)	13,469 (9,810)	5,832 (57)	5,445 (1,534)	4,895 (2,301)	2,892 (1,652)	1,500 (663)	1,500 (663)	
Demolitions	399	24	15	320	10	10	10	10	
Council Tax discount reductions used to fund affordable housing	(2,700)		(450)	(450)	(450)	(450)	(450)	(450)	
Sheltered Lounge Upgrades	2,044	144	150	350	350	350	350	350	
Net Expenditure	163,163	13,068	32,240	32,609	25,148	18,745	17,638	20,715	3,000
Netted Off Receipts	(20,719)	(11,130)	(526)	(1,984)	(2,751)	(2,102)	(1,113)	(1,113)	
Gross Expenditure	183,882	24,198	32,766	34,593	27,899	20,847	18,751	21,828	3,000

