

DUNDEE CITY COUNCIL

REPORT TO: SOCIAL WORK COMMITTEE - 20 MAY 2002

**REPORT ON: TAYSIDE DELAYED DISCHARGE PARTNERSHIP –
ACTION PLAN ON DELAYED DISCHARGE**

REPORT BY: DIRECTOR OF SOCIAL WORK

REPORT NO: 458-2002

1.0 PURPOSE OF REPORT

1.1 The report outlines the department's response, in conjunction with our partners across Tayside, to the Minister for Health and Community Care's announcement on 5 March 2002 with regard to delayed discharge planning. The Minister announced funding to address this issue subject to the approval of local action plans.

2.0 RECOMMENDATIONS

It is recommended that the Social Work Committee:-

- 2.1 Note the content of the report
- 2.2 Instruct the Director of Social Work, in conjunction with the Chief Executive, to conclude the Tayside Action Plan and ensure that the projects are implemented.

3.0 FINANCIAL IMPLICATIONS

3.1 Dundee City Council will receive £595,000 by resource transfer from Tayside Health Board to cover the cost of implementing the approved projects. Tayside Health Board will directly fund developments to the value of £58,000. (see Appendix 1).

4.0 LOCAL AGENDA 21 IMPLICATIONS

4.1 The projects will enhance the health and social care arrangements for the community.

5.0 EQUAL OPPORTUNITIES IMPLICATIONS

5.1 None.

6.0 BACKGROUND

6.1 On 5 March 2002 the Minister for Health and Community Care announced the Delayed Discharge Action Plan which contained recommendations for Local Authority/NHS partnerships. The statement also announced £20 million funding across Scotland which was to be allocated to specific projects which were tackling delayed discharges. £1,594,000 has been allocated to Tayside.

6.2 The release of this money is subject to the submission and approval of an action plan on delayed discharge agreed by the Tayside Delayed Discharge Partnership (ie Tayside NHS Board, Tayside Primary Care, Tayside University Hospitals and the three Tayside Local Authorities).

- 6.3 The Scottish Executive also has an expectation that,
- 6.4 Local Authorities and NHS partnerships need to develop more support at pre-admission and admission stages to head off avoidable hospital admissions.
- 6.5 Local Authority/NHS partnerships need to develop more co-ordinated rehabilitation services. The Scottish Executive will commission a review of the range and capacity of Community Care services over the next 5, 10 and 15 years.
- 6.6 The Strategic Review of Care Homes needs to be commissioned to develop and manage the market to meet future needs.
- 6.7 Clarification to ensure a consistent national approach to the issue of choice needs to be carried out. There is a need to review the funding regime between Local Authorities and NHS Boards to consolidate and accelerate the Joint Future agenda.
- 6.8 There needs to be a greater integration of workforce planning between Local Authority and NHS partnerships to ensure an adequate supply on retention of properly skilled staff. Joint discharge policies and protocols must be developed and implemented urgently.
- 6.9 Local Government and NHS Scotland need to reach a top level agreement about the high priority to be afforded to patients ready for discharge.
- 6.10 The £20 Million to be allocated to Local Authority/NHS partnerships will be ring-fenced for delayed discharges only, with the first priority of freeing up beds in the acute sector.

DUNDEE'S POSITION

- 6.11 Over the last year the Social Work Department has been working in collaboration with our Health colleagues regarding the management of patient discharge, particularly focussing on winter planning and joint decision making regarding placements in nursing and residential homes. These arrangements are well established and have ensured that a balance is maintained between managing organisational pressures and meeting individual needs. Improved arrangements have also helped reduce the bed days attributable to delayed discharge and reduced the average length of delay for Dundee patients. Despite these improvements there has been little overall reduction in the number of patients delayed measured on a month by month basis.
- 6.12 The target reductions imposed upon us have asked for a reduction of 39 awaiting discharge, with particularly emphasis on those who are patients within the acute (Ninewells) sector and those who are experiencing delays beyond six weeks.

ACTION PLAN - DUNDEE PROPOSALS

- 6.13 On the basis of the above, the Dundee partners therefore endorsed a package of projects which will provide an immediate impact as well as building better infrastructure in the medium term.

The proposals are,

- 6.14 Acute Liaison Principal post - Ninewells Hospital. This is a GP post working within the Admissions sector to ensure that patients are appropriately resourced and not inappropriately admitted to Ninewells Hospital.
- 6.15 Further development of the Early Supported Discharge Scheme. This builds on existing arrangements for quickly providing enhanced short-term care to allow patients to be discharged quickly.
- 6.16 Enhanced social care component of combined Care at Home Schemes. This is an expansion of the existing schemes which provides care support to prevent admission to hospital.

- 6.17 The purchase of 48 additional nursing home placements (4 per month). This will expand placement activity for older people from the current level of 18 places per month to 22 places per month. This will address the group of patients who are currently waiting in hospital for nursing home and residential placements. It will reduce the numbers waiting in hospital and will also reduce the length of delay.
- 6.18 Re-open 12 RHE beds in Janet Brougham House. This is a short-term measure. The intention is that as other resources become available these beds will not be required in the longer term.
- 6.19 Dementia Liaison Nurse - This post will allow for the appropriate support for patients with dementia. This will ensure that they are not inappropriately admitted to hospital and that they are quickly moved on to appropriate resources.
- 6.20 The allocation of money to projects will be reviewed and redirected as priorities change.

7.0 CONSULTATION

- 7.1 The Director of Finance and the Director of Personnel and Management Services have been consulted in the preparation of this report.

8.0 BACKGROUND PAPERS

- 8.1 No background papers, as defined by Section 50D of the Local Government (Scotland) Act 1973 (other than any confidential or exempt information), were relied on to any material extent in preparing the above report.

9.0 SIGNATURE

Director of Social Work

Date

14 May 2002

TAYSIDE DELAYED DISCHARGE PARTNERSHIP

DUNDEE PROPOSALS FOR FUNDING FROM ADDITIONAL DELAYED DISCHARGE MONIES

Proposals	Estimated Full Year Cost £'000	Estimated Cost 2002/03 £'000
PROJECTS FUNDED DIRECTLY BY TAYSIDE HEALTH BOARD		
Appoint Dementia Liaison Nurse	43	28
Acute Liaison Principal Post - Ninewells Hospital	30	30
TOTAL	73	58
PROJECTS FUNDED THROUGH RESOURCE TRANSFER TO DUNDEE CITY COUNCIL		
Further Develop Early Supported Discharge Scheme	280	182
Enhance Social Care Component of Combined Care at Home Scheme	82	53
Purchase 48 Additional Nursing Home Placements (4 Per Month)	240	240
Re-open 12 RHE Beds in Janet Brougham House	185	120
TOTAL	787	595
GRAND TOTAL	860	653