

REPORT TO: POLICY AND RESOURCES COMMITTEE – 24 JANUARY 2022
REPORT ON: CAPITAL PLAN 2022-27 – GENERAL SERVICES & HOUSING HRA
REPORT BY: EXECUTIVE DIRECTOR OF CORPORATE SERVICES
REPORT NO: 24-2022

1 PURPOSE OF REPORT

- 1.1 To provide elected members with the background information and details of the Council's General Services and Housing HRA Capital Plan for the 5 year period 2022-27. The Capital Plan revises the Capital Plan 2021-26 – General Services and Housing HRA (as approved at Policy and Resources Committee 22 February 2021 (Report 55-2021, Article VIII refers).

2 RECOMMENDATIONS

- 2.1 The Policy and Resources Committee is requested to:
- 1 approve the Council's General Services and Housing HRA Capital Plan for 2022-27 attached.
 - 2 note the updated position for the 2021/22 projected capital expenditure programmes, as at 30th November 2021.

3 FINANCIAL IMPLICATIONS

- 3.1 The total gross capital investment included in the Capital Plan 2022-27 is £382m over the five year period of the Plan.
- 3.2 A significant portion of the Council's capital expenditure in the plan will be financed by borrowing and will result in Capital Financing Costs being incurred over the estimated useful life of the assets concerned. Appropriate provision will be included in future years Revenue Budgets.
- 3.3 In some instances, the creation of a new capital asset may result in additional running costs (eg staff, non-domestic rates, maintenance etc) although these may be offset by additional income or related savings. Again, appropriate provision will be included in future years Revenue Budgets for the revenue costs of capital projects as they become operational. The revenue implications associated with the creation of new assets are considered as part of the Council's capital option appraisal process and are outlined to members in reports requesting approval to commit to specific capital projects.
- 3.4 The programme of Property Rationalisation within the Capital Plan 2022-27 will lead to properties being vacated thus generating revenue savings in property costs and the possibility of a capital receipt from the sale of the asset.

4 BACKGROUND

- 4.1 The Capital Plan 2022-27 updates the previously approved Capital Plan for General Services and Housing HRA, as previously mentioned in para 1.1 above. The plan includes any projected additional expenditure as a result of COVID 19 and how this will be funded, without impacting on the Council's Revenue Budget.

The Capital Plan reports on the basis of gross Capital Expenditure and this will continue throughout the year in the monitoring of the approved Capital Programme.

This will allow a more structured presentation of management information which will aid scrutiny and overall programme management.

To reflect the overall capital investment being made by the Council, the HRA Capital Plan has also been included, on a summary basis.

The Capital Plan incorporates adjustments to reflect the latest projections for 2020/21 as per the capital monitoring position to the end of November 2021.

The longer term 5 year time horizon allows more certainty and opportunity for better resource programming and work scheduling. In addition, there will be opportunities for community benefits and job creation. These will be reported in the Annual Procurement update reports.

- 4.2 The Capital Plan has been summarised into the strategic themes that reflect the Council's vision and aims, as published in the City Plan for Dundee 2017-26 (report 314-2017 to Policy and Resources Committee on 25th September 2017, Article II refers).

5 **PRUDENTIAL FRAMEWORK**

5.1 Prudential Code Framework

The Prudential Framework has been developed as a professional code of practice to support local authorities in taking decisions on capital investment. Local authorities are required by Regulation to comply with the Prudential Code under Part 7 of the Local Government in Scotland Act 2003. The Capital Plan 2022-27 has been prepared in compliance with the Prudential Code.

- 5.2 Under the Prudential Code Local Authorities are obliged to introduce a system of option appraisal for capital projects and to develop asset management plans to assist in determining capital expenditure priorities.

5.3 Option Appraisal

Option appraisal guidelines have been developed which allow services to consider systematically whether individual capital projects provide value for money. An option appraisal report will be completed for all projects of £1m or above being considered for inclusion in the Council's Capital Plan. All Option Appraisals should be presented to the Capital Governance Group in the first instance. A separate report is required to present the findings to Committee for projects with a capital value of £1m or more.

6 **COVID19**

The Capital Plan 2022-27 programme of works have been updated to reflect the timescales for carrying out works, resulting from the additional health and safety measures required on site to ensure the workforce are protected and stay safe while carrying out their work, in accordance with Scottish Government guidance. In addition, the budgets are updated to reflect the additional cost of implementing the aforementioned measures, and any costs arising from extensions to the project programme completion dates. A COVID19 budget is available to assist funding any additional expenditure when it cannot be contained within the original project costs or within the overall existing budgets.

7 **CLIMATE CHANGE EMERGENCY**

Dundee City Council declared a climate emergency in June 2019, followed by the launch of Dundee's Climate Action Plan in support of the transition to a net-zero and climate resilient future. With this declaration and action plan, the Council is developing projects and initiatives to assist in tackling this issue.

The Council is committed to implementing measures that improve the carbon footprint of the city. For all new builds/refurbishment programmes, officers ensure that the design of the building takes cognisance of energy efficiencies/carbon reduction measures, and the costs of these measures are included within the overall cost of the project. Potential future funding may become available from such funding streams as Scottish National Investment Bank and Green New Deal that focus on decarbonising heat and transport and accelerating Scotland's transition to a net zero economy. The Climate Action Plan needs to be flexible in order to adapt and respond to new technologies and knowledge of the most effective methods of reducing emissions. It is essential that carbon management and energy efficiency become core values of the organisation.

8 **CAPITAL EXPENDITURE 2022-2027 (GENERAL SERVICES)**

- 8.1 The Capital Plan 2022-27 incorporates changes from the previously approved Capital Plan 2021-26 including movements since the Capital Plan was approved in February 2021. Below is an update on the new monies added into the plan and updates on the major projects.

- 8.1.1 School Estate Investment – East End Community Campus – The Council has been successful with their application for funding from Scottish Government for partnered support through the Learning Estate Strategy towards the new East End Community Campus for Braeview and Craigie High Schools. The estimated capital cost will be in the region of £67m based on current market forecasts. A Project Board has been established and work is progressing to facilitate the design of the low carbon new facility to meet the proposed opening date of August 2025.
- 8.1.2 School Estate Investment – Western Gateway Primary School – A provision of £16m has been added to the Capital Plan for the development of a new primary school within the Western Gateway of the city. The Council will be applying to funding through the Scottish Government Learning Estate Strategy phase 3 application in support of this project. In addition, S75 developer’s education contributions, will contribution an estimated £5m towards the capital cost of the school.
- 8.1.3 Harris Academy Extension – A provision of £4.2m, fully funded by Perth & Kinross Council, has been added to the Capital Plan for the development of an extension to the south side of Harris Academy providing teaching accommodation for the numbers of pupils being accommodated from Invergowrie Primary School (Report 287-2021 to Children & Families Committee 25th October 2021, Article IV refers)
- 8.1.4 Central Waterfront - Site 6 South side – Following a review of proposals £15m is now included within the plan to provide grade A office accommodation and attract further investment and employment within the waterfront area of the city. The project will be funded through a combination of Scottish Government grant and future rental income streams will support any additional borrowing associated with the project (Report 190-2021 to Policy & Resources Committee 21st June 2021, Article XI refers)
- 8.1.5 Dundee Ice Arena – A budget provision of £7m has been allocated for investment in the Ice Rink facilities, replacing and upgrading plant and services equipment as part of the asset management investment in public leisure facilities within the city. New installations will provide improved energy efficient plant in comparison with original installations and will contribute to reducing energy usage.
- 8.1.6 Olympia Leisure Centre – An allowance of £4.5m has been included within the capital plan for the refurbishment and upgrade works at the city centre swimming and leisure facility (Report 336-2021 to City Development Committee 6th December 2021, Article 7 refers)
- 8.1.7 Property Development & Improvement Programme - Dundee Contemporary Arts – As part of the Council’s ongoing property development and improvement programme an allocation of £3.5m has been made for refurbishment and upgrade works at the DCA. These will focus on mechanical and electrical plant and equipment ensuring up to date energy efficient provision replaces the equipment now nearing the end of its useful life.
- 8.1.8 An additional £15.1m has been added in 2026/27 to ensure the continued delivery of essential Council services. These include £3.6m in property development and improvement programmes, £4.9m in road reconstructions, road safety measures, street lighting renewal and improvements to council footpaths and bridges, £1.3m on vehicle fleet replacement, and £1.6m on the updating and replacing of computer equipment throughout the councils’ services and continued investment in computer software.

9 CAPITAL EXPENDITURE 2022-27 (HOUSING HRA)

9.1 Housing HRA Capital Plan 2022-27 Review

The updated HRA Capital Plan is focused on delivering the following priorities: maintaining the housing stock at Scottish Housing Quality Standard (SHQS); delivering energy efficiency projects not only to meet Energy Efficiency Standard in Social Housing (EESH) but with a focus and commitment to meet EESH2 by 2032 and a drive to contribute to the wider national objective in terms of decarbonisation and Scotland overall becoming net zero by 2045. It is also noted that there has been a significant investment to increase the supply of new build Council Housing to meet need within Dundee.

9.2 Energy Efficient

This element is focused on the energy efficiency of Council Housing. The focus is to achieve EESH2 by 2032 as well as sourcing new alternative heat sources in our commitment to Net Zero and decarbonisation. Dundee City Council aims to conclude the External Wall Insulation

Programme by 2024/25. This sees the service looking at alternative options including Internal Wall Insulation and consideration around a whole house approach – Enerphit. In addition, we have factored in pilot projects such as the use of PV Solar complimented with Battery Storage.

9.3 Healthy, Safe and Secure

This section of the plan focuses on programmes being carried out across our stock which relates to either health and safety or the security of stock. The plan sets out the commitment to improving fire safety across the multi storey blocks as well as electrical upgrading and rewiring in properties over the lifetime of the plan.

9.4 Modern Facilities and Services

This aspect of the Plan remains in line with the HRA Capital Plan 2021-26 and accounts for the reintroduction of the Kitchen Replacement programme.

9.5 Increased Supply of Council Housing

This section of the plan focuses on increasing the supply of Council Housing and incorporates Scottish Government grant funding via Affordable Housing Grant that is expected to augment this investment. The Dundee Strategic Housing Investment Plan (SHIP) 2019-24 sets out the affordable housing investment priorities of the Council and its partners for the period 2019-2024.

Any sites that are recommended for construction will be brought forward to committee for approval in due course but the current proposals account for Whitfield Development, Blackness Road and Balcairn Place, along with pipeline projects and open market acquisitions which is still under review. Should for any reason any of these potential developments become not viable, then a number of other alternative sites have been identified.

The service is committed to increasing the supply of affordable housing however there are notable challenges that should be considered which can affect delivery, costs and timescales. The global supply chain for sourcing materials has been affected by the Covid-19 pandemic and Brexit, which is leading to a shortage of raw materials and market demand as economies look to rebuild. The inflationary pressure is being led by rising material costs as well as the increased demand within the sector. This is as a combined result of deferred work from the pandemic, continued delivery of investment across the sector and longer-term regulatory changes (building safety, Housing 2040, EESSH2 and Net Zero and decarbonisation efforts). Meanwhile, reduced manufacturing capacity, freight delays, Brexit legislation, and fragmented global supply chains are pushing up costs and tightening supply chains both in the short and longer term.

10 **PRUDENTIAL INDICATORS**

- 10.1 The Prudential Code requires the Executive Director of Corporate Services to prepare a set of indicators that demonstrate that the Council's Capital Plan 2022-27 is affordable, prudent and sustainable, via the level of Council's borrowing for General services and Housing HRA. The Prudential Indicators are shown in Appendix Two to this report.

Risks	Possible causes	Potential impacts
The cost of delivering projects exceeds the provision in the capital plan	Inflation - including the impact of COVID and / or Brexit.	Changes to the scope of individual projects to accommodate additional costs. Changes to the Capital Plan to accommodate the additional costs by the reallocation of resources from other projects.
	Delays - including the impact of COVID and / or Brexit on the supply of materials, equipment or labour.	
	Unforeseen circumstances, e.g. ground conditions or archaeology, leading to delay and / or additional works.	
	Cost estimates included in the Capital Plan prove insufficient once projects are fully developed.	
There is slippage in the delivery of the Capital Plan	Delays in the supply of materials, equipment or labour - including delays due to COVID and / or Brexit.	Additional costs incurred in delivering projects. Delay in realising the benefits of the investment in the service. Additional revenue costs associated with the delayed availability of the asset.
	Unforeseen circumstances delay the completion of individual projects.	
	Slippage in earlier projects have an impact of the development and delivery of subsequent projects.	
The resources available to fund the capital plan reduce	Delays in the timing and / or reductions in the value of capital receipts.	Changes to the Capital Plan to reduce the programme to match the level of resources available. Additional revenue costs to maintain the capital programme using prudential borrowing.
	A reduction in the Capital Grant provided to the Council by the Scottish Government.	
	Interest rate rises reduce the amount of borrowing that can be funded from the revenue provision.	

11.1 The risks associated with the Capital Plan 2020-27 programme and funding, as highlighted above, will be mitigated against by Programme planning and project management by Services, and with timeously monitoring and reporting of capital, both financially and timescales, through the monthly Capital Monitoring reports to Policy and Resources Committee, and tender acceptance reports to Service Committees.

12 POLICY IMPLICATIONS

This report has been subject to an assessment of any impacts on Equality and Diversity, Fairness and Poverty, Environment and Corporate Risk.

There are no major issues.

Each individual project will be screened for each of these elements and they will be reviewed when reported to Committee. This will include preparation of Equality Impact Assessments where appropriate.

13 **CONSULTATION**

13.1 The Council Management Team have been consulted and are in agreement with the content of this report.

12 **BACKGROUND PAPERS**

None

ROBERT EMMOTT
EXECUTIVE DIRECTOR OF CORPORATE SERVICES

14 January 2022

CAPITAL RESOURCES – GENERAL SERVICES**1 CAPITAL EXPENDITURE FUNDED FROM BORROWING**

- 1.1 The level of borrowing for 2022/23 to 2026/27 has been determined based largely on the level of expenditure that can be afforded from the Capital Financing Costs included within the 2022/23 Revenue Budget and is shown below:

	Total Borrowing £m	General Services Borrowing £m	Housing HRA Borrowing £m
2022/23	49.744	33.469	16.275
2023/24	76.762	56.002	20.760
2024/25	66.220	42.857	23.363
2025/26	33.252	16.640	16.612
2026/27	25.298	4.988	20.310

- 1.2 The Council has made a number of assumptions in relation to projects where we anticipate that we will be able to increase borrowing by delivering efficiency savings elsewhere or generating additional income from this capital investment e.g. rental income, grant funding. These assumptions have been made on a number of projects including Central Waterfront and School Estate Investment for both the East End Community Campus and Western Gateway Primary School. These assumptions will be kept under review and any changes reflected in subsequent Capital Plans and Revenue Budgets.

2 CAPITAL GRANTS AND CONTRIBUTIONS

- 2.1 The Finance Circular 9-2021 received from the Scottish Government in December 2021 confirmed the level of General Capital Grant for 2022/23. The Capital Plan reflects the grant allocations for 2022/23. The figure is a reduction of £4m from the figure assumed in the Capital Plan 2021-26. The expenditure programme and resources have been adjusted to account to this.

The General Capital Grant allocations for 2023/24 to 2026/27 are estimated figures and have been reduced to reflect the current levels of General Capital Grant being received, but will be confirmed at the next Scottish Government Spending Review. The figures shown are net of any transfer for Private Sector Housing Grant.

Within the General Capital Grant the Council has flexibility to allocate the grant to reflect its service priorities and greatest need.

- 2.2 In addition to the General Capital Grant, the Council receives grants and contributions which are specific to an individual project. These grants and contributions are shown within the detailed pages of the Capital Plan and summarised on the Resources page of the Capital Plan 2022-27 (page 2).

	Total Grants & Contributions £m	General Capital Grant £m	Capital Grants & Contributions Corporate £m	Project Specific Capital Grants & Contributions £m
2022/23	31.512	13.000	0.450	18.062
2023/24	25.134	13.000	0.450	11.684
2024/25	13.450	13.000	0.450	-
2025/26	17.059	13.000	0.450	3.609
2026/27	13.932	13.000	0.450	0.482

- 2.3 The Council was awarded funding from the Growth Accelerator Model (GAM) from the Scottish Government in 2015/16. The focus of the award was on the Central Waterfront including funds for the V&A Dundee, Railway Station Concourse, Public Realm, Digital Infrastructure and an Office Development. The grant totals £40.4m (£63.8m including financing costs). The Legal agreement between the Council and the Scottish Government was signed in December 2016.

The V&A Dundee, Railway Station Concourse, Public Realm and Digital Infrastructure. are complete and operational. The GAM funding associated with the Office Development has been flipped to another development on the same site, which is due to progress in the coming year. The estimated total cost of the project and the phasing is included within the Capital Plan 2022-27.

3 **CAPITAL RECEIPTS**

These comprise receipts from the sale of land and buildings. Income from the sale of land and buildings has been estimated in consultation with officers from City Development and account has been taken of the current economic climate.

	Total Receipts £m	General Services £m	Housing HRA £m
2022/23	6.975	3.000	3.975
2023/24	4.573	3.000	1.573
2024/25	2.000	2.000	-
2025/26	2.000	2.000	-
2026/27	2.000	2.000	-

It is anticipated that the Waterfront development will generate additional capital receipts or long lease income to support further capital expenditure. No allowance has currently been made for this, although if realised this has the potential to unlock funding to enable further investment.

4 **OVER PROGRAMMING**

An allowance for over programming has been made in the Capital Plan 2022-27 to reflect the movement which occurs on projects due to delays on projects both in the design and procurement stage and during construction. The slippage allowance for 2022/23 is £7m for General Services.

1. CAPITAL EXPENDITURE INDICATORS**1.1 Level of Capital Expenditure**

This indicator measures affordability and gives a basic control of the Council's capital expenditure. To provide an accurate indicator of capital expenditure all receipts are excluded from the calculation, so figures are based on gross expenditure.

1.2 Ratio of Financing Costs to Net Revenue Stream

This also measures affordability. The measure includes both current and future commitments based on the Capital Plan and shows the revenue budget used to fund the capital financing costs associated with the capital expenditure programme.

Variations to the ratio imply that the proportion of loan charges has either increased or decreased in relation to the total funded from Government Grants and local taxpayers.

2. TREASURY MANAGEMENT INDICATORS

The Annual Treasury Management Activity for 2020/2021 including Prudential Indicators covering period 2020/21 to 2025/26 was reported to Policy & Resources Committee on 25 October 2021 (Report No 266-2021 Article VIII refers). These have now been updated to reflect projected expenditure included in the 2022-27 Capital Plan.

PRUDENTIAL CODE INDICATORS - TREASURY MANAGEMENT INDICATORS

Adoption of Revised CIPFA Treasury Management Code of Practice

Yes

Upper limit for variable and fixed rate exposure

	Net principal re variable rate borrowing / investments	Net principal re fixed rate borrowing / investments
2021/22	30%	100%
2022/23	30%	100%
2023/24	30%	100%
2024/25	30%	100%
2025/26	30%	100%
2026/27	30%	100%

Actual External Debt

	31/03/2020	31/03/2021
	£'000	£'000
Actual borrowing	586,266	535,842
Actual other long term liabilities	160,585	156,055
Actual external debt	746,851	691,897

Maturity structure of fixed rate borrowing 2021/22

Period	Lower %	Upper %
Under 12 months	0	10
12 months & within 24 months	0	15
24 months & within 5 years	0	25
5 years & within 10 years	0	25
10 years +	50	95
Upper limit for total principal sums invested for over 364 days	n/a	No sums will be invested longer than 364 days

External debt, excluding investments, with limit for borrowing and other long term liabilities separately identified

	Authorised Limit			Operational Boundary		
	Borrowing £000	Other £000	Total £000	Borrowing £000	Other £000	Total £000
2021/22	582,000	169,000	751,000	552,000	169,000	721,000
2022/23	614,000	165,000	779,000	584,000	165,000	749,000
2023/24	672,000	160,000	832,000	642,000	160,000	802,000
2024/25	718,000	154,000	872,000	688,000	154,000	842,000
2025/26	728,000	148,000	876,000	698,000	148,000	846,000
2026/27	731,000	142,000	873,000	701,000	142,000	843,000

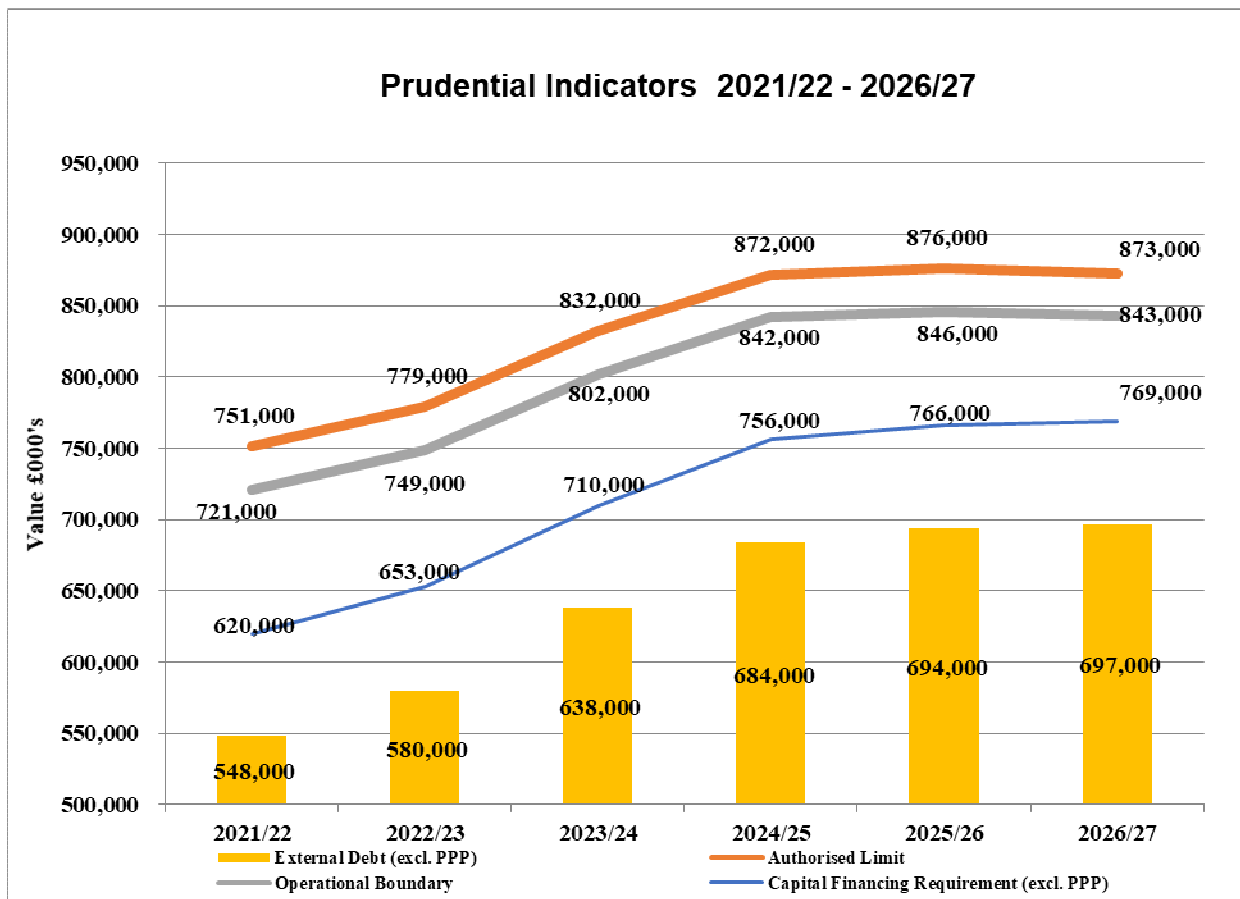
PRUDENTIAL CODE INDICATORS - PRUDENTIAL INDICATORS

	Capital Expenditure			Ratio of financing costs to net revenue stream	
	Non-HRA £000	HRA £000	Total £000	Non-HRA %	HRA %
2021/22	53,652	15,147	68,799	5.2	34.8
2022/23	74,815	23,866	98,681	4.9	37.4
2023/24	77,179	29,740	106,919	5.5	37.2
2024/25	57,857	24,263	82,120	6.4	37.2
2025/26	34,820	17,941	52,761	7.3	38.1
2026/27	20,470	21,210	41,680	7.2	37.0

	Net Borrowing Requirement (NBR)		
	1 April £000	31 March £000	Movement £000
2021/22	527,571	547,000	19,429
2022/23	547,000	580,000	33,000
2023/24	580,000	638,000	58,000
2024/25	638,000	684,000	46,000
2025/26	684,000	694,000	10,000
2026/27	694,000	697,000	3,000

	Capital Financing Requirement (CFR)			
	Non-HRA £000	HRA £000	Total £000	Movement £000
2021/22	435,000	185,000	620,000	27,301
2022/23	464,000	189,000	653,000	33,000
2023/24	513,000	197,000	710,000	57,000
2024/25	549,000	207,000	756,000	46,000
2025/26	555,000	211,000	766,000	10,000
2026/27	551,000	218,000	769,000	3,000

NBR v CFR Difference	
	Total £000
2021/22	73,000
2022/23	73,000
2023/24	72,000
2024/25	72,000
2025/26	72,000
2026/27	72,000



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CAPITAL PLAN 2022-27

FOR

GENERAL SERVICES

&

HOUSING HRA

Jan-22

Executive Director of Corporate Services

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DUNDEE CITY COUNCIL

CAPITAL PLAN 2022-27

PROJECTED CAPITAL RESOURCES

		<u>2021/22</u>	<u>2022/23</u>	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
		<u>£000</u>	<u>£000</u>	<u>£000</u>	<u>£000</u>	<u>£000</u>	<u>£000</u>
1 Capital expenditure funded from borrowing	General Services	30,373	33,469	56,002	42,857	16,640	4,988
	Housing HRA	12,657	16,275	20,760	23,363	16,612	20,310
2 Capital Element of General Capital Grant less PSHQ	General Services	12,963	13,000	13,000	13,000	13,000	13,000
3 Capital grants & contributions - corporate	Housing HRA	450	450	450	450	450	450
4 Capital grants & Contributions - project specific	General Services	8,816	15,346	5,177		3,180	482
	Housing HRA	-	2,716	6,507	-	429	-
5 Capital Receipts - Sale of Assets	General Services	1,500 *	3,000	3,000	2,000	2,000	2,000
	Housing HRA	1,590	3,975	1,573			
6 Capital Fund	General Services		3,000				
7 Capital Financed from Current Revenue	Housing HRA	450	450	450	450	450	450
8 Over Programming	General Services		7,000				
	Housing HRA						
TOTAL PROJECTED GROSS CAPITAL RESOURCES		68,799	98,681	106,919	82,120	52,761	41,680
TOTAL PLANNED GROSS CAPITAL EXPENDITURE		68,799	98,681	106,919	82,120	52,761	41,680

* Note: Capital receipts target in 2021/22 is £3m with £1.5m being applied to fund capital expenditure and £1.5m transferred to Reserves

DUNDEE CITY COUNCIL

CAPITAL PLAN 2022-27

PRICE BASE : OUTTURN PRICES

SUMMARY

ALL FIGURES £'000

Project/Nature of Expenditure	Total Cost of Project	Actual prior to 31-Mar-21							
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Later Years
Work and Enterprise	108,531	80,315	4,465	6,751	11,900	3,100	-	-	2,000
Children & Families	160,807	43,243	3,615	7,616	26,783	33,522	15,670	5,358	25,000
Health, Care & Wellbeing	92,214	33,739	3,550	19,382	9,379	4,421	3,923	2,273	15,547
Community Safety & Justice	75,986	17,499	17,979	11,770	11,655	6,843	5,210	4,850	180
Service Provision	130,092	14,830	20,315	28,336	16,158	9,463	9,409	7,581	24,000
Building Strong Communities	173,889	33,306	18,875	24,826	31,044	24,771	18,549	21,618	900
<i>Total Gross Expenditure</i>	741,519	222,932	68,799	98,681	106,919	82,120	52,761	41,680	67,627

DUNDEE CITY COUNCIL

CAPITAL PLAN 2022-27

WORK & ENTERPRISE

PRICE BASE: OUTTURN PRICES

ALL FIGURES £'000

Project/Nature of Expenditure	Total Cost of Project	Actual prior to 31-Mar-21							Later Years
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	
Central Waterfront (Less External Funding)	42,488 (1,052)	24,287 (962)	3,011 (90)	4,690	10,500				
Economic Development Fit out	1,000	9	600	391					
Dundee Railway Station (Less External Funding)	40,590 (8,316)	40,554 (8,316)	36						
City Quay	42	4	38						
Lochee Regeneration	25		25						
Vacant & Derelict Land Fund (Less External Funding)	15,304 (14,913)	14,963 (14,572)		341 (341)					
Tay Cities	4,050				1,050	3,000			
District Shopping	706	30	124	352	100	100			
City Improvement Fund	2,500			250	250				2,000
Town Centre Fund (Less External Funding)	999 (999)	468 (468)	531 (531)						
Place Based Investment (Less External Funding)	827 (827)		100 (100)	727 (727)					
Net Expenditure	97,424	55,997	3,744	5,683	11,900	3,100			2,000
Netted Off Receipts	(26,107)	(24,318)	(721)	(1,068)					
Gross Expenditure	108,531	80,315	4,465	6,751	11,900	3,100			2,000

DUNDEE CITY COUNCIL

PRICE BASE: OUTTURN PRICES

CAPITAL PLAN 2022-27

CHILDREN & FAMILIES

ALL FIGURES £'000

Project/Nature of Expenditure	Total Cost of Project	Actual prior to 31-Mar-21							
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Later Years
Harris Academy Refurbishment (Less External Funding)	32,351 (20,363)	32,307 (20,363)	44						
Harris Academy Extension (Less External Funding)	4,200 (4,200)		200 (200)	2,400 (2,400)	1,600 (1,600)				
School Estate Investment - East End Community Campus	92,000	28	350	3,489	24,583	33,522	4,470	558	25,000
School Estate Investment - Western Gateway (Less External Funding)	16,000 (5,030)						11,200 (3,180)	4,800 (482)	(1,368)
Young Person House (Fairbairn Street Replacement)	2,580	3	300	1,677	600				
Young Persons Homes Refurbishments	500	6	494						
Early Learning & Childcare 1140 Expansion	12,997	10,899	2,048	50					
C02 Monitoring in Schools (Less External Funding)	179 (179)		179 (179)						
Net Expenditure	131,035	22,880	3,236	5,216	25,183	33,522	12,490	4,876	23,632
Netted Off Receipts	(29,772)	(20,363)	(379)	(2,400)	(1,600)		(3,180)	(482)	(1,368)
Gross Expenditure	160,807	43,243	3,615	7,616	26,783	33,522	15,670	5,358	25,000

DUNDEE CITY COUNCIL

PRICE BASE: OUTTURN PRICES

CAPITAL PLAN 2022-27

HEALTH, CARE & WELLBEING

ALL FIGURES £'000

Project/Nature of Expenditure	Total Cost of Project	Actual prior to 31-Mar-21							Later Years
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	
Parks & Open Space (Less External Funding)	10,020 (1,681)	997 (10)	2,265 (730)	2,431 (941)	768	1,053	803	553	1,150
Sports Facilities	3,482	102	205	609	308	308	450	300	1,200
LACD Projects	14,938	193	385	5,360	6,000	1,000	1,000	1,000	
Regional Performance Centre for Sport (Less External Funding)	32,340 (9,427)	32,115 (9,307)	225 (120)						
Social Care	10,249	279	225	1,355	803	500	470	420	6,197
Sustainable Transport & Infrastructure (Less External Funding)	11,585 (58)		245 (58)	80	1,500	1,560	1,200		7,000
Low Carbon Transport Initiative - Hydrogen (Less External Funding)	9,600 (6,600)	53	(53)	9,547 (6,547)					
Net Expenditure	74,448	24,422	2,589	11,894	9,379	4,421	3,923	2,273	15,547
Netted Off Receipts	(17,766)	(9,317)	(961)	(7,488)					
Gross Expenditure	92,214	33,739	3,550	19,382	9,379	4,421	3,923	2,273	15,547

DUNDEE CITY COUNCIL

PRICE BASE: OUTTURN PRICES

CAPITAL PLAN 2022-27

COMMUNITY SAFETY & JUSTICE

ALL FIGURES £'000

Project/Nature of Expenditure	Total Cost of Project	Actual prior to 31-Mar-21							Later Years
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	
CCTV Project (Less External Funding)	1,515 (470)	1,364 (411)	151 (59)						
Coastal Protection Works (Less External Funding)	22,151 (562)	10,500 (262)	6,220 (300)	1,210	2,653	1,568			
Broughty Ferry to Monifieth Active Travel Improvements (Less External Funding)	9,067 (9,067)	190 (190)	910 (910)	4,390 (4,390)	3,577 (3,577)				
Flood Risk Management	1,297		67	650	150	150	100		180
St Marys Drainage	200			50	150				
Street Lighting Renewal	6,676		1,676	1,000	1,000	1,000	1,000	1,000	
LED Street Lighting Installations	3,838	3,766	72						
Road Reconstructions/Recycling (Less External Funding)	15,750		3,250	2,500	2,500	2,500	2,500	2,500	
Bridge Assessment Work Programme (Less External Funding)	4,008 (115)	791 (115)	1,117	500	400	400	400	400	
Council Roads and Footpaths - Other	2,700		650	550	400	400	400	300	
Smart Cities - Mobility Innovation Living Laboratory (Less External Funding)	1,208 (839)	489 (471)	719 (368)						
Road Schemes/Minor Schemes (Less External Funding)	6,331 (733)		2,301 (733)	920	825	825	810	650	
Low Emission Zone (Less External Funding)	1,245 (1,245)	399 (399)	846 (846)						
Net Expenditure	62,955	15,651	14,763	7,380	8,078	6,843	5,210	4,850	180
Netted Off Receipts	(13,031)	(1,848)	(3,216)	(4,390)	(3,577)				
Gross Expenditure	75,986	17,499	17,979	11,770	11,655	6,843	5,210	4,850	180

DUNDEE CITY COUNCIL

CAPITAL PLAN 2022-27

SERVICE PROVISION

PRICE BASE: OUTTURN PRICES

ALL FIGURES £'000

Project/Nature of Expenditure	Total Cost of Project	Actual prior to 31-Mar-21							
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Later Years
Demolition of Properties & Remediation Works	3,942	276	316	1,750	400	400	400	400	
Low Carbon Transport	850			850					
Cemeteries	770	7	119	100	100	100	244	100	
Contaminated Land	408		78	70	70	70	70	50	
Recycling & Waste Management	1,019		228	191	150	150	150	150	
Recycling Initiatives	480	24	110	346					
Riverside Recycling Site	483		10	250	223				
Baldovie	4,410	143	20	2,247	2,000				
Construction of Salt Barn	670	60	610						
Purchase Computer Equipment (Less External Funding)	14,399 (649)	(647)	1,859 (2)	2,158	2,358	1,058	1,058	908	5,000
Replacement of Major Departmental Systems	645	533	112						
Purchase of Computer Software (CITRIX)	2,136	1,991	145						
Purchase Desktop Collaboration Platform	4,200		700	700	700	700	700	700	
Smart Cities Digital/ICT Investment	474	251	223						
Data Centre	386	180	206						
Desktop Management Software	1,500					1,500			
Schools Connectivity	1,200			600	600				
Asset Management System Replacement	150			150					

DUNDEE CITY COUNCIL

CAPITAL PLAN 2022-27

SERVICE PROVISION

PRICE BASE: OUTTURN PRICES

ALL FIGURES £'000

Project/Nature of Expenditure	Total Cost of Project	Actual prior to 31-Mar-21							
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Later Years
Property Development & Improvement Programme	33,024	2,899	5,002	6,860	7,112	3,765	3,693	3,693	
Property Rationalisation	6,012	4,090	938	984					
Depot Rationalisation Programme	4,400	25	300	3,775	300				
Sustainability and Low Carbon Projects	26,581	102	675	4,585	565	140	1,514		19,000
Capitalisation of Borrowing Costs	1,680		280	280	280	280	280	280	
Contingency/COVID 19 Capital Expenditure	1,328		728	600					
Vehicle Fleet & Infrastructure (Less External Funding)	16,042 (5,864)	4,249 (3,843)	5,293 (2,021)	1,300	1,300	1,300	1,300	1,300	
Smart Cities - Mobility Innovation Living Laboratory Ph 2 (Less External Funding)	2,903 (1,427)		2,363 (1,427)	540					
Net Expenditure	122,152	10,340	16,865	28,336	16,158	9,463	9,409	7,581	24,000
Netted Off Receipts	(7,940)	(4,490)	(3,450)						
Gross Expenditure	130,092	14,830	20,315	28,336	16,158	9,463	9,409	7,581	24,000

DUNDEE CITY COUNCIL

PRICE BASE: OUTTURN PRICES

CAPITAL PLAN 2022-27

BUILDING STRONG COMMUNITIES

ALL FIGURES £'000

Project/Nature of Expenditure	Total Cost of Project	Actual prior to 31-Mar-21							
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Later Years
NON HOUSING HRA ELEMENT									
Community Regeneration Fund	2,847	16	764	435	408	408	408	408	
Participatory Budget	1,600			300	100	100	200		900
Menzieshill - Community Provision (Less External Funding)	12,912 (1,320)	12,880 (1,320)	32						
Gypsy Traveller Site, Balmuir Wood (Less External Funding)	216 (91)	49 (2)	92 (89)	75					
Community Centres	896			100	796				
Mill O Mains	3,265	375	2,840	50					
HOUSING HRA ELEMENT									
Free from Serious Disrepair	27,045		4,140	3,861	4,529	5,292	4,608	4,615	
Energy Efficient	46,562		4,256	6,935	6,782	8,049	8,527	12,013	
Modern Facilities and Services	4,500			500	500	1,000	1,000	1,500	
Healthy, Safe and Secure	17,423		3,575	5,402	2,910	2,816	1,360	1,360	
Miscellaneous	7,275	366	1,533	1,328	1,012	1,012	1,012	1,012	
Increased Supply of Council Housing (Less External Funding)	47,580 (19,462)	19,620 (9,810)	1,069	5,486 (2,716)	13,797 (6,507)	5,884	1,224 (429)	500	
Demolitions	281		202	39	10	10	10	10	
Sheltered Lounge Upgrades	1,487		372	315	200	200	200	200	
Net Expenditure	153,016	22,174	18,786	22,110	24,537	24,771	18,120	21,618	900
Netted Off Receipts	(20,873)	(11,132)	(89)	(2,716)	(6,507)		(429)		
Gross Expenditure	173,889	33,306	18,875	24,826	31,044	24,771	18,549	21,618	900

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