

**REPORT TO: POLICY AND RESOURCES COMMITTEE – 5 MARCH 2020**

**REPORT ON: CHILDREN AND FAMILIES SERVICE THIRD PARTY PROJECT AND GRANT FUNDING – 2020-21**

**REPORT BY: EXECUTIVE DIRECTOR OF CHILDREN AND FAMILIES SERVICE**

**REPORT NO: 103-2020**

**1. PURPOSE OF REPORT**

- 1.1 This report outlines proposed processes and total savings to be applied by the Children and Families Service to a range of organisations and projects for the financial years 2020-21 and 2021-22.

**2. RECOMMENDATIONS**

- 2.1 It is recommended that Committee:
- a) Approves the proposed processes to achieve a total saving of £150k in 2020-21 and £654k in 2021-22.

**3. FINANCIAL IMPLICATIONS**

- 3.1 Currently, a total of 23 services are commissioned from 18 different organisations at a total cost of approximately £3.0m per year. These proposals involve the Children and Families Service working collaboratively with all the organisations over the next 2 financial years to achieve a total combined saving of £150k in 2020-21 and £654k in 2021-22. This collaboration will be informed by clear criteria, with a range of measures taken to ensure that any risks associated with the savings will be minimised alongside opportunities to improve effectiveness. Depending on the service provided, measures will include a combination of efficiency savings; service re-design; joint working to maximise the total resource; the full use of available capacity both within and between services; shared use of assets; and support in respect of alternative funding streams.

**4. BACKGROUND**

- 4.1. In the context of financial pressures facing the Council, the Children and Families Service commissions or directly delivers a range of services to children, young people and families. Over the years, a total of 23 services have come to be commissioned from 18 different organisations. They consist of some preventative services alongside additional support towards targeted statutory Social Work services and range in contract value from £11k to £830k.

Whilst they have been provided, a range of other initiatives have also been introduced to the city, including the expansion of early year's provision to 1140 hours for all 3 year olds and eligible 2 year olds, Pupil Equity Funding and Scottish Attainment Challenge funding. The City Plan 2017-2026 has also confirmed strategic priorities and there have also been some important changes in types and levels of need.

In this context, in order to contribute towards required Council savings, the Children and Families Service makes proposals to collaborate with partners to achieve savings in ways which minimise any adverse impact on services available to local communities and promote opportunities for service improvement. This collaboration will be informed by the 3 key principles of whether the services currently or could potentially contribute towards statutory requirements; the extent to which they currently or could potentially focus on the 5 priorities of Early Years, Attainment, Health and Wellbeing, Inequalities and Child Protection; and the extent to which they currently or could potentially deliver Best Value. It will also need to be informed by priorities highlighted in the recent Drugs Commission Report, Mental Health Review and Independent Care Review.

Initial scoping indicates the total savings are realistic and early collaboration with partners suggests a very favourable response to the approach. It builds on a strong history of partnership

work and is also consistent with the continued roll out of the Fast Online Referral Tracking (FORT) system. As outlined in Article IV of the minute of the meeting of the Children and Families Services Committee of 24 June 2019 report no. 227/2019, this promotes easy access to Third Sector services via a new referral and triage process. It is managed by 5 of our Third Sector partners, with a further 30 signed up to the system. It jointly receives referrals, allocates them to a relevant service with available capacity and ensures families receive timely support. It also enables better monitoring of referrals, support and outcomes to promote continuous improvement and help identify areas of unmet need.

5. **POLICY IMPLICATIONS**

This report has been subject to an assessment of any impacts on Equality & Diversity, Fairness & Poverty, Environment and Corporate Risk. A copy of the Impact Assessment is attached to this report.

6. **CONSULTATIONS**

The Council Management Team has been consulted in the preparation of this report.

7. **BACKGROUND PAPERS**

None.

Paul Clancy  
Executive Director

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Acting Head of Service, Children's Service and  
Community Justice

February 2020

## THIRD PARTY FUNDING ALLOCATIONS

<b>Children and Families Service Commissioned Services</b>	<b>Current Funding for 2019/20</b>
<b>Aberlour Childcare Trust</b>	£129,983
<b>Action for Children Youth Housing</b>	£257,447
<b>Action for Children Families Project</b>	£572,745
<b>Barnardos</b>	£534,194
<b>Befriends</b>	£12,863
<b>Capability Scotland</b>	£89,349
<b>Children 1<sup>st</sup></b>	£86,744
<b>Cornerstone Community Care</b>	£93,474
<b>Homestart</b>	£57,934
<b>Grey Lodge</b>	£19,000
<b>Includem</b>	£155,969
<b>Hillcrest Futures Key to Change</b>	£72,675
<b>Hillcrest Futures The Web</b>	£10,925
<b>NHS Tayside LAC Nurse</b>	£34,200
<b>NHS Tayside Speech/Language</b>	£314,450
<b>One Parent Families Family Support</b>	£146,440
<b>One Parent Families Childcare</b>	£74,931
<b>Parent to Parent</b>	£45,144
<b>Princes Trust</b>	£42,750
<b>Relationship Scotland</b>	£21,358
<b>SACRO</b>	£87,372
<b>Tayside Council on Alcohol</b>	£28,500
<b>Who Cares Scotland</b>	£85,051
<b>Total</b>	<b>£2,973,498</b>
<b>Total proposed saving in 2020-21</b>	<b>£150k</b>
<b>Total proposed saving in 2021-22</b>	<b>£654k</b>



**Committee Report No: 103-2020**

**Document Title:** Third Party Project and Grant Funding 2020-21 and 2021-22

**Document Type:** Service

**New/Existing:** Existing

**Period Covered:** 01/04/2020 - 31/03/2022

**Document Description:**

This report processes and total savings in respect of Third Party and Grant Funding in 2020-21 and 2021-22.

**Intended Outcome:**

The intended outcome of the proposals is to contribute towards required Council savings whilst reducing the potentially negative impact on the delivery of services to local communities. There will be a retained emphasis on early years, educational attainment, health and wellbeing, inequalities and child protection, including in respect of families with children with a disability and children and young people who are at risk of entering the care system. The 2 year period will allow the Council to work collaboratively with all partners to ensure that savings are achieved through a range of measures.

**How will the proposal be monitored?:**

The proposal will be monitored through existing formal contract monitoring arrangements with each partner and ongoing collaboration over the 2 year period.

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**A. Equality and Diversity Impacts:**

<b>Age:</b>	Not Known
<b>Disability:</b>	Not Known
<b>Gender Reassignment:</b>	No Impact
<b>Marriage and Civil Partnership:</b>	No Impact
<b>Pregnancy and Maternity:</b>	No Impact
<b>Race/Ethnicity:</b>	Not Known
<b>Religion or Belief:</b>	Not Known
<b>Sex:</b>	No Impact
<b>Sexual Orientation:</b>	No Impact

**Equality and diversity Implications:**

A number of the projects support members of equalities groups either directly or indirectly. A reduction in funding may impact, to a limited degree, on support available to families in 2020-21 and 2021-22 but the mitigating factors described in the report will offset this risk.

**Proposed Mitigating Actions:**

These proposals have been informed by clear rationale and the Council will work with all partners collaboratively to ensure services target key priorities, share resources, avoid duplication of effort and potential competition, promote best value and where necessary and possible, explore alternative funding streams.

**Is the proposal subject to a full EQIA? : No**

A number of the projects support members of equalities groups either directly or indirectly. A reduction in funding may impact, to a limited degree, on support available to families in 2020-21 and 2021-22 but the mitigating factors described in the report will offset this risk.

**B. Fairness and Poverty Impacts:****Geography**

<b>Strathmartine (Ardler, St Mary's and Kirkton):</b>	Not Known
<b>Lochee(Lochee/Beechwood, Charleston and Menzieshill):</b>	Not Known
<b>Coldside(Hilltown, Fairmuir and Coldside):</b>	Not Known
<b>Maryfield(Stobswell and City Centre):</b>	Not Known
<b>North East(Whitfield, Fintry and Mill O' Mains):</b>	Not Known
<b>East End(Mid Craigie, Linlathen and Douglas):</b>	Not Known
<b>The Ferry:</b>	Not Known
<b>West End:</b>	Not Known

**Household Group**

<b>Lone Parent Families:</b>	Not Known
<b>Greater Number of children and/or Young Children:</b>	Not Known
<b>Pensioners - Single/Couple:</b>	No Impact
<b>Single female households with children:</b>	Not Known
<b>Unskilled workers or unemployed:</b>	No Impact
<b>Serious and enduring mental health problems:</b>	Not Known
<b>Homeless:</b>	Not Known
<b>Drug and/or alcohol problems:</b>	Not Known
<b>Offenders and Ex-offenders:</b>	No Impact
<b>Looked after children and care leavers:</b>	Not Known
<b>Carers:</b>	Not Known

**Significant Impact**

<b>Employment:</b>	No Impact
<b>Education and Skills:</b>	Not Known
<b>Benefit Advice/Income Maximisation:</b>	No Impact
<b>Childcare:</b>	Not Known
<b>Affordability and Accessibility of services:</b>	No Impact

**Fairness and Poverty Implications:**

The proposals may have some impact on services but clear and consistent rationale and measures will be applied to achieve savings which both mitigate against risks and where possible, promote opportunities for increased effectiveness.

**Proposed Mitigating Actions:**

The mitigating measures will include service re-design, efficiency savings, joint working, shared assets and support in respect of alternative funding streams, in order to offset risk and promote improvements.

### **C. Environmental Impacts**

#### **Climate Change**

**Mitigating greenhouse gases:** No Impact

**Adapting to the effects of climate change:** No Impact

#### **Resource Use**

**Energy efficiency and consumption:** No Impact

**Prevention, reduction, re-use, recovery or recycling waste:** No Impact

**Sustainable Procurement:** No Impact

#### **Transport**

**Accessible transport provision:** No Impact

**Sustainable modes of transport:** No Impact

#### **Natural Environment**

**Air, land and water quality:** No Impact

**Biodiversity:** No Impact

**Open and green spaces:** No Impact

#### **Built Environment**

**Built Heritage:** No Impact

**Housing:** No Impact

#### **Is the proposal subject to Strategic Environmental Assessment**

No further action is required as it does not qualify as a Plan, Programme or Strategy as defined by the Environment Assessment (Scotland) Act 2005.

#### **Proposed Mitigating Actions:**

None

#### **Environmental Implications:**

None

### **D. Corporate Risk Impacts**

#### **Corporate Risk Implications:**

The risk implications associated with the subject matter of this report are 'business as normal' risks. The subject matter is routine and has happened many times before without significant loss. There is comfort that the risks inherent within the activity are either transferred to another party, shared equally and fairly between the Council and another party or are negligible.

#### **Corporate Risk Mitigating Actions:**