

**REPORT TO: CITY GOVERNANCE COMMITTEE – 22 APRIL 2024**  
**REPORT ON: CAPITAL EXPENDITURE MONITORING 2023/24**  
**REPORT BY: EXECUTIVE DIRECTOR OF CORPORATE SERVICES**  
**REPORT NO: 102–2024**

**1 PURPOSE OF REPORT**

1.1 To appraise Elected Members of the latest position regarding the Council's Capital Plan 2024-29.

**2 RECOMMENDATION**

2.1 It is recommended that the Committee note the latest position regarding the Council's Capital Plan 2024-29.

**3 FINANCIAL IMPLICATIONS**

3.1 This report shows the latest projections for 2023/24 expenditure and total cost as at 29 February 2024.

Appendix 1, which details the General Services position to the end of February 2024, shows a revised projected outturn for 2023/24 of £72.485m, an increase of £0.275m since the last capital monitoring report was approved at City Governance Committee on 4th March 2024 (Report 64-2024, Article III refers). The net movements that have contributed to this increase are summarised in paragraph 5.1 of the report.

Appendix 3, which details the Housing HRA position to the end of February 2024, shows a revised projected outturn for 2023/24 of £13.340m, a decrease of £5.001m since the last capital monitoring report was approved at City Governance Committee on 4th March 2024 (Report 64-2024, Article III refers).

An explanation of the major variances is shown in Section 5 and 6 of the report.

**4 BACKGROUND**

4.1 The Capital Plan 2024-29 was approved at City Governance Committee on 18 February 2024 (Report 18-2024, Article VII refers).

In addition to monitoring the in-year budget (i.e. 2023/24) the total projected cost of each project will be monitored against the cost when the tender acceptance was approved at Committee. Furthermore, the projected completion date for each project will be monitored against the completion date as anticipated when the tender report was approved. The capital programme is being monitored in conjunction with the Council's asset managers.

The Housing HRA Capital Programme 2023/24 was approved as part of the Capital Plan 2024-29 which was approved at City Governance Committee on 18 February 2024 (Report 18-2024, Article VII refers). In addition, the Housing HRA Capital Budget reflects information contained in Scottish Housing Quality Standard submission.

Officers within services continue to review the capital programme of works and prioritising those projects that can realistically be progressed during the current year. There is a risk of further slippage in the capital programme, as the Council reacts to the market conditions currently affecting the construction industry. Updated projections will be incorporated into future capital monitoring reports.

4.2 Local Authorities from 1 April 2004 are required, by Regulation, to comply with the Prudential Code under Part 7 of the Local Government Act 2003. The Capital Budget for 2023/24 is being monitored within the framework of the updated Prudential Code 2021.

4.3 The Capital Monitoring report provides detailed information on major projects and programmes contained within the Capital Budget and the impact of expenditure movements on future financial years.

## 5 GENERAL SERVICES CURRENT POSITION

5.1 Appendix 2 details the latest projected outturn for major projects and programmes, both for 2023/24 and for the whole project life-span. In addition, the Appendix monitors project timescales. In some instances, it is not possible to provide approved or projected total project costs and timescales due to the project being a block programme containing various smaller projects within it. In these cases, the total cost is assumed to be the budgeted figure plus previous year actuals. The projected completion date is assumed to be the end of the financial year.

Appendix 1 summarises the total gross expenditure for 2023/24 and how this expenditure is funded. The projected budgeted capital expenditure is 100% of the projected capital resources. Project cashflows, for phasing of budgets, are constantly being reviewed. Actual expenditure to 29 February is 84% of the Revised Budget 2023/24 compared to 72% for the same period last year.

The overall net increase in the projected outturn for 2023/24 reflects project/programmes budgets being reprofiled. Key variations are as follows and details are provided in subsequent paragraphs.

Increases in planned expenditure include:

- School Estate Investment Strategy -East End Community Campus - £1.542m

Reductions in planned expenditure include:

- Low Emission Zones - (£0.316m)
- Schools Connectivity – (£0.270m)
- Property Lifecycle Development Programme – (£0.346m)

### 5.2 2023/24 Expenditure Variations

Appendix 1, which details the General Services position to the end of February 2024, shows a revised projected outturn for 2023/24 of £72.485m, an increase of £0.275m since the last capital monitoring report was approved at City Governance Committee on 4th March 2024 (Report 64-2024, Article III refers). The main reason for the movement is detailed in points 5.2.1 to 5.2.4 below:

- 5.2.1 School Estate Investment Strategy - East End Community Campus (Reduce Child Poverty and Inequalities in Incomes, Education and Health) – Increase in projected expenditure of £1.542m in 2023/24. The increase reflects the progress made on site with no change to overall programme of works and completion date. There will be an increase in borrowing in 2023/24 and a corresponding decrease in 2024/25.
- 5.2.2 Low Emission Zones (Tackle Climate Change and Reach Net Zero Carbon Emissions by 2045 – Other Projects) – Reduction in projected expenditure of £0.316m in 2023/24. The budget has been rephased to reflect the latest programme of works. The budget will be required in 2024/25 to finalise and implement the Low Emission Zone. The expenditure is funded by a grant from Scottish Government. There will be a reduction in grants and contributions in 2023/24 and a corresponding increase in 2024/25.
- 5.2.3 Schools Connectivity (Design a Modern Council) – Reduction in projected expenditure of £0.270m in 2023/24. Due to delays with the procurement exercise and signing of contracts, the start of the project has been delayed. The project is at planning and survey stage and the delivery of the hardware is anticipated in April. The budget will be required in 2024/25. There will be a decrease in borrowing in 2023/24 and a corresponding increase in 2024/25.
- 5.2.4 Property Lifecycle Development Programme (Design a Modern Council) – Reduction in projected expenditure of £0.346m in 2023/24. The various budgets within this heading have been re profiled to reflect when the contractors are able to carry out works, especially around school holidays when premises will be empty. The budget will be required in 2024/25. There will be a decrease in borrowing in 2023/24 and a corresponding increase in 2024/25.

- 5.3 Projected capital expenditure as a percentage of projected capital resources is currently standing at 100%. Project cashflows, for phasing of budgets, are constantly being reviewed.
- 5.4 The table below shows the latest position regarding the capital resources for funding of the 2023/24 programme: -

	<b>Approved Budget £m</b>	<b>Adjustments £m</b>	<b>Revised Budget £m</b>	<b>Projected Outturn £m</b>	<b>Variance £m</b>
Borrowing	35.552	2.305	37.857	37.857	-
General Capital Grant	14.983	(2.217)-	12.766	12.766	-
Capital Grants & Contributions	18.932	(0.140)	18.455	18.455	-
Capital Receipts – Sale of Assets	1.048	-	1.048	1.048	-
Capital Financed from Current Revenue	1.131	(1.104)-	27	27	-
Capital Fund	<u>1.995</u>	<u>-</u>	<u>1.995</u>	<u>1.995</u>	<u>-</u>
	<u>73.641</u>	<u>(1.156)</u>	<u>72.485</u>	<u>72.485</u>	<u>-</u>

- 5.4.1 General Capital Grant – the reduction reflects an adjustment in respect of funding that the Scottish Government had allocated to Free School Meals expansion in 2023/24 but was later used to support the pay settlement and will now be transferred to revenue.
- 5.4.2 Capital Financed from Current Revenue – Reduction in CFCR of £1.104m in 2023/24. This budget was going to be used to assist funding the Dundee House Pipework project and Olympia Remediation works. This funding source is now going to be used to fund the Desktop Collaboration Software Project. The budget for this was within the Capital Plan 2024-29 for Desktop management software – funded from borrowing. The borrowing will now be used to fund the works at Dundee House and Olympia. The nature of the Desktop Collaboration software is revenue so unable to treat as capital expenditure and fund from borrowing.
- 5.4.3 Over the last 5 years the actual outturns achieved have been: -

	<b>£m</b>
2019/20	50.172
2020/21	39.537
2021/22	45.038
2022/23	44.086
2023/24 (Projected)	72.485

#### 5.5 Projected Total Cost Variations

There are no total cost variations to report since the previous capital monitoring report went to committee.

#### 5.6 Completion Date Variations (this compares the estimated completion date as per the tender acceptance report to the actual completion date)

- 5.6.1 There are no completion date variations to report since the previous capital monitoring report went to committee.

Officers are constantly reviewing the capital programme to ascertain the impact of global supply chain issues on the timescales for delivering projects. Officers will report any further revisions to estimated completion dates in future capital monitoring reports.

## 6 HOUSING HRA - CURRENT POSITION

### 6.1 2023/24 Expenditure Variations

Appendix 2 details the latest projected outturn for each project, both for 2023/24 and for the whole project life-span. In addition, the Appendix monitors project timescales. In some instances, it is not possible to provide approved or projected total project costs and timescales due to the project being a block programme containing various smaller projects within it. In these cases, the total cost is assumed to be the budgeted figure plus previous year actuals. The projected completion date is assumed to be the end of the financial year.

Appendix 3 summarises the total gross expenditure for 2023/24 and how this expenditure is funded. The projected budgeted capital expenditure is 100% of the projected capital resources. Project cashflows, for phasing of budgets, are constantly being reviewed. Actual expenditure to 29 February 2024 is 66% of the Revised Budget 2023/24 compared to 67% for the same period last year.

6.2 Appendix 3, which details the Housing HRA position to the end of February 2024, shows a revised projected outturn for 2023/24 of £13.340m, a decrease of £5.001m since the last capital monitoring report was approved at City Governance Committee on 4th March 2024 (Report 64-2024, Article III refers). The main reason for the movement is detailed in point 6.2.1 to 6.2.6 below:

6.2.1 Energy Efficiency - External Insulation and Cavity Fill (Tackle Climate Change and Reach Net Zero Carbon Emissions by 2045) - The projected expenditure has decreased by £0.740m in 2023/24. The reduction in expenditure is due to the latest estimates and timescales for the 2023/24 programme.

6.2.2 Free from Serious Disrepair - Roofs - (Build Resilient and Empowered Communities) - The projected expenditure has decreased by £0.817m in 2023/24 due to labour resources. The various projects within this heading have been reprofiled to reflect when the contractors will have labour resources available to carry out the works.

6.2.3 Modern Facilities and Services (Build Resilient and Empowered Communities) - The projected expenditure has decreased by £0.250m in 2023/24. This programme has been combined with the Heating Replacement programme therefore project spend is coming through with Energy Efficiency - Heating Replacement.

6.2.4. Healthy, Safe and Secure, Multi Storey Development Improvements– (Build Resilient and Empowered Communities) – The projected expenditure has decreased by £0.477m in 2023/24. This is mainly due to the MSD Lift Replacement at Hilltown, the project has been rephased to reflect the latest programme of works from the contractor.

6.2.5 Miscellaneous - Integrated Management System (Build Resilient and Empowered Communities) - The projected expenditure has decreased by £0.265m in 2023/24. The Civica Cx Housing System implementation is highly complex and relies on a number of third-party providers as we move towards a fully integrated housing management system. Implementation has been delayed therefore the budget will now be required in future years.

6.2.6 Increased Supply of Council Housing (Build Resilient and Empowered Communities) – The projected expenditure has decreased by £2.348m in 2023/24. The main reason for reduction in expenditure is due to a decrease of £1.680m in projected expenditure associated to Open Market Acquisitions which has been updated to reflect the latest estimates of the programme in 2023/24. The Rosebank Road development has also been delayed by the Developer terminating their contract with the contractor. There is also a reduction of £0.698m in the Kirkton Road acquisitions due to delays in the handover of three properties which will now not complete by 31 March 2024 as expected.

6.3 Projected capital expenditure as a percentage of projected capital resources is currently standing at 100%. Project cashflows, for phasing of budgets, are constantly being reviewed.

6.3.1 Capital Receipts, Grants & Contributions –There is a projected increase in capital grants of £0.353m in 2023/24. The increase in projected grant funding relates to Scottish Government new build grants which have been updated to reflect the latest estimates of external funding available in 2023/24.

6.3.2 Receipts from owners projected income has decreased by £435,000 to reflect the latest estimates for 2023.24.

6.4 The table below shows the latest position regarding the funding of the 2023/24 programme: -

	<b>Approved Budget £m</b>	<b>Adjustments £m</b>	<b>Revised Budget £m</b>	<b>Projected Outturn £m</b>	<b>Variance £m</b>
Borrowing	15.351	(5.141)	10.210	10.210	-
Capital Grants & Contributions	1.873	0.353	2.226	2.226	-
CFCR	450	-	450	450	-
Capital Receipts – Sale of Assets	439	-	439	439	-
Receipts from Owners	<u>450</u>	<u>(435)</u>	<u>15</u>	<u>15</u>	<u>-</u>
	<u>18.563</u>	<u>(5,223)</u>	<u>13.340</u>	<u>13.340</u>	<u>-</u>

6.4.1 Over the last 5 years the actual outturns achieved have been: -

	<b>£m</b>
2019/20	23.565
2020/21	7.316
2021/22	12.338
2022/23	9.232
2023/24 (Projected)	13.340

#### 6.5 Projected Total Cost Variations

There are no total cost variations to report since the previous capital monitoring report went to committee.

#### 6.6 Completion Date Variations (this compares the estimated completion date as per the tender acceptance report to the actual completion date)

There are no completion date variations to report since the previous capital monitoring report went to committee

All Housing Capital Projects are continually reviewed across the partnership. Any variations to estimated costs and completion dates will be reported in future capital monitoring reports throughout the year.

### 7 **RISK ASSESSMENT**

7.1 There are a number of risks which may have an impact on the Capital Expenditure programme. The main areas of risk are identified in Appendix 4 to this report. along with the impact. consequences and controls in place to mitigate the risk together with the mechanisms in place to help mitigate these risks.

### 8 **POLICY IMPLICATIONS**

8.1 This report has been subject to the Pre-IIA Screening Tool and does not make any recommendations for change to strategy, policy, procedures, services or funding and so has not been subject to an Integrated Impact Assessment. An appropriate senior manager has reviewed and agreed with this assessment.

### 9 **CONSULTATION**

9.1 The Council Leadership Team have been consulted and are in agreement with the content of this report.

10 **BACKGROUND PAPERS**

10.1 None.

**ROBERT EMMOTT**  
**EXECUTIVE DIRECTOR OF CORPORATE SERVICES**

**11 APRIL 2024**

**2023/24 DUNDEE CITY COUNCIL CAPITAL EXPENDITURE MONITORING TO 29th FEBRUARY 2024**

Appendix 1

	<u>Approved</u> <u>Capital</u> <u>Budget</u> <u>2023/24</u> <u>£000</u>	<u>Total</u> <u>Budget</u> <u>Adjustments</u> <u>£000</u>	<u>Revised</u> <u>Capital</u> <u>Budget</u> <u>2023/24</u> <u>£000</u>	<u>Actual</u> <u>Spend</u> <u>2023/24</u> <u>£000</u>	<u>Projected</u> <u>Outturn</u> <u>2023/24</u> <u>£000</u>	<u>Variance</u> <u>£000</u>	<u>Actual Spend</u> <u>to 29.2.24</u> <u>as a % of</u> <u>Revised</u> <u>Budget</u>
<b>GENERAL SERVICES</b>							
<b><u>Capital Expenditure</u></b>							
Reduce Child Poverty & Inequalities in Income, Education & Health	29,631	1,542	31,173	26,059	31,173	0	84%
Deliver Inclusive Economic Growth	6,131	(279)	5,852	4,803	5,852	0	82%
Tackle Climate Change and reach Net Zero carbon emissions by 2045	16,884	(616)	16,268	13,522	16,268	0	83%
Build Resilient and Empowered Communities	8,829	(365)	8,464	6,519	8,464	0	77%
Design a Modern Council	12,166	(1,438)	10,728	9,777	10,728	0	91%
<b>Capital Expenditure 2023/24</b>	<b>73,641</b>	<b>(1,156)</b>	<b>72,485</b>	<b>60,680</b>	<b>72,485</b>	<b>0</b>	<b>84%</b>
<b><u>Capital Resources</u></b>							
Expenditure Funded from Borrowing	35,552	2,305	37,857	32,475	37,857		
General Capital Grant	14,983	(2,217)	12,766	12,766	12,766		
Capital Grants & Contributions - corporate	337		337	337	337		
Capital Grants & Contributions - project specific	18,595	(140)	18,455	12,059	18,455		
Capital Receipts - Sale of Assets	1,048		1,048	1,048	1,048		
Capital Financed from Current Revenue	1,131	(1,104)	27		27		
Capital Fund	1,995		1,995	1,995	1,995		
<b>Capital Resources 2023/24</b>	<b>73,641</b>	<b>(1,156)</b>	<b>72,485</b>	<b>60,680</b>	<b>72,485</b>		
<b>Capital Expenditure as % of Capital Resources</b>	<b>100%</b>		<b>100%</b>		<b>100%</b>		

## REDUCE CHILD POVERTY AND INEQUALITIES IN INCOMES, EDUCATION AND HEALTH

Project/Nature of Expenditure	Approved Budget	Total	Revised Budget	Expenditure to	Projected	Note 1				
	2023/24 £000	Adjusts £000	2023/24 £000	29/02/2024 £'000	Outturn 2023/24 £000	Actual Project Cost to 29/02/2024 £000	Current Approved Project Cost £000	Projected Total Cost £000	Approved Completion Date	Projected/ Actual Completion Date
<b>MAJOR PROJECTS - Reduce Child Poverty and Inequalities</b>										
Harris Academy Extension	3,386		3,386	3,380	3,386	4,618	5,174	4,824	Dec-23	Aug-24
(Less External Funding)	(3,386)		(3,386)	(3,370)	(3,386)	(3,373)	(5,174)	(4,824)		
School Estate Investment-East End Community Campus	25,700	1,542	27,242	22,271	27,242	25,283	100,800	100,800	Jul-25	Jul-25
<b>OTHER PROJECTS - Reduce Child Poverty and Inequalities</b>	545		545	408	545	16,977	18,959	18,800		
<b>Net Expenditure</b>	<b>26,245</b>	<b>1,542</b>	<b>27,787</b>	<b>22,689</b>	<b>27,787</b>	<b>43,505</b>	<b>119,759</b>	<b>119,600</b>		
<b>Receipts</b>	<b>(3,386)</b>		<b>(3,386)</b>	<b>(3,370)</b>	<b>(3,386)</b>	<b>(3,373)</b>	<b>(5,174)</b>	<b>(4,824)</b>		
<b>Gross Expenditure</b>	<b>29,631</b>	<b>1,542</b>	<b>31,173</b>	<b>26,059</b>	<b>31,173</b>	<b>46,878</b>	<b>124,933</b>	<b>124,424</b>		

Note 1: The Current approved project cost is either the approved cost as per the tender price, or the revised budgeted figure as per the Capital Plan 2024-29



## Appendix 2

## DELIVER INCLUSIVE ECONOMIC GROWTH

Project/Nature of Expenditure	Approved Budget 2023/24 £000	Total Adjusts £000	Revised Budget 2023/24 £000	Expenditure to 29/02/2024 £'000	Projected Outturn 2023/24 £000
<b>MAJOR PROJECTS - Deliver Inclusive Economic Growth</b>					
Site 6 South Development - Offices	5,594		5,594	4,705	5,594
Demolition of Properties & Remediation Works	400	(249)	151	120	151
<b>OTHER PROJECTS - Deliver Inclusive Economic Growth</b>	137	(30)	107	(22)	107
<b>(Less External Funding)</b>	(30)	10	(20)	(15)	(20)
<b>Net Expenditure</b>	<b>6,101</b>	<b>(269)</b>	<b>5,832</b>	<b>4,788</b>	<b>5,832</b>
<b>Netted Off Receipts</b>	<b>(30)</b>	<b>10</b>	<b>(20)</b>	<b>(15)</b>	<b>(20)</b>
<b>Gross Expenditure</b>	<b>6,131</b>	<b>(279)</b>	<b>5,852</b>	<b>4,803</b>	<b>5,852</b>

## Note 1

Actual Project Cost to 29/02/2024 £000	Current Approved Project Cost £000	Projected Total Cost £000	Approved Completion Date	Projected/ Actual Completion Date
5,693	26,202	26,202	Feb-25	Mar-25
251	284	284	Mar-24	Mar-24
49,573	47,486	49,979		
(9,544)	(7,518)	(9,826)		
<b>45,973</b>	<b>66,454</b>	<b>66,639</b>		
<b>(9,544)</b>	<b>(7,518)</b>	<b>(9,826)</b>		
<b>55,517</b>	<b>73,972</b>	<b>76,465</b>		

Note 1: The Current approved project cost is either the approved cost as per the tender price, or the revised budgeted figure as per the Capital Plan 2024-29

TACKLE CLIMATE CHANGE AND REACH NET ZERO CARBON EMISSIONS BY 2045

Appendix 2

Project/Nature of Expenditure	Approved Budget	Total Adjusts	Revised Budget	Expenditure to	Projected Outturn	Note 1				
	2023/24		2023/24	29/02/2024	2023/24	Actual Project Cost to	Current Approved Project Cost	Projected Total Cost	Approved Completion Date	Projected/ Actual Completion Date
	£000	£000	£000	£'000	£000	29/02/2024	£000	£000		
<b>MAJOR PROJECTS - Tackle Climate Change and Reach Net Zero Emissions by 2045</b>										
Broughty Ferry to Monifieth Active Travel Improvements	9,913		9,913	8,927	9,913	14,356	9,067	18,031	Aug-24	Mar-25
(Less External Funding)	(9,913)		(9,913)	(6,956)	(9,913)	(12,385)	(9,067)	(17,281)	Mar-24	Mar-25
Cycling, Walking & Safer Routes	1,235		1,235	735	1,235	1,424	1,924	1,924	Mar-24	Mar-24
(Less External Funding)	(1,235)		(1,235)	(627)	(1,235)	(1,316)	(1,924)	(1,924)	Mar-24	Mar-24
DCA Lifecycle plant replacement programme	100		100	33	100	41	4,550	4,550	Tender not yet approved	
Low Carbon Transport (Green Transport Hub & Spokes - Bell Street)	1,330	(355)	975	585	975	605	16,000	16,000	Main Tender not yet approved	
(Less External Funding)	(1,330)	355	(975)	20	(975)	20	(14,400)	(14,400)		
Vehicle Fleet & Infrastructure	1,305	41	1,346	1,331	1,346	2,507	2,524	2,524	Mar-24	Mar-24
(Less Sale of Vehicles & Equipment)	(69)	(105)	(174)	(127)	(174)	(127)	(174)	(174)	Mar-24	Mar-24
<b>OTHER PROJECTS - Tackle Climate Change and Reach Net Zero Carbon Emissions by 2045</b>	3,001	(302)	2,699	1,911	2,699	24,562	27,232	27,148		
(Less External Funding)	(1,402)	364	(1,038)	(313)	(1,038)	(2,030)	(2,660)	(2,644)		
<b>Net Expenditure</b>	<b>2,935</b>	<b>(2)</b>	<b>2,933</b>	<b>5,519</b>	<b>2,933</b>	<b>27,657</b>	<b>33,072</b>	<b>33,754</b>		
<b>Receipts</b>	<b>(13,949)</b>	<b>614</b>	<b>(13,335)</b>	<b>(8,003)</b>	<b>(13,335)</b>	<b>(15,838)</b>	<b>(28,225)</b>	<b>(36,423)</b>		
<b>Gross Expenditure</b>	<b>16,884</b>	<b>(616)</b>	<b>16,268</b>	<b>13,522</b>	<b>16,268</b>	<b>43,495</b>	<b>61,297</b>	<b>70,177</b>		

Note 1: The Current approved project cost is either the approved cost as per the tender price, or the revised budgeted figure as per the Capital Plan 2024-29

**BUILD RESILIENT AND EMPOWERED COMMUNITIES**

**Appendix 2**

Project/Nature of Expenditure	Approved Budget 2023/24 £000	Total Adjusts £000	Revised Budget 2023/24 £000	Expenditure to 29/02/2024 £'000	Projected Outturn 2023/24 £000
<b>MAJOR PROJECTS - Build Resilient and Empowered Communities</b>					
Road Maintenance Partnership	3,460		3,460	3,207	3,460
Street Lighting Renewal	1,100		1,100	884	1,100
City Improvement/Investment Fund	523		523	397	523
(Less External Funding)	(523)		(523)	(397)	(523)
Parks & Open Spaces	1,404	(95)	1,309	539	1,309
(Less External Funding)	(175)		(175)	(123)	(175)
<b>OTHER PROJECTS/PROGRAMMES - Build Resilient and Empowered Communities</b>	2,342	(270)	2,072	1,492	2,072
(Less External Funding)	(531)	16	(515)	(151)	(515)
<b>Net Expenditure</b>	<b>7,600</b>	<b>(349)</b>	<b>7,251</b>	<b>5,848</b>	<b>7,251</b>
<b>Receipts</b>	<b>(1,229)</b>	<b>16</b>	<b>(1,213)</b>	<b>(671)</b>	<b>(1,213)</b>
<b>Gross Expenditure</b>	<b>8,829</b>	<b>(365)</b>	<b>8,464</b>	<b>6,519</b>	<b>8,464</b>

Note 1				
Actual Project Cost to 29/02/2024 £000	Current Approved Project Cost £000	Projected Total Cost £000	Approved Completion Date	Projected/Actual Completion Date
3,207	3,460	3,460	Mar-24	Mar-24
884	1,100	1,100	Mar-24	Mar-24
476	1,217	1,217	Mar-24	Mar-24
(476)	(717)	(717)	Mar-24	Mar-24
3,354	4,124	4,124	Mar-24	Mar-24
(1,846)	(1,696)	(1,677)	Mar-24	Mar-24
19,242	21,586	20,239		
(1,687)	(2,860)	(2,860)		
<b>23,154</b>	<b>26,214</b>	<b>24,886</b>		
<b>(4,009)</b>	<b>(5,273)</b>	<b>(5,254)</b>		
<b>27,163</b>	<b>31,487</b>	<b>30,140</b>		

Note 1: The Current approved project cost is either the approved cost as per the tender price, or the revised budgeted figure as per the Capital Plan 2024-29

**DESIGN A MODERN COUNCIL**

**Appendix 2**

Project/Nature of Expenditure	Approved Budget	Total	Revised Budget	Expenditure to	Projected Outturn	Note 1				
	2023/24 £000	Adjusts £000	2023/24 £000	29/02/2024 £'000	2023/24 £000	Actual Project Cost to 29/02/2024 £000	Current Approved Project Cost £000	Projected Total Cost £000	Approved Completion Date	Projected/ Actual Completion Date
<b>MAJOR PROJECTS/PROGRAMMES - Design a Modern Council</b>										
Baldovie Depot Redevelopment	31		31	11	31	200	5,200	5,200	Tender not yet approved	
Depot Rationalisation Programme	250	(60)	190	165	190	336	3,063	3,063	Tender not yet approved	
Dundee Ice Arena Plant & Upgrade	900		900	875	900	1,018	9,100	9,100	Main Tender not yet approved	
Olympia Refurbishment Works	2,992	(157)	2,835	2,786	2,835	6,058	6,163	6,264	Oct-23	Oct-23
Property Lifecycle Development Programme	4,624	(346)	4,278	3,664	4,278	6,837	7,451	7,451	Mar-24	Mar-24
Purchase Computer Equipment	1,437	(140)	1,297	1,210	1,297	2,442	2,857	2,857	Mar-24	Mar-24
(Less External Funding)	(1)		(1)		(1)	(648)	(650)	(649)	Mar-23	Mar-23
Schools Connectivity	290	(270)	20	10	20	20	2,600	2,600		
<b>OTHER PROJECTS/PROGRAMMES - Design a Modern Council</b>	1,642	(465)	1,177	1,056	1,177	41,381	41,135	44,835		
<b>Net Expenditure</b>	<b>12,165</b>	<b>(1,438)</b>	<b>10,727</b>	<b>9,777</b>	<b>10,727</b>	<b>57,644</b>	<b>76,919</b>	<b>80,721</b>		
<b>Netted Off Receipts</b>	<b>(1)</b>		<b>(1)</b>		<b>(1)</b>	<b>(648)</b>	<b>(650)</b>	<b>(649)</b>		
<b>Gross Expenditure</b>	<b>12,166</b>	<b>(1,438)</b>	<b>10,728</b>	<b>9,777</b>	<b>10,728</b>	<b>58,292</b>	<b>77,569</b>	<b>81,370</b>		

Note 1: The Current approved project cost is either the approved cost as per the tender price, or the revised budgeted figure as per the Capital Plan 2024-29

## TACKLE CLIMATE CHANGE AND REACH NET ZERO EMISSIONS BY 2045 - HOUSING REVENUE ACCOUNT ELEMENT

Project/Nature of Expenditure	Approved Budget 2023/24 £000	Total Adjusts £000	Revised Budget 2023/24 £000	Expenditure to 29/02/2024	Projected Outturn 2023/24 £000
Energy Efficient	1,456	(711)	745	653	745
<b>Net Expenditure</b>	<b>1,456</b>	<b>(711)</b>	<b>745</b>	<b>653</b>	<b>745</b>
<b>Receipts</b>					
<b>Gross Expenditure</b>	<b>1,456</b>	<b>(711)</b>	<b>745</b>	<b>653</b>	<b>745</b>

Note 1				
Actual Project Cost to 29/02/2024 £000	Current Approved Project Cost £000	Projected Total Cost £000	Approved Completion Date	Projected/ Actual Completion Date
2,190	10,385	10,344	Mar-25	Mar-25
<b>2,190</b>	<b>10,385</b>	<b>10,344</b>		
<b>2,190</b>	<b>10,385</b>	<b>10,344</b>		

## BUILD RESILIENT AND EMPOWERED COMMUNITIES - HOUSING REVENUE ACCOUNT ELEMENT

Project/Nature of Expenditure	Approved Budget 2023/24 £000	Total Adjusts £000	Revised Budget 2023/24 £000	Expenditure to 29/02/2024	Projected Outturn 2023/24 £000
Free from Serious Disrepair	5,138	(1,024)	4,114	2,984	4,114
Modern Facilities & Services	250	(250)			
Healthy, Safe and Secure	2,941	(588)	2,353	1,962	2,353
Miscellaneous	1,415	(301)	1,114	917	1,114
Increased Supply of Council Housing	7,130	(2,348)	4,782	2,109	4,782
(Less External Funding)	(1,873)	(353)	(2,226)		(2,226)
Demolitions	33	(1)	32	25	32
Sheltered Lounge Upgrades	200		200	150	200
<b>Net Expenditure</b>	<b>15,234</b>	<b>(4,865)</b>	<b>10,369</b>	<b>8,147</b>	<b>10,369</b>
<b>Receipts</b>	<b>(1,873)</b>	<b>(353)</b>	<b>(2,226)</b>		<b>(2,226)</b>
<b>Gross Expenditure</b>	<b>17,107</b>	<b>(4,512)</b>	<b>12,595</b>	<b>8,147</b>	<b>12,595</b>

Note 1				
Actual Project Cost to 29/02/2024 £000	Current Approved Project Cost £000	Projected Total Cost £000	Approved Completion Date	Projected/ Actual Completion Date
4,299	5,652	5,467	May-24	Jul-24
	490		Mar-24	Mar-24
6,431	7,158	7,158	Mar-24	Mar-24
2,214	2,432	2,432	Mar-24	Jul-24
19,109	21,782	21,782	Mar-21	Jan-24
(7,867)	(7,098)	(7,867)		
25	32	32	Mar-24	Mar-24
150	200	200	Mar-24	Mar-24
<b>24,363</b>	<b>30,650</b>	<b>29,206</b>		
<b>(7,867)</b>	<b>(7,098)</b>	<b>(7,867)</b>		
<b>32,230</b>	<b>37,748</b>	<b>37,073</b>		

Note 1: The Current approved project cost is either the approved cost as per the tender price, or the revised budgeted figure as per the Capital Plan 2024-29

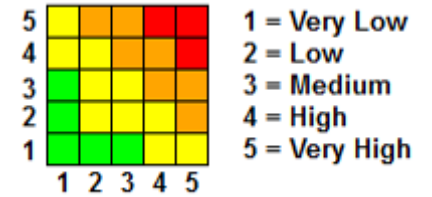
**DUNDEE CITY COUNCIL CAPITAL EXPENDITURE MONITORING TO 29 FEBRUARY 2024**

Appendix 3

	<u>Approved Capital Budget 2023/24 £000</u>	<u>Total Budget Adjustments £000</u>	<u>Revised Capital Budget 2023/24 £000</u>	<u>Actual Spend to 29 Feb 2024 £000</u>	<u>Projected Outturn 2023/24 £000</u>	<u>Variance £000</u>	<u>Actual Spend to 29.2.2024 as a % of Revised Budget</u>
<b><u>Capital Expenditure 2023/24</u></b>							
<b><u>Tackle Climate Change and reach Net Zero carbon emissions by 2045</u></b>							
Energy Efficiency	1,456	(711)	745	653	745	-	88%
<b><u>Build Resilient and Empowered Communities</u></b>							
Free from Serious Disrepair	5,138	(1,024)	4,114	2984	4,114	-	73%
Modern Facilities and Services	250	(250)				-	
Healthy, Safe & Secure	2,941	(588)	2,353	1,962	2,353	-	83%
Miscellaneous	1,415	(301)	1,114	917	1,114	-	82%
Increase Supply of Council Housing	7,130	(2,348)	4,782	2,109	4,782	-	44%
Demolitions	33	(1)	32	25	32	-	78%
Community Care - Sheltered Lounge Upgrades	200		200	150	200	-	75%
<b>Capital Expenditure 2023/24</b>	<b>18,563</b>	<b>(5,223)</b>	<b>13,340</b>	<b>8,800</b>	<b>13,340</b>	-	<b>66%</b>
<b><u>Capital Resources 2023/24</u></b>							
<b>Expenditure Funded from Borrowing</b>	15,351	(5,141)	10,210	8,512	10,210	-	
<b>Capital Receipts, Grants &amp; Contributions - project specific</b>							
Scottish Government Grants	1,873	353	2,226	234	2,226	-	
<b>Capital Funded from Current Revenue</b>							
Council Tax discount reductions used to fund affordable housing	450		450		450	-	
<b>Capital Receipts, Grants &amp; Contributions</b>							
Receipts from Owners	450	(435)	15	(5)	15	-	
<b>Capital Receipts:-</b>							
Sale of Assets - Land	439		439	59	439	-	
	<b>18,563</b>	<b>(5,223)</b>	<b>13,340</b>	<b>8,800</b>	<b>13,340</b>		
<b>Capital Expenditure as % of Capital Resources</b>	<b>100%</b>		<b>100%</b>		<b>100%</b>		


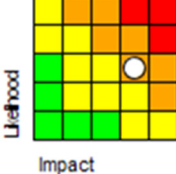
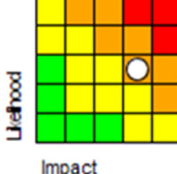
APPENDIX 4

**Pentana Risk Matrix**



**Risk Report**  
**Report Type: Capital Monitoring 2023/24**  
**Report Author: Executive Director of Corporate Services**

Risk Title	Causes	Impact	Consequence	Inherent Risk	Controls	Residual Risk (Previous Qtr)	Residual Risk (Current)
1.General Price inflation may be greater than contingencies already built into figures in capital monitoring/plan.	<ul style="list-style-type: none"> <li>Lasting effect of Brexit</li> <li>The war in Ukraine</li> <li>Labour shortages pushing up labour costs.</li> </ul>	<ul style="list-style-type: none"> <li>Increased financial cost of projects.</li> <li>Potential Overspends as allowance in Capital Plan is insufficient to cover increased cost.</li> </ul>	<ul style="list-style-type: none"> <li>Changes to the scope of projects to accommodate additional costs.</li> <li>Delays to project progressing due to rescoping of project.</li> <li>Changes to Capital Plan to accommodate the additional costs by reallocation of resources from other projects</li> </ul>		<ul style="list-style-type: none"> <li>Robust Capital Monitoring processes in place to enable any potential issues to be highlighted as soon as they arise, and any necessary action taken.</li> </ul>		
2.Additional Costs once Project has started and works on-going	<ul style="list-style-type: none"> <li>Unforeseen circumstances such as ground conditions leading to delay and /or additional cost.</li> <li>Under performance in the materials supply chain.</li> </ul>	<ul style="list-style-type: none"> <li>Increased financial cost of projects.</li> <li>Potential Overspends as allowance in Capital Plan is insufficient to cover increased cost.</li> </ul>	<ul style="list-style-type: none"> <li>The estimated completion of the project is delayed</li> <li>Changes to the scope of the ongoing project, if possible, to accommodate the increased costs.</li> <li>Changes to Capital Plan to accommodate the</li> </ul>		<ul style="list-style-type: none"> <li>Robust monitoring of the project by professional Project Managers means potential issues are highlighted and remedial action taken to resolve as soon as possible.</li> <li>Specific Risk registers exist for major capital</li> </ul>		

Risk Title	Causes	Impact	Consequence	Inherent Risk	Controls	Residual Risk (Previous Qtr)	Residual Risk (Current)
			<p>additional costs by reallocation of resources from other projects</p>		<p>projects contained within the capital monitoring, and they are continually reviewed as the project progresses, and corrective action taken where necessary.</p> <ul style="list-style-type: none"> <li>Capital monitoring processes ensure overspends are highlighted as soon as known and corrective action taken.</li> </ul>		
<p>3.Estimated Completion date for the Project</p>	<ul style="list-style-type: none"> <li>Extreme weather conditions can delay progress</li> <li>Unforeseen issues can arise once project starts e.g. ground conditions</li> <li>Under performance in the materials supply chain.</li> </ul>	<ul style="list-style-type: none"> <li>Delay in the asset becoming operational.</li> <li>Negative press coverage for Council</li> <li>Service delivery impacted due to delays in completing works.</li> </ul>	<ul style="list-style-type: none"> <li>Potential additional revenue costs as asset not operational and ready to be used,</li> <li>Delay In achieving revenue savings from the project.</li> <li>Knock on effect of not being able to progress subsequent projects, as staff engaged on delivery of current project.</li> <li>Potential additional capital costs where equipment has been hired.</li> <li>Potential claim from contractors for extension of time.</li> </ul>		<ul style="list-style-type: none"> <li>Robust monitoring of the project by professional Project Managers means when potential delays to the project are highlighted and remedial action taken to resolve as soon as possible to minimise any delays to the completion date.</li> </ul>		



Risk Title	Causes	Impact	Consequence	Inherent Risk	Controls	Residual Risk (Previous Qtr)	Residual Risk (Current)
4.Capital Receipts from Sale of Assets not achieved	<ul style="list-style-type: none"> <li>Uncertain market conditions, e.g. level of interest rates and inflation, means housing developers are not purchasing sites for development.</li> <li>Abnormals can reduce the value of the site being marketed.</li> <li>Brownfield sites have higher level of abnormals due to contamination etc.</li> <li>Uncertain economic/world means businesses are not expanding</li> </ul>	<ul style="list-style-type: none"> <li>Less funding available to fund current capital programme</li> </ul>	<ul style="list-style-type: none"> <li>Alternate capital resources identified to compensate for the shortfall, if possible.</li> <li>Capital programme is reprioritised to take account of the funding shortfall</li> </ul>		<ul style="list-style-type: none"> <li>Robust monitoring of the projected capital receipts by officers from City Development and Support services, means any shortfalls are identified and remedial action taken.</li> </ul>		
5.Delays in Capital Receipts being Received	<ul style="list-style-type: none"> <li>Uncertain market conditions, e.g. level of interest rates and inflation, means housing developers are delaying purchasing sites for development, in anticipation that interest rates and rate of inflation will come down</li> <li>Businesses are delaying applying for business loans for expanding etc</li> </ul>	<ul style="list-style-type: none"> <li>Less funding available to fund current capital programme in the short term</li> </ul>	<ul style="list-style-type: none"> <li>Capital programme is slipped to take account of the delays in receiving the capital receipts</li> </ul>		<ul style="list-style-type: none"> <li>Robust monitoring of the projected capital receipts by officers from City Development and Support services, means any short-term delays are identified and remedial action taken.</li> <li>The capital expenditure programme naturally slips due to external factors, so any delays in</li> </ul>		

Risk Title	Causes	Impact	Consequence	Inherent Risk	Controls	Residual Risk (Previous Qtr)	Residual Risk (Current)
	in anticipation that interest rates will come down				receiving receipts can be matched against the expenditure slippage.		